COONAMBLE SHIRE COUNCIL

ANNEXURES

Ordinary Council Meeting
Under Separate Cover
Wednesday, 15 June 2022

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COONAMBLE SHIRE COUNCIL

DRAFT SOCIAL MEDIA POLICY

1. BACKGROUND

This Social Media Policy has been developed from the Office of Local Government's Model Social Media Policy 2022, Coonamble Shire Council's previous Social Media Policies and current practice.

Social media has become an important tool in government and political discourse at the local level. In the context of NSW local government, social media has two primary functions:

a) it is used by Councils to interact and share information with their communities in a more widely accessible format and with greater immediacy.
b) it enables Councillors to promote their achievements and address their constituents directly about community issues and events in ways that either complement or bypass traditional news and print media.

However, Councils and Councillors are not immune from the challenges associated with social media, which can pose a significant risk both in a legal sense, and in terms of a Council's ability to operate in a unified and coordinated way. It is, therefore, vital that Councils have the right policy settings in place so that both Councils and Councillors can realise the full benefits of social media, while mitigating risk.

Council currently maintains profiles on:

- Facebook – for Coonamble Shire Council, Coonamble Library, Gulargambone Youth Centre and Visit Coonamble (Council's tourism promotion profile name)
- Instagram – for Visit Coonamble
- LinkedIn – for Coonamble Shire Council (primarily for recruitment).

2. PURPOSE

The Social Media Policy provides a robust framework for the administration and management of Council's social media platforms. It also sets standards of conduct for all Council officials who use social media in their official capacity. It has been developed to be fit-for-purpose in a digital age where innovation and emerging trends are the norm.

3. POLICY OBJECTIVE

The objectives of the Social Media Policy are to ensure all Council officials:

- Only disclose publicly available information and do not make comment on social media platforms regarding confidential or private matters or matters which are the subject of current legal proceedings.
- Only post or publish copyrighted or trademarked material with permission.
- Only post or publish information and images that are not illegal, libellous, discriminatory, defamatory, sexist, racist, bullying, hateful, offensive, abusive or obscene.
- Only post or publish information or images that do not infringe Council's Code of Conduct or any other Council code or policy.
- Maintain records required under legislation.
- Recognise that social media posts do not constitute official correspondence or communication between Council and members of the public (though such posts may inform each party) as the 'audience' of such platforms and of posts made to it, by design, is other users of the platform, not Council or any individual member of the public.

4. LEGISLATION

Copyright Act 1968
NSW Local Government Act 1993
Privacy and Personal Information Act 1998 (NSW) (PPIP Act)
State Records Act 1998
Health Records and Information Privacy Act 2002
Defamation Act 2005
Government Information (Public Access) Act 2009
Privacy and Personal Information Protection Regulation 2014 (NSW) (PPIP Regulation)

Related documents:

Coonamble Shire Council Code of Conduct
Social Media Procedure
Community Engagement Policy
Communications with the Media Policy
Bullying and Harassment in the Workplace Policy
Work Health and Safety Policy
Internet, Email and Computer Use Policy
The particular social media platforms Terms and Conditions of Use

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5. APPLICATION/SCOPE

This Social Media Policy applies to all Council officials, being: Councillors, members of staff, contractors, volunteers, those undertaking work experience with Council, and delegates of Coonamble Shire Council, including members of committees that are delegates of the Council.

6. POLICY

6.1 Principles

Councillors, staff, contractors, volunteers, those undertaking work experience with Council and delegates of Coonamble Shire Council, are committed to upholding and promoting the following interrelated principles of social media engagement:

Openness: Our social media platforms are places where anyone can share and discuss issues that are relevant to our Council and the community we represent and serve.

Relevance: We will ensure our social media platforms are kept up to date with informative content about our Council and community.

Accuracy: The content we upload onto our social media platforms and any other social media platform will be a source of truth for our Council and community and we will prioritise the need to correct inaccuracies when they occur.

Respect: Our social media platforms are safe spaces. We will uphold and promote the behavioural standards contained in this policy and our Council's Code of Conduct when using our social media platforms.

Cohesion: Council officials genuinely work to serve their community, often with limited resourcing and within frameworks dictated by legislation, and plans and policies adopted by Council, that prioritise work and services. While specific lines of actions being pursued by Council may not align with every community member's priorities, "Every kingdom divided against itself is brought to desolation, and every city or house divided against itself will not stand." Council officials' use of social media platforms/profiles seeks to build cohesion between Council and the public it serves—for our shared future prosperity—and invite the public to foster this cohesion through the adoption of these principles.

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6.2 Administrative framework for Council's social media platforms

6.2.1 Platforms

Council will maintain a presence/profiles on the following social media platforms:

- Facebook
- Instagram
- LinkedIn

Council's social media platforms/profiles specify or provide a clearly accessible link to the 'House Rules' for engaging on the platform, which applies in particular to Council officials and acts as a guide for members of the public posting to such profiles.

6.2.2 Establishment and deletion of Council social media platforms/profiles

A new Council social media platform/profile, or a social media platform/profile proposed by a Council-related entity (for example, a Council committee), can only be established or deleted with the written approval of the General Manager or their delegate.

Where a Council social media platform/profile is established or deleted in accordance with this clause, the General Manager or their delegate may amend clause 6.2.1 of this policy without the need for endorsement by the Council's governing body.

6.2.3 The role of the General Manager

The role of the General Manager is to:

a) approve and revoke a staff member's status as an authorised user
b) develop and/or approve the training and/or induction to be provided to authorised users
c) maintain a register of authorised users
d) maintain effective oversight of authorised users
e) ensure the Council adheres to the rules of the social media platform(s)
f) coordinate with the Council's Information Technology and communications team to ensure the Council's social media platforms are set up and maintained in a way that maximises user friendliness and any technical problems are resolved promptly.

The General Manager is an authorised user for the purposes of this policy.

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6.2.4 Authorised users

Authorised users are members of Council staff who are authorised by the General Manager to upload content and engage on social media on the Council's behalf.

Authorised users should be members of Council staff who are responsible for managing, or have expertise in, the events, initiatives, programs or policies that are the subject of the social media content.

The General Manager will appoint authorised users as and when required.

An authorised user must receive a copy of this policy and induction training on social media use and Council's obligations before uploading content on Council's behalf.

The role of an authorised user is to:

a) ensure, to the best of their ability, that the content they upload onto social media platforms is accurate
b) correct inaccuracies in Council-generated content
c) engage in discussions and answer questions on Council's behalf on social media platforms
d) keep the Council's social media platforms up to date
e) moderate the Council's social media platforms in accordance with Part 6.5 of this policy
f) ensure the Council complies with its record-keeping obligations under the State Records Act 1998 in relation to social media (see clause 6.7 of this policy)

When engaging on social media on Council's behalf (such as, but not limited to, on a community social media page), an authorised user must identify themselves as a member of Council staff, but they are not obliged to disclose their name or position within the Council. Council's corporate avatar/branding will be deemed sufficient identification.

Authorised users must not use Council's social media platforms for personal reasons.

6.2.5 Administrative tone

Authorised users upload content and engage on social media on Council's behalf. Authorised users must use language consistent with that function and avoid expressing or appearing to express their personal views when undertaking their role.

Authorised users may use more personal, informal language when responding on Council's social media platforms, for example when replying to comments.

6.2.6 Register of authorised users

The General Manager will maintain a register of authorised users. This register is to be reviewed annually to ensure it is fit-for-purpose.

6.2.7 Ceasing to be an authorised user

The General Manager may revoke a staff member's status as an authorised user if:

a) the staff member makes such a request
b) the staff member has not uploaded content onto any of the Council's social media platforms in the last six months.
c) the staff member has failed to comply with this policy
d) the General Manager is of the reasonable opinion that the staff member is no longer suitable to be an authorised user.

6.3 Administrative framework for Councillors' social media platforms

For the purposes of this policy, Councillor social platforms are not Council social media platforms. Part 6.2 of this policy does not apply to Councillors' social media platforms.

Councillors are responsible for the administration and moderation of their own social media platforms (in accordance with Parts 6.3 and 6.5 of this policy), and ensuring they comply with the record-keeping obligations under the State Records Act 1998 (see clause 6.7 of this policy) and Council's Records Management Policy in relation to social media. This clause also applies to Councillors in circumstances where another person administers, moderates, or uploads content onto their social media platform.

Councillors must comply with the rules of the platform when engaging on social media.

6.3.1 Induction and training

Councillors who engage, or intend to engage, on social media are to receive induction training on social media use. Induction training can be undertaken either as part of the Councillor's induction program or as part of their ongoing professional development program.

6.3.2 Identifying as a Councillor

Councillors must identify themselves on their social media platforms in the following format: Councillor "First Name and Last Name".

A Councillor's social media platform must include a profile photo which is a clearly identifiable image of the Councillor.

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If a Councillor becomes or ceases to be the mayor, deputy mayor, or the holder of another position (for example, chairperson of a committee), this must be clearly stated on the Councillor's social media platforms and updated within thirty (30) days of a change in circumstances.

6.3.3 Other general requirements for Councillors' social media platforms

Councillor social media platforms must specify or provide a clearly accessible link to the 'House Rules' for engaging on the platform.

A Councillor's social media platform must include a disclaimer to the following effect:

"The views expressed and comments made on this social media platform are my own and not that of the Council", though Mayoral or Councillor media releases and other content that has been authorised according to the Council's media and communications protocols may be uploaded onto a Councillor's social media platform.

Councillors may upload publicly available Council information onto their social media platforms.

Councillors may use more personal, informal language when engaging on their social media platforms.

6.3.4 Councillor queries relating to social media platforms

Questions from Councillors relating to their obligations under this policy, technical queries relating to the operation of their social media platforms or their managing of records on social media may be directed to the General Manager in the first instance, in accordance with Council's Councillor Requests protocols.

6.3.5 Other social media platforms administered by Councillors

A Councillor must advise the General Manager of any social media platforms they administer on which content relating to the Council or Council officials is, or is expected to be, uploaded. The Councillor must do so within:

a) Thirty (30) days of becoming a Councillor, or
b) Thirty (30) days of becoming the administrator.
c) Thirty (30) days of this Policy being adopted by Council.

6.4 Standards of conduct when engaging on social media

This policy only applies to Council officials' use of social media in an official capacity or in connection with their role as a Council official. The policy does not apply to personal use of social media that is not connected or identifiable in any way with a person's role as a Council official.

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Council officials must comply with the Council's Code of Conduct when using social media in an official capacity or in connection with their role as a Council official.

Council officials must not use social media to post or share any comment, photos, video, electronic recording or other information or media that:

a) is defamatory, offensive, humiliating, threatening or intimidating to other Council officials or members of the public
b) contains profane language or is sexual in nature
c) constitutes harassment and/or bullying within the meaning of the Code of Conduct, or is unlawfully discriminatory
d) is contrary to their duties under the Work Health and Safety Act 2011 and their responsibilities under any policies or procedures adopted by Council to ensure workplace health and safety
e) contains content about the Council, Council officials or members of the public that is misleading or deceptive
f) divulges confidential Council information
g) breaches the privacy of other Council officials or members of the public
h) contains allegations of suspected breaches of the Council's Code of Conduct or information about the consideration of a matter under the Procedures for the Administration of the Code of Conduct
i) could be perceived to be an official comment on behalf of the Council where they have not been authorised to make such comment
j) commits the Council to any action
k) violates an order made by a Court
l) breaches copyright
m) advertises, endorses or solicits commercial products or business
n) constitutes spam
o) is in breach of the rules of the social media platform

Council officials must:

a) attribute work to the original author, creator or source when uploading or linking to content produced by a third party
b) obtain written permission from a minor's parent or legal guardian before uploading content in which the minor can be identified

Council officials must exercise caution when sharing, liking, retweeting content as this can be regarded as an endorsement and/or publication of the content.

Council officials must not incite or encourage other persons to act in a way that is contrary to the requirements of this Part.

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Councillors must uphold and accurately represent the policies and decisions of the Council's governing body but may explain why they voted on a matter in the way that they did (see section 232(1)(f) of the Local Government Act 1993).

6.5 Moderation of social media platforms

While Council encourages ongoing dialogue and engagement between it and the community it serves, particularly through the use of social media, such engagement on Council-moderated 'profiles' will be maintained and moderated by the authorised users of Council such that all posts comply to the principles of Part 6.1 and the standards specified in Part 6.4.

Councils and Council officials should be aware that they may be considered a 'publisher' of any content uploaded onto a social media platform they administer, including content that:

a) is uploaded by a third party; and/or
b) appears on their social media platform because they have 'liked', 'shared', or 'retweeted' the content, or similar.

Council officials who are responsible for the moderation of the Council's or Councillors' social media platforms may remove content and 'block' or ban a person from those platforms. Such actions must be undertaken in accordance with this Part.

For the purposes of this Part, 'social media platform' and 'platform' means both the Council's and Councillors' social media platforms.

6.5.1 House Rules

Social media platforms must state or provide an accessible link to the 'House Rules' for engaging on the platform.

At a minimum, the House Rules should specify:

a) the principles of social media engagement referred to in clause 6.1.1 of this policy
b) the type of behaviour or content that will result in that content being removed or 'hidden', or a person being blocked or banned from the platform
c) the process by which a person can be blocked or banned from the platform and rights of review
d) a statement relating to privacy and personal information (see clause 6.7.2 of this policy)
e) when the platform will be monitored (for example weekdays 8.30am – 5pm, during Council's business hours)

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f) that the social media platform is not to be used for making complaints about the Council or Council officials, whose formal mechanism should also be specified.

For the purposes of this clause, third parties—that is, the general public—engaging on social media platforms must not post or share comments, photos, videos, electronic recordings or other information that:

a) is defamatory, offensive, humiliating, threatening or intimidating to Council officials or members of the public,
b) contains profane language or is sexual in nature
c) constitutes harassment and/or bullying within the meaning of the Council's Code of Conduct, or is unlawfully discriminatory
d) contains content about the Council, Council officials or members of the public that is misleading or deceptive
e) breaches the privacy of Council officials or members of the public
f) contains allegations of suspected breaches of the Council's Code of Conduct or information about the consideration of a matter under the Procedures for the Administration of the Code of Conduct
g) violates an order made by a Court
h) breaches copyright
i) advertises, endorses or solicits commercial products or business,
j) constitutes spam
k) would be in breach of the rules of the social media platform.

6.5.2 Removal or 'hiding' of content

Where a person uploads content onto a social media platform that, in the reasonable opinion of the moderator, is of a kind specified in clause 6.5.1, the moderator may remove or 'hide' that content.

Prior to removing or 'hiding' the content, the moderator is to make a record of it (for example, a screenshot).

If the moderator removes or 'hides' the content under this clause, they must, where practicable, notify the person who uploaded the content that it has been removed and the reason(s) for its removal and their rights of review.

A person may request a review of a decision by a moderator to remove or 'hide' content under this clause. The request must be made in writing to the General Manager and state the grounds on which the request is being made.

Where a review request is made under this clause, the review is to be undertaken by the General Manager or a member of staff nominated by the General Manager who is suitably qualified and who was not involved in the decision to remove or 'hide' the content.

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6.5.3 Blocking or banning

If a person uploads content that is removed or 'hidden' under clause 6.5.2 of this policy on three occasions, that person may be blocked or banned from the social media platform and/or all social media platforms moderated by Council.

A person may only be blocked or banned from a Council social media platform with the approval of the General Manager. This clause does not apply to blocking or banning a person from a Councillor's social media platform.

Prior to blocking or banning a person from a social media platform, the person must, where practicable, be advised of the intention to block or ban them from the platform/all platforms and be given a chance to respond. Any submission made by the person must be considered prior to a determination being made to block or ban them.

The duration of the block or ban is to be determined by the General Manager, or in the case of a Councillor's social media platform, the Councillor.

Where a determination is made to block or ban a person from a social media platform/all social media platforms, the person must, where practicable, be notified in writing of the decision and the reasons for it. The written notice must also advise the person which social media platforms they are blocked or banned from and the duration of the block or ban and inform them of their rights of review.

Where a person uploads content of a kind referred to under clause 6.5.1, and the moderator is reasonably satisfied that the person's further engagement on the social media platform poses a risk to health and safety or another substantive risk (such as the uploading of defamatory content), an interim block or ban from the platform/all platforms may be imposed on the person immediately for a period no longer than thirty (30) days.

A person who is the subject of an interim block or ban from the platform/all platforms under this clause must, where practicable, be given a chance to respond to the interim block or ban being imposed. Any submission made by the person must be considered when determining whether the interim block or ban is to be removed or retained.

A person may request a review of a decision to block or ban them from a social media platform. The request must be made in writing to the General Manager and state the grounds on which the request is being made.

Where a review request is made, the review is to be undertaken by the General Manager or a member of staff nominated by the General Manager who is suitably qualified and who was not involved in the decision to block or ban the person. Where the decision to block or ban the person was made by the General Manager, the review must be undertaken by another senior and suitably qualified member of staff who was not involved in the decision.

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Where a person that is the subject of a block or ban continues to engage on a social media platform(s) using an alternative social media account, profile, avatar, etc., a moderator may block or ban the person from the platform(s) immediately.

6.6 Use of social media during emergencies

During emergencies, such as natural disasters or public health incidents, the General Manager will appoint a single staff member or team of staff members to be responsible for the management of emergency-related content on the Council's social media platforms.

To ensure consistent messaging both during and after an emergency, authorised users and Council officials must not upload content onto the Council's or their own social media platforms which contradicts advice issued by the agency coordinating the emergency response, or agencies supporting recovery efforts.

Training on social media use during emergencies is to be included in training and/or induction provided to authorised users and Councillors.

6.7 Records management and privacy requirements

6.7.1 Records management

Social media content created, sent and received by Council officials (including Councillors) acting in their official capacity is a Council record and may constitute open access information or be subject to an information access application made under the Government Information (Public Access) Act 2009. These records must be managed in accordance with the requirements of the State Records Act 1998 and the Council's approved records management policies and practices.

You must not destroy, alter, or remove social media content unless authorised to do so. If you need to alter or remove social media content, you must do so in accordance with this policy, and consult with the Council's records manager and comply with the requirements of the State Records Act 1998.

When/if a Councillor's term of office concludes, the Councillor must contact the Council's records manager and General Manager to manage/transfer records of social media content created during their term of office and comply with the requirements of the State Records Act 1998.

In fulfilling their obligations under this clause, Council officials should refer to any guidance issued by the State Archives and Records Authority of NSW relating to retention requirements for Councils' and Councillors' social media content.

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6.7.2 Privacy considerations and requirements

Social media communications are in the public domain. Council officials should exercise caution about what personal information, if any, they upload onto social media.

The Privacy and Personal Information Protection Act 1998 applies to the use of social media platforms by the Council and Councillors. To mitigate potential privacy risks, Council officials will:

a) advise people not to provide personal information on social media platforms
b) inform people if any personal information they may provide on social media platforms is to be used for official purposes
c) moderate comments to ensure they do not contain any personal information
d) advise people to contact the Council or Councillors through alternative channels if they have personal information they do not want to disclose in a public forum.

Council officials are to comply with the Health Records and Information Privacy Act 2002 when engaging on and/or moderating social media platforms. In fulfilling their obligations, Council officials should refer to any guidance issued by the Information and Privacy Commission of NSW, such as, but not limited to, the Health Privacy Principles.

6.8 Private use of social media

Activities on social media websites are public activities. Even though privacy settings are available, content can still be shared and accessed beyond the intended recipients.

The terms and conditions of most social media sites state that all content becomes the property of the site on which it is posted.

6.8.1 What constitutes 'private' use?

For the purposes of this policy, a Council official's social media engagement will be considered 'private use' when the content they upload:

a) is not associated with, or refers to, explicitly or by implication, the Council, any other Council officials, contractors, related entities or any other person or organisation providing services to or on behalf of the Council, and
b) is not related to or does not contain information acquired by virtue of their employment or role as a Council official.

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If a Council official chooses to identify themselves as a Council official, either directly or indirectly (such as in their user profile), then they will not be deemed to be acting in their private capacity for the purposes of this policy.

6.8.2 Private use of social media during work hours

Council staff may only access and engage on social media, in their private capacity, while at work during breaks, using their own devices.

6.9 Concerns or complaints

Concerns or complaints about the administration of a Council's social media platforms should be made to the Council's General Manager in the first instance.

Complaints about the conduct of Council officials (including Councillors) on social media platforms are to be directed to the General Manager.

Complaints about a General Manager's conduct on social media platforms may be directed to the mayor.

7 DEFINITIONS

authorised user	members of Council staff who are authorised by the General Manager to upload content and engage on the Council's social media platforms on the Council's behalf
Council official	Councillors, members of staff, contractors, volunteers, those undertaking work experience with Council, and delegates of Coonamble Shire Council, including members of committees that are delegates of the Council.
minor	for the purposes of clause 4.4(b) of this policy, is a person under the age of 18 years
personal information	information or an opinion (including information or an opinion forming part of a database and whether or not recorded in a material form) about an individual whose identity is apparent or can reasonably be ascertained from the information or opinion
social media	online platforms and applications - such as but not limited to social networking sites, wikis, blogs, microblogs, video and audio sharing sites, and message boards - that allow people to easily publish, share and discuss content. Examples of social media platforms include, but are not limited to Facebook, Twitter, Snapchat, LinkedIn, Yammer, YouTube, Instagram, Flicker and Wikipedia

Appendix 1: Coonamble Shire Council Social Media Platforms/Profiles

'House Rules'

These House Rules outline the principles and procedures by which Council officials engage with the community and other users on the social media platforms on which Council has a presence and by which such social media platforms/profiles are moderated.

Posting to this social media profile implies your conscious and explicit agreement to comply with these rules and the actions to be taken should a post be contrary to them.

These House Rules should be read in conjunction with Coonamble Shire Council's Social Media Policy.

1. Guiding Principles

The principles guiding Council officials' use and moderation of Council's social media are:

Openness: Our social media platforms are places where anyone can share and discuss issues that are relevant to our Council and the community we represent and serve.

Relevance: We will ensure our social media platforms are kept up to date with informative content about our Council and community.

Accuracy: The content we upload onto our social media platforms and any other social media platform will be a source of truth for our Council and community and we will prioritise the need to correct inaccuracies when they occur.

Respect: Our social media platforms are safe spaces. We will uphold and promote the behavioural standards contained in this policy and our Council's code of conduct when using our social media platforms and any other social media platform.

Cohesion: Council officials genuinely work to serve their community, often with limited resourcing and within frameworks dictated by legislation, and plans and policies adopted by Council, that prioritise work and services. While specific lines of actions being pursued by Council may not align with every community member's priorities, "Every kingdom divided against itself is brought to desolation, and every city or house divided against itself will not stand." Council officials' use of social media platforms/profiles seeks to build cohesion between Council and the public it serves—for our shared future prosperity—and invite the public to foster this cohesion through the adoption of these principles.

2. Posts or conduct resulting in removal or hiding of content and/or the blocking or banning of a person

Engagement contrary to the above principles or to the following guidelines may be removed outright or 'hidden' from public view, and the person responsible for posting it may be blocked or banned, according to the provisions of Council's Social Media Policy, whether that person be a Council official or member of the public.

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Guidelines:

A person or social media entity or profile must not use social media to post or share any comment, photos, video, electronic recording or other information or media that:

a) is defamatory, offensive, humiliating, threatening or intimidating to other Council officials or members of the public
b) contains profane language or is sexual in nature
c) constitutes harassment and/or bullying within the meaning of Council's Code of Conduct, or is unlawfully discriminatory
e) contains content about the Council, Council officials or members of the public that is misleading or deceptive
f) divulges confidential Council information
g) breaches the privacy of other Council officials or members of the public
h) contains allegations of suspected breaches of the Council's Code of Conduct or information about the consideration of a matter under the Procedures for the Administration of the Code of Conduct
i) could be perceived to be an official comment on behalf of the Council where they have not been authorised to make such comment
j) commits the Council to any action
k) violates an order made by a Court
l) breaches copyright
m) advertises, endorses or solicits commercial products or business
n) constitutes spam
o) is in breach of the rules of the social media platform

3. The process of being blocked or banned from Council's social media platforms/profiles

Where a person uploads content onto a social media platform that, in the reasonable opinion of the moderator, is of a kind contrary to the principles and/or guidelines specified in the House Rules, the moderator may remove or 'hide' that content.

Prior to removing or 'hiding' the content, the moderator is to make a record of it (for example, a screenshot).

If the moderator removes or 'hides' the content under this clause, they must, where practicable, notify the person who uploaded the content that it has been removed and the reason(s) for its removal and their rights of review, specified in the following paragraphs.

A person may request a review of a decision by a moderator to remove or 'hide' content under this clause. The request must be made in writing to the General Manager and state the grounds on which the request is being made.

Where a review request is made under this clause, the review is to be undertaken by the General Manager or a member of staff nominated by the General Manager who is suitably qualified and who was not involved in the decision to remove or 'hide' the content.

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If a person uploads content that is removed or 'hidden' under clause 6.5.2 of Coonamble Shire Council's Social Media Policy on three (3) occasions, that person may be blocked or banned from the social media platform and/or all social media platforms moderated by Council.

A person may only be blocked or banned from a Council social media platform with the approval of the General Manager. This clause does not apply to blocking or banning a person from a Councillor's social media platform.

Prior to blocking or banning a person from a social media platform, the person must, where practicable, be advised of the intention to block or ban them from the platform/all platforms and be given a chance to respond. Any submission made by the person must be considered prior to a determination being made to block or ban them.

The duration of the block or ban is to be determined by the General Manager, or in the case of a Councillor's social media platform, the Councillor.

Where a determination is made to block or ban a person from a social media platform/all social media platforms, the person must, where practicable, be notified in writing of the decision and the reasons for it. The written notice must also advise the person which social media platforms they are blocked or banned from and the duration of the block or ban and inform them of their rights of review.

Where a person uploads content of a kind referred to under clause 6.5.1 of Council's Social Media Policy, and the moderator is reasonably satisfied that the person's further engagement on the social media platform poses a risk to health and safety or another substantive risk (such as the uploading of defamatory content), an interim block or ban from the platform/all platforms may be imposed on the person immediately for a period no longer than thirty (30) days.

A person who is the subject of an interim block or ban from the platform/all platforms under this clause must, where practicable, be given a chance to respond to the interim block or ban being imposed. Any submission made by the person must be considered when determining whether the interim block or ban is to be removed or retained.

A person may request a review of a decision to block or ban them from a social media platform. The request must be made in writing to the General Manager and state the grounds on which the request is being made.

Where a review request is made, the review is to be undertaken by the General Manager or a member of staff nominated by the General Manager who is suitably qualified and who was not involved in the decision to block or ban the person. Where the decision to block or ban the person was made by the General Manager, the review must be undertaken by another senior and suitably qualified member of staff who was not involved in the decision.

Where a person that is the subject of a block or ban continues to engage on a social media platform(s) using an alternative social media account, profile, avatar, etc., a moderator may block or ban the person from the platform(s) immediately.

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4. *Privacy and your personal information*

Social media communications are in the public domain. Council officials and members of the public who post to a social media platform/profile should exercise caution about what personal information, if any, they upload onto social media.

The *Privacy and Personal Information Protection Act 1998* applies to the use of social media platforms by Council officials. To mitigate potential privacy risks, Council officials will:

a) advise people not to provide personal information on social media platforms
b) inform people if any personal information they may provide on social media platforms is to be used for official purposes
c) moderate comments to ensure they do not contain any personal information
d) advise people to contact the Council or Councillors through alternative channels if they have personal information they do not want to disclose in a public forum.

Council officials are to comply with the *Health Records and Information Privacy Act 2002* when engaging on and/or moderating social media platforms. In fulfilling their obligations, Council officials should refer to any guidance issued by the Information and Privacy Commission of NSW, such as, but not limited to, the Health Privacy Principles.

5. *Social media monitoring and moderation*

Council's social media platforms and profiles will be monitored and moderated during normal Council business hours, being 8.30am to 5pm, Monday to Friday, except public holidays, and outside these hours in the instance of a significant instance of non-compliance.

6. *Complaints*

Concerns or complaints about the administration of a Council's social media platform/profile should be made to the Council's General Manager in the first instance, either in writing and posted to the General Manager, PO Box 249, Coonamble NSW 2829; by email to council@coonambleshire.nsw.gov.au; or by using the online submission form on Council's website to 'Report an Issue'.

Complaints about the conduct of Council officials (including Councillors) on social media platforms/profiles are to be directed to the General Manager, using any of the above contact points.

Complaints about a General Manager's conduct on social media platforms may be directed to the mayor, either in writing and posted to The Mayor, Coonamble Shire Council, PO Box 249, Coonamble NSW 2829 or by email to mayor@coonambleshire.nsw.gov.au.

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Title: Social Media Policy		
Department: Economic Development and Growth		
Version	**Date**	**Author**
5	4 May 2022	D. Levick
This policy may be amended or revoked at any time and must be reviewed at least three (3) years since its adoption (or latest amendment). Review of this policy will incorporate relevant legislation, documentation released from relevant State agencies and best practice guidelines. **Review Date: June 2025**		
Amendments in the release:		
Amendment History	**Date**	**Detail**
Annexure Attached:		
Bruce Quarmby **Acting General Manager**		

DRAFT

Local Government Remuneration Tribunal

Annual Report and Determination

Annual report and determination under sections 239 and 241 of the Local Government Act 1993

20 April 2022

NSW Remuneration Tribunals website

Local Government Remuneration Tribunal

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Executive Summary

The *Local Government Act 1993* (LG Act) requires the Local Government Remuneration Tribunal ("the Tribunal") to report to the Minister for Local Government by 1 May each year on its determination of categories of councils and the maximum and minimum amounts of fees to be paid to mayors, councillors, and chairpersons and members of county councils.

Categories

The Tribunal found the allocation of councils into the current categories appropriate. Criteria for each category is published in Appendix 1. These categories have not changed further to the extensive review undertaken as part of the 2020 review.

Fees

The Tribunal determined a 2 per cent per annum increase in the minimum and maximum fees applicable to each category.

Local Government Remuneration Tribunal

Section 1 Introduction

1. Section 239 of the LG Act provides that the Tribunal determine the categories of councils and mayoral offices and to place each council and mayoral office into one of those categories.
2. Section 241 of the LG Act provides that the Tribunal determine the maximum and minimum amount of fees to be paid to mayors and councillors of councils, as well as chairpersons and members of county councils for each of the categories determined under section 239.
3. Section 242A(1) of the LG Act, requires the Tribunal to give effect to the same policies on increases in remuneration as those of the Industrial Relations Commission.
4. The Tribunal can also determine that a council can be placed in another existing or new category with a higher range of fees without breaching the Government's Wages Policy as per section 242A (3) of the LG Act.
5. The Tribunal's determinations take effect from 1 July each year.

Section 2 2021 Determination

6. The Tribunal received 18 submissions which included 9 requests for re-categorisation. At the time of making its determination, the Tribunal had available to it the Australian Bureau of Statistics 25 March 2020 population data for FY2018-19. The Tribunal noted the requirement of section 239 of the LG Act that it must determine categories for councils and mayoral offices at least once every 3 years. It noted that the Tribunal had conducted an extensive review in 2020 and decided that the categories would next be considered in 2023.
7. The Tribunal found that the current categories and allocation of councils to these categories remained appropriate. The Tribunal's finding had regard to the 2020 review, the current category model and criteria and the evidence put forward in the received submissions.
8. In regard to fees, the Tribunal determined a 2 per cent per annum increase in the minimum and maximum fees applicable to each category.

Section 3 2022 Review

Process

9. In 2020, the categories of general purpose councils were determined as follows:

Metropolitan	Non-Metropolitan
• Principal CBD	• Major Regional City
• Major CBD	• Major Strategic Area
• Metropolitan Large	• Regional Strategic Area
• Metropolitan Medium	• Regional Centre
• Metropolitan Small	• Regional Rural

	• Rural

10. The Tribunal wrote to all mayors or general managers and LGNSW on 14 October 2021 to advise of the commencement of the 2021 review and invited submissions regarding recategorisation, fees and other general matters. The Tribunal's correspondence advised that an extensive review of categories was undertaken in 2020 and, as this was only legislatively required every three years, consideration would be next be given in 2023. The correspondence further advised that submissions requesting to be moved into a different category as part of the 2022 review would require a strong case supported by evidence that substantiates that the criteria for the requested category is met.
11. Seven submissions were received from individual councils and one submission was received from LGNSW. The Tribunal noted that several of the submissions had not been endorsed by their respective councils. The Tribunal also met with the President, Chief Executive and Senior Manager of LGNSW.
12. The Tribunal discussed the submissions at length with the Assessors.
13. The Tribunal acknowledged previous and ongoing difficulties imposed by COVID19 and natural disasters on councils.
14. The Tribunal also acknowledged submissions from councils in regional and remote locations that raised unique challenges, such as travel and connectivity, experienced by mayors and councillors in those areas.
15. A summary of the matters raised in the received submissions and the Tribunal's consideration of those matters is outlined below.

Categorisation

16. Five council submissions requested recategorisation. Three of these requests sought the creation new categories.

Metropolitan Large Councils

17. Penrith City Council acknowledged that categories were not being reviewed until 2023. However, the Council reiterated their previous year's position and contended that their claim for the creation of a new category of "Metropolitan Large – Growth Centre" continues to be enhanced through their leading role in the Western Sydney City Deal. Council's submission further stated that the participation in the Deal demonstrated the exponential growth that will occur in the Penrith Local Government Area.
18. Blacktown City Council requested the creation of a new category "Metropolitan Large – Growth Area". Council stated that the current criteria for "Metropolitan Large" does not reflect the Council's size, rate of growth and economic influence.

    Council based its argument for a new category on the following grounds:

    - Significant population growth. Current estimated population of 403,000 with an expected population of 640,000 in 2041.
    - Blacktown being critical to the success of the Greater Sydney Region Plan while also being part of the fastest growing district for the next 20 years.
    - 4th largest economy in NSW – as of 30 June 2020, Gross Regional Product (GRP) was $21.98 billion, comparatively City of Parramatta was $31.36 billion.
    - Undertaking of several transformational projects to increase economy and services. Examples include the redesign of Riverstone Town Centre, Australian Catholic University establishment of an interim campus for up to 700 undergrads

with a permanent campus to open by 2024, the $1 billion Blacktown Brain and Spinal Institute proposal and Blacktown International Sports Park Masterplan to provide a first-class multi-sport venue.
- Expansion in provision of services such as childcare, aquatic and leisure centres.
- Diversity of population.

Non-Metropolitan Major Regional City Councils

19. Newcastle Council requested clarification regarding City of Newcastle's status as either Metropolitan or Regional, noting that while City of Newcastle is classified as a "Major Regional City", the Newcastle Local Government Area is often exempt from both regional and metropolitan grant funding due to inconsistencies in classification. Council sought review on the following grounds:
    - Size of council area 187km² (in comparison of Parramatta Council 84km²).
    - Physical terrain.
    - Population and distribution of population.
    - Nature and volume of business dealt with by Council.
    - Nature and extent of development of City of Newcastle.
    - Diversity of communities served.
    - Regional, national and international significance of City of Newcastle.
    - Transport hubs.
    - Regional services including health, education, smart city services and public administration.
    - Cultural and sporting facilities.
    - Matters that the Tribunal consider relevant

Regional Centre

20. Tweed Shire Council requested to be reclassified as a "Regional Strategic Area" on the following grounds:
    - Proximity to the Gold Coast City and Brisbane.
    - Proximity to Sydney via the Gold Coast airport.
    - Tweed being the major population and city centre for the Northern Rivers Joint Organisation.
    - Tweed being the largest employer and strongest growth area in the Northern Rivers.

Non-Metropolitan Rural Councils

21. Murrumbidgee Council requested recategorisation to "Regional Rural" as they are a product of the merger of the former Jerilderie Shire Council and the former Murrumbidgee Shire Council. Council also suggested that the criteria for "Regional Rural" is amended to:
    - Councils categorised as Regional Rural will typically have a minimum residential population of 20,000 or can demonstrate one of the following features…."
        - the product of the 2016 amalgamation where two or more Rural classified Local Governments Areas merged.

Findings - categorisation

22. The Tribunal assessed each Council's submission and found that the current categories and allocation of councils to these categories remained appropriate. The Tribunal's findings had regard to the 2020 review, the current category model and

criteria and the evidence put forward in the received submissions.

23. Having regard to the requirements of sections 239 and 240 of the LG Act, the Tribunal did not find that any council's submission was strong enough for a change in category or for the creation of a new category.

24. The Tribunal did note, however, that some councils may have a better case for recategorisation at the next major review of categories in 2023.

25. The Tribunal was of the view that the 2023 determination and review of categories as required by s239 (1) of the LG Act will see more requests from councils for recategorisation and possible determination of new categories. The Tribunal and Assessors may benefit from visits to meet regional organisations of councils and direct opportunities for input from Mayors and general managers in this regard.

Fees

26. In determining the maximum and minimum fees payable in each of the categories, the Tribunal is required by section 242A of the LG Act, to give effect to the same policies on increases in remuneration as those that the Industrial Relations Commission is required to give effect to under section 146C of the *Industrial Relations Act 1996* (IR Act), when making or varying awards or orders relating to the conditions of employment of public sector employees.

27. Pursuant to section 146C(1)(a) of the IR Act, the current government policy on wages is expressed in the Industrial Relations (Public Sector Conditions of Employment) Regulation 2014 (IR Reg.). The IR Reg. provides that public sector wages cannot increase by more than 2.5 per cent per annum. The Tribunal therefore has the discretion to determine an increase of up to 2.5 per cent per annum.

28. Submissions that addressed fees sought an increase of a maximum of 2.5 per cent per annum or greater. These submissions raised issues such as comparative remuneration, cost of living and increasing workloads. One submission also suggested that higher fees are required to attract a higher standard of candidates to council roles.

29. The LGNSW submission contained 3 parts. The first part of the submission supported an increase of 2.5 per cent per annum in remuneration, but further argued that the maximum increase is inadequate and does not address the historical undervaluation of work performed by mayors and councillors, and the substantial expansion of their responsibilities and accountability in recently years. LGNSW used the following economic indexes and wage data in support of their argument:
    - Consumer price index (CPI)
    - National and state wages cases
    - Wage increases under the *Local Government (State) Award 2020.*

30. The second part of LGNSW's submission addressed inequity and impacts of low remuneration. It was supported by the research paper "Councillor perspectives on the (in)adequacy of remuneration in NSW local government: Impacts on well-being, diversity and quality of representation" (the "ANU Paper"), written by Associate Professor Jakimow of the Australian National University. A key finding of the ANU Paper was that "current remuneration levels are perceived as inadequately reflecting the extent and nature of council work." The finding was derived from the undertaking of

a survey of councillors and mayors. The paper suggests that there is a disconnect between workload and remuneration and this was identified as the most frequent argument for increasing the current rate.

31. The third and final part of LGNSW's submission compared the minimum and maximum rates of NSW mayor and councillor remuneration to the remuneration of directors and chairpersons of comparable government bodies and not-for-profits, mayors and councillors in Queensland and members of the NSW Parliament. The submission contended that NSW mayor and councillor remuneration is below that of their counterparts.

32. Following the most recent review by the Independent Pricing and Regulatory Tribunal (IPART) the amount that councils will be able to increase the revenue they can collect from rates will depend on their level of population growth. IPART has set a 2022-23 rate peg for each council, ranging from 0.7 to 5.0 per cent. IPART's rate peg takes into account the annual change in the Local Government Cost Index, which measures the average costs faced by NSW councils, in addition to a population factor based on each council's population growth.

33. Employees under the *Local Government (State) Award 2020* will receive a 2 per cent per annum increase in rates of pay from the first full pay period to commence on or after 1 July 2022.

34. The Tribunal has determined a 2 per cent per annum increase in the minimum and maximum fees applicable to each category.

Conclusion

35. The Tribunal's determinations have been made with the assistance of Assessors Ms Kylie Yates and Ms Melanie Hawyes.

36. It is the expectation of the Tribunal that in the future all submissions have council endorsement.

37. Determination 1 outlines the allocation of councils into each of the categories as per section 239 of the LG Act.

38. Determination 2 outlines the maximum and minimum fees paid to councillors and mayors and members and chairpersons of county councils as per section 241 of the LG Act.



Viv May PSM

Local Government Remuneration Tribunal

Dated: 20 April 2022

Section 4 2021 Determinations

Determination No. 1 - Allocation of councils into each of the categories as per section 239 of the LG Act effective from 1 July 2021

Table 1: General Purpose Councils - Metropolitan

Principal CBD (1)
Sydney

Major CBD (1)
Parramatta

Metropolitan Large (12)
Bayside
Blacktown
Canterbury-Bankstown
Cumberland
Fairfield
Inner West
Liverpool
Northern Beaches
Penrith
Ryde
Sutherland
The Hills

Metropolitan Medium (8)
Campbelltown
Camden
Georges River
Hornsby
Ku-ring-gai
North Sydney
Randwick
Willoughby

Metropolitan Small (8)
Burwood
Canada Bay
Hunters Hill
Lane Cove
Mosman
Strathfield
Waverley
Woollahra

Local Government Remuneration Tribunal

Table 2: General Purpose Councils - Non-Metropolitan

Major Regional City (2)	Major Strategic Area (1)	Regional Strategic Area (1)
Newcastle	Central Coast	Lake Macquarie
Wollongong		

Regional Centre (24)		Regional Rural (13)
Albury	Mid-Coast	Bega
Armidale	Orange	Broken Hill
Ballina	Port Macquarie-Hastings	Byron
Bathurst	Port Stephens	Eurobodalla
Blue Mountains	Queanbeyan-Palerang	Goulburn Mulwaree
Cessnock	Shellharbour	Griffith
Clarence Valley	Shoalhaven	Kempsey
Coffs Harbour	Tamworth	Kiama
Dubbo	Tweed	Lithgow
Hawkesbury	Wagga Wagga	Mid-Western
Lismore	Wingecarribee	Richmond Valley Council
Maitland	Wollondilly	Singleton
		Snowy Monaro

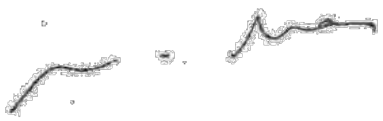
Rural (57)			
Balranald	Cootamundra-Gundagai	Junee	Oberon
Bellingen	Cowra	Kyogle	Parkes
Berrigan	Dungog	Lachlan	Snowy Valleys
Bland	Edward River	Leeton	Temora
Blayney	Federation	Liverpool Plains	Tenterfield
Bogan	Forbes	Lockhart	Upper Hunter
Bourke	Gilgandra	Moree Plains	Upper Lachlan
Brewarrina	Glen Innes Severn	Murray River	Uralla
Cabonne	Greater Hume	Murrumbidgee	Walcha
Carrathool	Gunnedah	Muswellbrook	Walgett
Central Darling	Gwydir	Nambucca	Warren
Cobar	Hay	Narrabri	Warrumbungle
Coolamon	Hilltops	Narrandera	Weddin
Coonamble	Inverell	Narromine	Wentworth

Local Government Remuneration Tribunal

Rural (57)
Yass

Table 3: County Councils

Water (4)	Other (6)
Central Tablelands	Castlereagh-Macquarie
Goldenfields Water	Central Murray
Riverina Water	Hawkesbury River
Rous	New England Tablelands
	Upper Hunter
	Upper Macquarie



Viv May PSM

Local Government Remuneration Tribunal

Dated: 20 April 2022

Local Government Remuneration Tribunal

Determination No. 2 - Fees for Councillors and Mayors as per section 241 of the LG Act effective from 1 July 2022

The annual fees to be paid in each of the categories to Councillors, Mayors, Members and Chairpersons of County Councils effective on and from 1 July 2022 as per section 241 of the *Local Government Act 1993* are determined as follows:

Table 4: Fees for General Purpose and County Councils

Category		Councillor/Member Annual Fee ($) effective 1 July 2022		Mayor/Chairperson Additional Fee* ($) effective 1 July 2022	
		Minimum	Maximum	Minimum	Maximum
General Purpose Councils - Metropolitan	Principal CBD	28,750	42,170	175,930	231,500
	Major CBD	19,180	35,520	40,740	114,770
	Metropolitan Large	19,180	31,640	40,740	92,180
	Metropolitan Medium	14,380	26,840	30,550	71,300
	Metropolitan Small	9,560	21,100	20,370	46,010
General Purpose Councils – Non-Metropolitan	Major Regional City	19,180	33,330	40,740	103,840
	Major Strategic Area	19,180	33,330	40,740	103,840
	Regional Strategic Area	19,180	31,640	40,740	92,180
	Regional Centre	14,380	25,310	29,920	62,510
	Regional Rural	9,560	21,100	20,370	46,040
	Rural	9,560	12,650	10,180	27,600
County Councils	Water	1,900	10,550	4,080	17,330
	Other	1,900	6,300	4,080	11,510

*This fee must be paid in addition to the fee paid to the Mayor/Chairperson as a Councillor/Member (s.249(2)).



Viv May PSM

Local Government Remuneration Tribunal

Dated: 20 April 2021

Local Government Remuneration Tribunal

Appendices

Appendix 1 Criteria that apply to categories

Principal CBD

The Council of the City of Sydney (the City of Sydney) is the principal central business district (CBD) in the Sydney Metropolitan area. The City of Sydney is home to Sydney's primary commercial office district with the largest concentration of businesses and retailers in Sydney. The City of Sydney's sphere of economic influence is the greatest of any local government area in Australia.

The CBD is also host to some of the city's most significant transport infrastructure including Central Station, Circular Quay and International Overseas Passenger Terminal. Sydney is recognised globally with its iconic harbour setting and the City of Sydney is host to the city's historical, cultural and ceremonial precincts. The City of Sydney attracts significant visitor numbers and is home to 60 per cent of metropolitan Sydney's hotels.

The role of Lord Mayor of the City of Sydney has significant prominence reflecting the CBD's importance as home to the country's major business centres and public facilities of state and national importance. The Lord Mayor's responsibilities in developing and maintaining relationships with stakeholders, including other councils, state and federal governments, community and business groups, and the media are considered greater than other mayoral roles in NSW.

Major CBD

The Council of the City of Parramatta (City of Parramatta) is the economic capital of Greater Western Sydney and the geographic and demographic centre of Greater Sydney. Parramatta is the second largest economy in NSW (after Sydney CBD) and the sixth largest in Australia.

As a secondary CBD to metropolitan Sydney the Parramatta local government area is a major provider of business and government services with a significant number of organisations relocating their head offices to Parramatta. Public administration and safety have been a growth sector for Parramatta as the State Government has promoted a policy of moving government agencies westward to support economic development beyond the Sydney CBD.

The City of Parramatta provides a broad range of regional services across the Sydney Metropolitan area with a significant transport hub and hospital and educational facilities. The City of Parramatta is home to the Westmead Health and Medical Research precinct which represents the largest concentration of hospital and health services in Australia, servicing Western Sydney and providing other specialised services for the rest of NSW.

The City of Parramatta is also home to a significant number of cultural and sporting facilities (including Sydney Olympic Park) which draw significant domestic and international visitors to the region.

Local Government Remuneration Tribunal

Metropolitan Large

Councils categorised as Metropolitan Large will typically have a minimum residential population of 200,000.

Councils may also be categorised as Metropolitan Large if their residential population combined with their non-resident working population exceeds 200,000. To satisfy this criteria the non-resident working population must exceed 50,000.

Other features may include:

- total operating revenue exceeding $200M per annum
- the provision of significant regional services to greater Sydney including, but not limited to, major education, health, retail, sports, other recreation and cultural facilities
- significant industrial, commercial and residential centres and development corridors
- high population growth.

Councils categorised as Metropolitan Large will have a sphere of economic influence and provide regional services considered to be greater than those of other metropolitan councils.

Metropolitan Medium

Councils categorised as Metropolitan Medium will typically have a minimum residential population of 100,000.

Councils may also be categorised as Metropolitan Medium if their residential population combined with their non-resident working population exceeds 100,000. To satisfy this criteria the non-resident working population must exceed 50,000

Other features may include:

- total operating revenue exceeding $100M per annum
- services to greater Sydney including, but not limited to, major education, health, retail, sports, other recreation and cultural facilities
- industrial, commercial and residential centres and development corridors
- high population growth.

The sphere of economic influence, the scale of council operations and the extent of regional servicing would be below that of Metropolitan Large councils.

Local Government Remuneration Tribunal

Metropolitan Small

Councils categorised as Metropolitan Small will typically have a residential population less than 100,000.

Other features which distinguish them from other metropolitan councils include:

- total operating revenue less than $150M per annum.

While these councils may include some of the facilities and characteristics of both Metropolitan Large and Metropolitan Medium councils the overall sphere of economic influence, the scale of council operations and the extent of regional servicing would be below that of Metropolitan Medium councils.

Major Regional City

Newcastle City Council and Wollongong City Councils are categorised as Major Regional City. These councils:

- are metropolitan in nature with major residential, commercial and industrial areas
- typically host government departments, major tertiary education and health facilities and incorporate high density commercial and residential development
- provide a full range of higher order services and activities along with arts, culture, recreation, sporting and entertainment facilities to service the wider community and broader region
- have significant transport and freight infrastructure servicing international markets, the capital city and regional areas
- have significant natural and man-made assets to support diverse economic activity, trade and future investment
- typically contain ventures which have a broader State and national focus which impact upon the operations of the council.

Major Strategic Area

Councils categorised as Major Strategic Area will have a minimum population of 300,000.

Other features may include:

- health services, tertiary education services and major regional airports which service the surrounding and wider regional community
- a full range of high-order services including business, office and retail uses with arts, culture, recreation and entertainment centres
- total operating revenue exceeding $250M per annum
- significant visitor numbers to established tourism ventures and major events that attract state and national attention
- a proximity to Sydney which generates economic opportunities.

Currently, only Central Coast Council meets the criteria to be categorised as a Major Strategic Area. Its population, predicted population growth, and scale of the Council's operations warrant that it be differentiated from other non-metropolitan councils. Central Coast Council is also a

significant contributor to the regional economy associated with proximity to and connections with Sydney and the Hunter Region.

Regional Strategic Area

Councils categorised as Regional Strategic Area are differentiated from councils in the Regional Centre category on the basis of their significant population and will typically have a residential population above 200,000.

Other features may include:

- health services, tertiary education services and major regional airports which service the surrounding and wider regional community
- a full range of high-order services including business, office and retail uses with arts, culture, recreation and entertainment centres
- total operating revenue exceeding $250M per annum
- significant visitor numbers to established tourism ventures and major events that attract state and national attention
- a proximity to Sydney which generates economic opportunities.

Currently, only Lake Macquarie Council meets the criteria to be categorised as a Regional Strategic Area. Its population and overall scale of council operations will be greater than Regional Centre councils.

Regional Centre

Councils categorised as Regional Centre will typically have a minimum residential population of 40,000.

Other features may include:

- a large city or town providing a significant proportion of the region's housing and employment
- health services, tertiary education services and major regional airports which service the surrounding and wider regional community
- a full range of high-order services including business, office and retail uses with arts, culture, recreation and entertainment centres
- total operating revenue exceeding $100M per annum
- the highest rates of population growth in regional NSW
- significant visitor numbers to established tourism ventures and major events that attract state and national attention
- a proximity to Sydney which generates economic opportunities.

Councils in the category of Regional Centre are often considered the geographic centre of the region providing services to their immediate and wider catchment communities.

Local Government Remuneration Tribunal

Regional Rural

Councils categorised as Regional Rural will typically have a minimum residential population of 20,000.

Other features may include:

- a large urban population existing alongside a traditional farming sector, and are surrounded by smaller towns and villages
- health services, tertiary education services and regional airports which service a regional community
- a broad range of industries including agricultural, educational, health, professional, government and retail services
- large visitor numbers to established tourism ventures and events.

Councils in the category of Regional Rural provide a degree of regional servicing below that of a Regional Centre.

Rural

Councils categorised as Rural will typically have a residential population less than 20,000.

Other features may include:

- one or two significant townships combined with a considerable dispersed population spread over a large area and a long distance from a major regional centre
- a limited range of services, facilities and employment opportunities compared to Regional Rural councils
- local economies based on agricultural/resource industries.

County Councils - Water

County councils that provide water and/or sewerage functions with a joint approach in planning and installing large water reticulation and sewerage systems.

County Councils - Other

County councils that administer, control and eradicate declared noxious weeds as a specified Local Control Authority under the *Biosecurity Act 2015*.

COONAMBLE SHIRE COUNCIL

SUSTAINABLE PROCUREMENT AND CONTRACTS POLICY

1. BACKGROUND

Coonamble Shire Council recognises that a procurement strategy and appropriate best practice contract and procurement principles, policies, processes and procedures, will enhance achievement of Council objectives such as promoting economic and environmental responsible procurement, value for money, achieving innovation and providing best value services to the community.

2. PURPOSE

This Policy provides an overview of the Council Procurement and Contract Framework and Principles that **MUST** be followed by all Council officers and representatives when purchasing goods and services and managing associated contracts. The Framework provides simple guidance to help you procure and manage goods, services, or projects based on an assessment of Value and Risk

3. POLICY OBJECTIVE

This Policy focuses on outcomes instead of processes and aims to balance compliance with flexibility that delivers value for money, aligns with business needs, improves service delivery, and supports a competitive local economy.

This policy supports delivery of Councils 'Community Strategic Plan' to achieve a sustainable Local Region. Sustainable procurement & contract management takes responsibility for the Economic, Environmental, Social and Governance impacts of any purchase – goods or services. These four factors are referred to as the Quadruple Bottom Line (QBL) and relate to a total lifecycle impact, and not just the upfront price.

More broadly, Sustainable Procurement considers:

1. The cost and **economic** impact of the procured product or service,
2. The **environmental** impact,
3. Any **social** and ethical implications, and
4. The application of good **governance**.

Sustainability is now an essential part of procurement. A sustainability lens ensure purchasing decisions are based on sound principles that maximise the benefit to the environment, society and meets community expectations.

There is a clear duty of care to spend public funds responsibly, and in a way that protects, nurtures, and grows the environment and the economy and supports local businesses

(including SMEs and minority owned), jobs and guards against modern slavery or any other unethical practices.

We embrace our responsibility to not only ensure the environmental, social, and economic sustainability of our community at a local level, but to also contribute to the overall health of the planet.



4. LEGISLATION & OTHER DOCUMENTATION

- NSW Local Government Act 1993
- NSW Local Government (General) Regulations 2021
- NSW Local Government Tendering Guide 2009
- NSW Model Code of Conduct
- Local Preference Purchasing Policy
- Credit Card Policy and Procedure
- Gifts and Benefits Policy
- Statement of Business Ethics
- Process Documentation

5. APPLICATION/SCOPE

The Policy applies to all Council officers and representatives who have delegated authority to purchase goods and services, public construction works and services, and manage the associated contracts on behalf of the Council.

It commits every individual involved in procuring and managing contracts for goods, services and works, to actively ensure that all activities are:

- legal,
- accountable and auditable,

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- fair and competitive,
- ethically, environmentally, and socially responsible,
- economically effective,
- conducive to maintaining the Council's ability to exploit appropriate technological, commercial, and organisational developments as they arise,
- capable of identifying, minimising, and managing risks that may threaten projects, procurements, or contracts, and
- free of any direct or indirect conflict of interest.

The scope of the Policy commences from when Council has identified a need for procurement, continues through to the award, delivery, management and closing of the contract.

The word '**MUST**' is used throughout this Policy and Guidance to describe key principles against which Council will be audited and non-compliance identified. Non-compliance may result in disciplinary actions.

6. POLICY

PROCUREMENT AND CONTRACT MANAGEMENT FRAMEWORK

The Council Framework consists of 3 broad stages: **PLAN**, **SOURCE** and **MANAGE**.

When applying this framework and utilising the supporting templates, best practice and legislative requirements will be adhered to. This, in turn, will provide the best chance of reaching a successful procurement outcome, achieve value for money, mitigate risks and establish appropriate contract management standards.

Processes and guidance are balanced with the risk and value of projects, procurements, and contracts. Complex projects with a high risk and high value, require careful planning, stringent peer review of Requirements Documents (Specifications) prior to any approach to the market.

Conversely, for low risk and low value simple procurement requirements, there is greater flexibility to minimise indirect administrative costs and improve efficiency.

PROCUREMENT PRINCIPLES

Accountability – Council is committed to ensuring accountability and transparency in its procurement activities. Accountability means that Council officers are responsible for the actions and decisions that they take in relation to procurement and for the resulting outcomes. Council officers **MUST** be able to demonstrate the basis of all decisions that can withstand any scrutiny.

Conflicts of Interest – A conflict of interest exists when a reasonable person might perceive that a public official's personal interest(s) could be favoured over their public duties. Conflicts of interest do not, in themselves, usually constitute corrupt conduct. Corrupt conduct can, however, arise when a conflict of interest is concealed, understated, mismanaged, or abused. Staff **MUST** declare, record, and save on file all identified conflicts.

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Record Keeping – The Council records are its corporate memory, provide evidence of actions and decisions and represent a vital asset to support its daily functions and operations. Council officers **MUST** ensure appropriate documents and records are maintained in accordance with Council's Records Management Policy.

Confidentiality – Council officers **MUST** maintain the integrity and security of confidential information in their possession, or for which they are responsible. In addition to general obligations relating to the use of council information, Council officers **MUST** only access confidential information that they have been authorised to access and only do so for the purposes of exercising official functions and only release confidential information authorised to do so. Refer to the Council's or Model Code of Conduct for further information.

Risk Analysis and Management – Risk analysis and management are techniques applied to ensure that procurement processes contracts are successful. By adopting a 'what-if' mind-set it allows procurement to identify and assess the risks and prioritise them by aligning relevant resources to monitor, control and minimise or overcome the impact. Consideration of Risk should be managed in accordance with the Council's Enterprise Risk Management Policy and Procedures.

Sustainability (QBL) – Councils top priority is to procure sustainable and with positive Planetary Health outcomes a focus wherever possible (i.e., socially, environmentally, and economically sustainable results delivered through excellent governance and leadership practices). When procuring or contract managing for Council, Council officers **MUST** demonstrate that opportunities for sustainable outcomes have been adequately assessed and enacted, in accordance with Council's current procurement and contract management framework.

Emergencies – From time-to-time there may be a need to purchase goods or services due to an emergency whereby the requirements of Legislation and this Policy cannot be applied. An emergency is a situation that poses an immediate risk to health, life, property, or environment. Emergency procurement is only an option where Council must act immediately and take all reasonable and necessary action to mitigate any continuing risk associated with the emergency. This may only be used in cases of genuine emergency and not to remedy poor planning. Authorisation for emergency procurement **MUST** only be given under delegation to the General Manager (GM) / Chief Executive Officer (CEO) or elected delegate.

Spend Thresholds Requirements – The estimate value of the contract is inclusive of Goods and Services Tax (GST) for all goods and services for the life of the contract, e.g., if you plan for a contract for an initial period of 3 years with a 1-year option to extend, the contract value is based on 4 years of spend. If you are making a once only purchase, the contract value is the total quoted price. The current tender threshold is $250,000 including GST for the life of the contract. Council officers **MUST** not split Purchase Orders or contract value estimates to avoid defined or legislative process.

Purchase Orders – Suppliers **MUST** not be engaged to supply any Goods or commence any Services without first being issued with a valid Purchase Order. Purchase Orders are required to be in place prior to a Scope of Work being performed, for invoices to be paid, except in exceptional circumstances if approved by a manager with appropriate

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delegation. Invoices issued by Contracted Suppliers must have a valid Council Purchase Order reference number that is referenced on their invoice, or it may not be paid.

Purchase Cards – Council provides a purchasing card facility to enable the secure purchase of goods and services in support of legitimate Council business. Purchasing cards are intended to provide an efficient method of purchasing Ad-hoc travel, accommodation and minor expenses or urgent items where no preferred supplier agreement is in place. Council officers issued with a corporate purchasing card are in a position of trust regarding the use of public funds. Expenditure on a purchasing card **MUST** be in accordance with your financial delegation and the fundamental requirements set out in this Policy, considering specific requirements of any associated Card Policy or Procedure.

SPEND THRESHOLD

The procurement methodology is dependent on the value threshold and/or risk of the purchase as shown below. All amounts 'include' GST. The value threshold to determine the methodology is the total accumulated spend for the procurement including any anticipated variations for the procurement activity.

Council has access to a range of Common Use Arrangements (CUA's). CUA's are pre-established panels of providers that should be used for commonly purchased goods and services. These arrangements have been established by either Council (or group of councils), Local Government Procurement, Procurement Australia, NSW Procurement (State Government).

Contract Spend	Method	Description
All Spend Thresholds	Review Common Use Arrangements (CUA) and access where possible	CUA's are in place to reduce red tape and time. These should be accessed wherever possible for any spend level. Consider any opportunity to incorporate QBL initiatives.
Up to $5,000	Credit / Purchase cards to be utilised where possible	Credit card reconciliation is the process of ensuring that the transactions made match the transactions, are complete, correct, and valid. Reconciliation is an essential part of the closing process, and it's how we ensure the integrity of our records. Council officers **MUST** reconcile credit cards as directed.
Up to $5,000	1 quote	A Purchase Order with Standard Terms and Conditions **MUST** be issued prior to goods or services being provided.
$5,000 - $50,000	3 written quotes or documented evidence how Value for Money (VFM) is to be achieved	It isn't always practical to obtain quotes. If, for any reason you can't obtain the required quotes. A detailed statement as to how VFM is to be achieved **MUST** be recorded on file.

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$50,000 - $250,000	Simple Request for Quote (RFQ) process including a detailed evaluation and award process. Consideration of QBL	Due to elevated spend and risk, an 'Open Market or Publicly Advertised' RFQ process **MUST** be conducted in line with the Council Framework guidance.
Greater than $250,000	Public RFT including Consideration of QBL	As per Legislative Requirements and the Council Framework guidance.

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Title: Sustainable Procurement & Contracts Policy		
Department: Finance and Procurement		
Version	**Date**	**Author**
June 2022	Presented to Council 15 June 2022	Deborah Tatton
Review Date: July 2023		
Bruce Quarmby **Acting General Manager**		

COONAMBLE SHIRE COUNCIL

LOCAL PREFERENCE PURCHASING POLICY

1. BACKGROUND

This policy supports delivery of Councils 'Community Strategic Plan' to grow our reputation as an LGA of choice to live, work and invest.

2. PURPOSE

The Council's Local Preference Purchasing Policy recognises that overall value for money is about the broader economic benefits to the entire Shire, and not just the lowest price. The Council acknowledges that economic benefits flow to all local businesses where Council maximises opportunities for local suppliers to compete for Council's business on the basis of value for money.

The Council's Local Preference Purchasing Policy aims to use Council's procurement actions to encourage and support local suppliers, and support economic activity within the Shire, where it is efficient to do so, while achieving the Council's overall value for money objectives. This approach seeks to maximise overall community benefit for the Shire.

3. POLICY OBJECTIVE

The primary objective of the Local Preference Purchasing Policy is to achieve the best value for money in its procurement of goods and services, where possible giving preference to local suppliers, and non-local suppliers using local content, to support the Council's economic development.

4. LEGISLATION AND FRAMEWORK

This policy is to be read and implemented in conjunction with the following:

- Coonamble Shire Council Sustainable Procurement and Contracts Policy
- Coonamble Shire Council Procurement Procedures
- Local Government Act 1993
- Local Government (General) Regulation 2005 (NSW)
- Community Strategic Plan

Ethics and Conflicts of Interest – Council Officers and Councillors shall refrain from personal activities that would conflict with proper execution and management of Council Policy. Council's Code of Conduct provides guidance for recognising and disclosing any conflicts of interest.

5. APPLICATION/SCOPE

All Council Officers and Councillors are accountable for applying this policy within their areas of responsibility.

6. POLICY

To assist local industry and local economic development, the Council shall:

- Encourage a 'local preference purchasing" policy culture within the Council
- Encourage local suppliers to participate in Council business by advertising in the local newspaper and other means considered appropriate.
- Ensure that procurement policies and procedures do not disadvantage local suppliers.
- Ensure transparency in Council procurement practices.
- Encourage use of local suppliers by contractors, whenever goods or services have to be sourced from outside the Shire.
- Consider the non-price value for money considerations set out in this policy; and
- Apply a price preference discount in favour of local suppliers, as set out in the policy.

Non-price value-for-money considerations

Council acknowledges that in assessing overall "value for money", the following non-price considerations should be considered (where relevant) in relation to a Procurement request:

- Availability and assess to after-sales service and maintenance.
- Quality, type and availability of goods or services.
- Advantages in dealing with a local supplier, including administrative and operational efficiency.
- The proportion of local content to be supplied.
- Whole of life costs of the purchase or contract.
- Compliance with specifications, guidelines, and requirements.
- The supplier's commitment to supporting local business and the local economy through sub-contracting and other supply arrangements.
- Net benefits to the Shire, including economic benefits; and
- All other factors relevant to consideration of the particular Procurement Request

Price Preference Discounts

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For the purpose of comparing the price tendered by local and non-local suppliers, the price preference discounts set out below will be applied and given to:

- local suppliers submitting responses to Procurement Requests which are assessed in relation to this policy; and
- non-local suppliers submitting responses to Procurement Requests, which include use of local content, and which are assessed in relation to this policy.

Local Supplier Discount

For Local suppliers who respond to Council's Procurement Requests, Council will assess their response as if their total net cost bid was reduced by 10%. Therefore, when assessing the quote, a 10% evaluation allowance for local suppliers with be applied.

Local Content Discount

For non-local suppliers who respond to Council's Procurement Requests if at least 25% of the net cost of their response or tender includes or is attributable to local content, Council will assess such response as if the total net cost attributable to local content were reduced by 10%. With discounts limited to a maximum of $15,000.

Obtaining Discounts

To be eligible for either discount, suppliers must specifically detail and explain in their response to Council's Procurement Request the particular facts upon which they rely to establish their eligibility for the discount and must provide any evidence of such eligibility as reasonably required by the Council.

Procedural matters

All Procurement Requests (Tenders & Quotations) issued by Council must clearly state whether and how a price preference for local suppliers will be applied so that respondents to such Procurement Requests are aware of Local Preference Purchasing Policy prior to responding to the Procurement Request.

For purchases above those limits set under the Local Government Act 1993 requires that a public tender process is undertaken. All "Request for Tender" documents must include a Local Content Statement. This allows tenderers to accurately calculate the local content of their tender. The Tender Evaluation Criteria Matrix will include a mandatory weighting of 10% for local content.

If the Local Preference Purchasing Policy is applied in a procurement process, the community should be notified and advised of the cost to the community of applying the policy by posting details of the successful supplier, the monetary cost of applying the policy (only those discounts exceeding $5,000), and a brief statement of the rationale

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behind the policy on the Council's website within a reasonable time of award of the tender.

Council in its Annual Report shall provide details of all discounts exceeding $5,000, including details of the successful supplier, the monetary cost of applying the policy.

All Procurement Requests resulting in local preferences being applied must be capable of identification and verification through the Council's audit or internal control mechanism.

Overall local preference

In the event that:

- the net costs bid by a local supplier and a non-local supplier are equal (after calculating any applicable discounts in accordance with this policy)
- both suppliers otherwise meet the criteria and requirements of the Procurement Request; and
- each supplier (and its goods and/or services) is otherwise regarded as being "equal", taking into account the non-price value-for-money considerations set out above,

Preference will be given to the local supplier.

To avoid doubt, normal processes of assessment of non-price considerations still apply, and this policy does not require that the lowest cost tender is necessarily successful. The purpose of this policy is to give preference to local suppliers (compared to non-local suppliers) where all else is equal.

7. DEFINITION

In this policy (unless the context indicates otherwise):

- **Council Staff** – includes full time and part-time Councill officers, and temporary employees, contractors and consultants while engaged by the Council.
- **Local Content** – defined as labour, materials, plant and supervision which are sourced from within the Coonamble Local Government Area
- **Local Supplier** – a business, contractor or industry permanently based in, or employing permanent staff and supplying the quoted service from a permanent premises situated within the Coonamble Shire Council Local Government Area boundaries, for not less than 3 months prior to the date of the procurement request, and registered or licensed in the State of New South Wales.

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Title: Local Preference Purchasing Policy		
Department: Finance and Procurement		
Version	**Date**	**Author**
1	June 2022	Deborah Tatton
Review Date: July 2023		
Bruce Quarmby Acting General Manager		



Coonamble Shire Council

Coonamble Pool Complex and McDonald Park Masterplan Overarching Report

June 2022

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Appendix B – Coonamble Pool Complex – Structural and General Condition Assessment
Appendix C – Coonamble Pool Complex – Engineering Assessment of the Coonamble Pool Water Treatment Plant
Appendix D – Coonamble Pool Complex – Electrical Services Condition Assessment
Appendix E – Quantity Surveyors Report

1. Introduction

1.1 Purpose of this report

This report has been developed for Coonamble Shire Council for the Coonamble Pool and McDonald Park Masterplan.

The precinct requires upgrades in order to extend its operating life, and provides an opportunity for Coonamble Pool and McDonald Park to be reimagined in order to take full advantage of its potential for the community of Coonamble.

This report has been prepared amongst a suite of documents, including pool condition reports, in order to understand the usability and future prospects for the site.

The following outlines the development of the masterplan, with the view to create an integrated, cohesive and considered approach in order to unlock the future potential of the site.

One of the main purposes of this report is to prioritise the works required in a staged manner.

1.2 Project Understanding

We understand that the Coonamble Pool requires upgrades to extend its operating life along with a clear vision for future development of the pool complex and adjoining McDonald Park to meet stakeholder and community expectations.

We understand that there are five broad aspects to this project:

- Identifying upgrades required which would extend the pools life. This would include compliance with relevant standards, an assessment of existing infrastructure and process upgrades.
- Identify upgrades which would enhance the user's experience. These could be accessibility upgrades, cosmetic and functional.
- Identify potential future development to maximise the usability of the pool site.
- Prepare a masterplan of McDonald Park incorporating current plans for the park and future sporting endeavours with the objective of creating a sporting focus.
- Provide budget costing information on the identified upgrades.

GHD understands that a critical component of this project is to consider the how to best upgrade the filtration system to a modern, efficient system which complies with current standards. This would be at the forefront of the investigations.

We also understand the masterplan document will be used by council as a reference for future budgetary or grant application opportunities as they arise.

1.3 Site investigation

On 26 November 2019, GHD completed a visual inspection of the property at the Pool Complex (Site Visit) with Coonamble Shire Council (CSC) representatives. James McPherson (Project Director and Electrical Engineer), John Roworth (Project Manager), Daniel Willis (Swimming Pool Consultant) and Chris Acevski (Architect), Craig McAllister (Structural Engineer) from GHD were also present at the site to undertake the inspection and identify recommendations to extending the life span of the pool and providing guidelines for the overall complex masterplan. The inspection covered the internal and external areas of the Pool Complex.

Following the Site Visit a meeting was held between GHD and CSC (Inception Meeting) to discuss the short, medium and long term intent of the Pool Complex and McDonald Park as part of the overarching Pool Precinct Masterplan (Masterplan).

1.4 Scope and limitations

This report: has been prepared by GHD for Coonamble Shire Council and may only be used and relied on by Coonamble Shire Council for the purpose agreed between GHD and the Coonamble Shire Council as set out in Section 1.1 of this report.

GHD otherwise disclaims responsibility to any person other than Coonamble Shire Council arising in connection with this report. GHD also excludes implied warranties and conditions, to the extent legally permissible.

The services undertaken by GHD in connection with preparing this report were limited to those specifically detailed in the report and are subject to the scope limitations set out in the report.

The opinions, conclusions and any recommendations in this Report are based on conditions encountered and information reviewed at the date of preparation of the Report. GHD has no responsibility or obligation to update this Report to account for events or changes occurring subsequent to the date that the Report was prepared. Specifically, this Report does not take into account the effects, implications and consequences of or responses to COVID-19, which is a highly dynamic situation and rapidly changing. These effects, implications, consequences of and responses to COVID-19 may have a material effect on the opinions, conclusions, recommendations, assumptions, qualifications and limitations in this Report, and the entire Report must be re-examined and revisited in light of COVID-19. Where this Report is relied on or used without obtaining this further advice from GHD, to the maximum extent permitted by law, GHD disclaims all liability and responsibility to any person in connection with, arising from or in respect of this Report whether such liability arises in contract, tort (including negligence) or under statute.

The opinions, conclusions and any recommendations in this report are based on assumptions made by GHD described in this report. GHD disclaims liability arising from any of the assumptions being incorrect.

GHD has prepared this report on the basis of information provided by Coonamble Shire Council and others who provided information to GHD (including Government authorities), which GHD has not independently verified or checked beyond the agreed scope of work. GHD does not accept liability in connection with such unverified information, including errors and omissions in the report which were caused by errors or omissions in that information.

GHD has prepared the preliminary cost estimate as set out in Section 4 and Appendix E of this report ("Cost Estimate") using information reasonably available to the GHD employee(s) who prepared this report; and based on assumptions and judgments made by GHD with an accuracy of a Class 5 Estimate (i.e. minus 30% to pus 50%).

The Cost Estimate has been prepared for the purpose of budgeting and comparative purposes and must not be used for any other purpose.

The Cost Estimate is a preliminary estimate only. Actual prices, costs and other variables may be different to those used to prepare the Cost Estimate and may change. Unless as otherwise specified in this report, no detailed quotation has been obtained for actions identified in this report. GHD does not represent, warrant or guarantee that the [works/project] can or will be undertaken at a cost which is the same or less than the Cost Estimate.

Where estimates of potential costs are provided with an indicated level of confidence, notwithstanding the conservatism of the level of confidence selected as the planning level, there remains a chance that the cost will be greater than the planning estimate, and any funding would not be adequate. The confidence level considered to be most appropriate for planning purposes will vary depending on the conservatism of the user and the nature of the project. The user should therefore select appropriate confidence levels to suit their particular risk profile.

1.5 Assumptions

The content of this report is subject to the assumptions identified in the reports listed in Sections 1.6 and 2 as described in this report.

1.6 Documentation relevant to this report

This report is part of a suite of reports that combine as part of the Coonamble Pool Complex and McDonald Park.

This report, to assist with understanding the context of its drafting, should be read in conjunction with the following documents:

- Coonamble Pool Complex and McDonald Park - Masterplan dated March 2022
- Coonamble Pool Complex – Structural and General Condition Assessment dated March 2022
- Coonamble Pool Complex – Engineering Assessment of the Coonamble Pool Water Treatment Plant dated March 2022
- Coonamble Pool Complex – Electrical Services Condition Assessment dated March 2022

The four reports identified directly above will be referred to collectively as the "Four Reports" within this overarching report. This overarching report will be referred to as the "Overarching Report" within this report.

2. Structure and input into this report

2.1 Structure of this report

The 4 reports identified in Section 1.6 (collectively the Four Reports) are included as appendices as follows:

- Appendix A – Coonamble Pool Complex and McDonald Park – Masterplan
- Appendix B – Coonamble Pool Complex – Structural and General Condition Assessment
- Appendix C – Coonamble Pool Complex – Engineering Assessment of the Coonamble Pool Water Treatment Plant
- Appendix D – Coonamble Pool Complex – Electrical Services Condition Assessment

The works identified (Works) in the Four Reports have been summarised and collated into this Overarching Report The costed and prioritised Works are summarised in Section 3, in particular Table 3-1, and analysed and presented in Section 4. The tables in Section 4 are separated such that:

- Table 4-1 identifies upgrades for McDonald Park and the Pool Complex.
- Table 4-2 identifies maintenance works and is limited to the Pool Complex.
- Table 4-3 summarises the staging and prioritisation identified in Table 4-1 and Table 4-2

The Quantity Surveyors report from Muller Partnerships is included in Appendix E.

2.2 Outline of input this report

The Four Reports were prepared by GHD.

This Overarching Report was drafted by GHD with the following inputs:

- The "Overall Prioritisation No" in Table 4-1 and Table 4-2 was determined collaboratively by GHD and Council.
- The "Staging" in Table 4-1 and Table 4-2 was determined collaboratively by GHD and Council.
- The "Estimated cost" in Table 4-1 and Table 4-2 was based on the estimate by Muller Partnerships with details of the estimates in Appendix E.
- The summary of the staging and prioritisation identified in Table 4-1 and Table 4-2 was collated by GHD and presented in Table 4-3.

3. Summary of cost estimate for the project

3.1 Summary of Muller Partnership estimate

Table 3-1 is the summary of the costs for the works identified in the Masterplan. Refer to Appendix E for the full report from Muller Partnership and for further details.

It should be noted that the numbering in the "Ref" column from 1 to 11 mirror image Figure 6.1 in the Masterplan in Appendix A.

Table 3-1 Summary of estimate from Muller Partnership

Ref	Description	Estimate $ / Excl GST
1	Remodelled Administration Building	$1,132,000
2	Pool Complex	$4,197,000
3	Footpath Extensions	$201,000
4	Relocated Rotunda	$35,000
5	Existing Amenities	Excl.
6	Chlorine Store	$181,000
7	Shelter & BBQ Facility	$297,000
8	Alternative Pool Entry	$202,000
9	Plant Room	$2,604,000
10	Landscaped Parking Area	$775,000
11	River Walk	$202,000
12	**Construction Subtotal (Excl GST)**	**$9,826,000**
13	Construction Contingencies	$980,000
14	**Construction Total (Excl GST)**	**$10,806,000**
15	Professional & Consulting Fees	$1,081,000
16	Authority Fees & Charges	$178,000
17	Escalation	Excl.
18	**Project Total (Excl GST)**	**$12,065,000**

"Ref" numbers 13, 15, 16 and 17 in Table 3-1 are referred to as "on costs" in Table 4-1 and Table 4-2.

3.2 Significant provisional items pending further investigations

Please note the following provisional items included in Table 3-1 as outlined below:

- The totals above also include $967,500 Excl GST (without on costs) or $1,187,959 Excl GST (with on costs) to refurbish the 50 m pool pending results for the leakage tests and structural tests, when performed.
- The totals above also include $384,00 Excl GST (without on costs) or $471,500 Excl GST (with on costs) to refurbish the 25 m pool pending results for the leakage tests and structural tests, when performed.

4. Works Identified and Staging

4.1 Works identified as part of the masterplan (i.e. Appendix A)

The estimated costs in Table 4-1 is interpreted and derived from the Muller Partnership report in Appendix E. The interpreted estimates contained within should only be used as a guide when considering budgets and costings for on ground works. "Ref" numbers 13, 15, 16 and 17 in Table 3-1 are referred to as "on costs" in Table 4-1.

It should be noted that the numbering in the "Item No" column mirror image Figure 6.1 in the Masterplan in Appendix A. Some sub numbering (i.e. letters) have been added to assist with staging.

Table 4-1 Masterplan identified works

Report	Item No	Works identified	Priority grading in report	Overall prioritisation No	Staging	Estimated Cost without on costs	Estimated cost with on costs
McDonald Park Masterplan							
Coonamble Pool Complex and McDonald Park Masterplan	1	Remodelled administration building including entry and access ramp and accessible car parking	Not graded	See below	See below	See below	See below
	2	Pool Complex	Not graded	See below	See below	See below	See below
	3	Footpath Extensions	Not graded	See below	See below	See below	See below
	4	Relocated rotunda	Not graded	See below	See below	See below	See below
	5	Existing amenities	Not graded	No work required	No work required	Nil	Nil
	6	Chlorine store	Not graded	See below	See below	See below	See below
	7	Shelter and BBQ facility	Not graded	See below	See below	See below	See below
	8	Alternate pool entry	Not graded	See below	See below	See below	See below

Report	Item No	Works identified	Priority grading in report	Overall prioritisation No	Staging	Estimated Cost without on costs	Estimated cost with on costs
Coonamble Pool Complex and McDonald Park Masterplan	9	Plant room	Not graded	See below	See below	See below	See below
	10	Landscaped parking area	Not graded	See below	See below	See below	See below
	11	River walk	Not graded	See below	See below	See below	See below
Car Park Layout							
Coonamble Pool Complex and McDonald Park Masterplan	2	Pool Complex	Not graded	See below	See below	See below	See below
	3	Footpath extension	Not graded	See below	See below	See below	See below
	6	Chlorine store	Not graded	See below	See below	See below	See below
	7	Shelter and BBQ facility	Not graded	See below	See below	See below	See below
	8	Alternative pool entry	Not graded	See below	See below	See below	See below
	10 a	Linear carpark entry	Not graded	See below	See below	See below	See below
	10 b	Parallel parking	Not graded	See below	See below	See below	See below
	10 c	Coach parking	Not graded	See below	See below	See below	See below
	10 d	RV parking	Not graded	See below	See below	See below	See below
	10 e	Car parking	Not graded	See below	See below	See below	See below
	11	River walk	Not graded	See below	See below	See below	See below
Park Layout							
Coonamble Pool Complex and McDonald Park Masterplan	2	Pool Complex	Not graded	See below	See below	See below	See below
	3	Footpath Extensions	Not graded	15	Stage 4	$201,000	$246,801

Report	Item No	Works identified	Priority grading in report	Overall prioritisation No	Staging	Estimated Cost without on costs	Estimated cost with on costs
Coonamble Pool Complex and McDonald Park Masterplan	4	Relocated rotunda	Not graded	13	Stage 4	$35,000	$42,975
	5	Existing amenities	Not graded	No work required	No work required	Nil	Nil
	6	Chlorine store	Not graded	See below	See below	See below	See below
	7	Shelter and BBQ facility	Not graded	14	Stage 4	$297,000	$364,676
	8	Alternate pool entry	Not graded	17	Stage 4	$202,000	$248,029
	9	Plant room	Not graded	See below	See below	See below	See below
	10	Landscaped parking area	Not graded	16	Stage 4	$775,000	$951,595
	11	River walk	Not graded	15	Stage 4	$202,000	$248,029
Pool Precinct layout							
Coonamble Pool Complex and McDonald Park Masterplan	1	Remodelled administration building	Not graded	See below	See below	See below	See below
	1 a	Remodelled building entry and access ramp	Not graded	9	Stage 2	$200,000	$245,573
	1 b	Accessible parking area	Not graded	9	Stage 2	$50,000	$61,393
	1 c	Remodelled administration building	Not graded	11	Stage 3	$882,000	$1,082,977
	2	Pool Complex	Not graded	See below	See below	See below	See below
	2 a	Expanded splash pad & new beach entry to toddler pool	Not graded	12	Stage 3	$910,000	$1,117,357
	2 b	Allowance to refurbish 50 m pool	Not graded	9	Stage 2	$967,500	$1,187,959
	2 c	Allowance to refurbish 25 m pool	Not graded	11	Stage 3	$384,000	$471,500
	2 d	Grandstand seating	Not graded	18	Stage 4	$107,625	$132,149
	2 e	Miscellaneous items Stage 2	Not graded	9	Stage 2	$300,000	$368,359
	2 f	Miscellaneous items Stage 3	Not graded	11	Stage 3	$300,000	$368,359
	2 g	Miscellaneous items Stage 4	Not graded	19	Stage 4	$387,985	$476,393

Report	Item No	Works identified	Priority grading in report	Overall prioritisation No	Staging	Estimated Cost without on costs	Estimated cost with on costs
Coonamble Pool Complex and McDonald Park Masterplan	6	Chlorine store	Not graded	6	Stage 2	$181,000	$222,244
	8	Alternate pool entry	Not graded	See above	See above	See above	See above
	9	Plant room	Not graded	See below	See below	See below	See below

Please note the following provisional items included in Table 4-1 as outlined below:

- $967,500 Excl GST (without on costs) or $1,187,959 Excl GST (with on costs) to refurbish the 50 m pool pending results for the leakage tests and structural tests, when performed.
- $384,00 Excl GST (without on costs) or $471,500 Excl GST (with on costs) to refurbish the 25 m pool pending results for the leakage tests and structural tests, when performed.

4.2 Works identified as part of the pool complex condition assessment (i.e. Appendices B, C and D)

The estimated costs in Table 4-2 is interpreted and derived from the Muller Partnership report in Appendix E. The interpreted estimates contained within should only be used as a guide when considering budgets and costings for on ground works. "Ref" numbers 13, 15, 16 and 17 in Table 3-1 are referred to as "on costs" in Table 4-2.

It should be noted that the numbering in the "Item No" column mirror image the numbering in each report.

Table 4-2 Condition assessment identified works

Report	Item No	Works identified	Priority grading in report	Overall prioritisation No	Staging	Estimated Cost without on costs	Estimated Cost with on costs
Structural and general condition assessment report							
Coonamble Pool Complex Structural and General Conditions Report 50 m pool section.	1	In order to enhance the longevity of the existing pool structure GHD recommends that the damaged and uneven concrete paving around the pool be replaced to provide a seal over the underlying soil	1	8	Stage 2	$230,000	$282,409
	2	Regular inspections of the joints should be implemented and any further deterioration repaired as required to limit any potential leakage for the pool	1	1	Stage 1	Operational cost	Operational cost
	3	That tests leakage tests will need to be performed to determine if there is any leakage from the pool as it is in its current condition.	2	2	Stage 1	$1,000	$1,228
	4	That intrusive concrete testing should be carried out once the pool is empty.	2	2	Stage 1	$15,000	$18,418

Report	Item No	Works identified	Priority grading in report	Overall prioritisation No	Staging	Estimated Cost without on costs	Estimated Cost with on costs
Coonamble Pool Complex Structural and General Conditions Report 25 m pool section	5	Gaps between the pavement and the pool concrete shell be filled with an approved flexible expansion joint material such as Sikaflex PRO.	2	3	Stage 1	$3,560	$4,371
	6	Cracks within the concrete pool shell are to be monitored and repaired as required	2	1	Stage 1	Operational cost	Operational cost
	7	Leakage testing should be undertaken	2	2	Stage 1	$1,000	$1,228
	8	Periodic emptying of the pools and inspections to the concrete pool shell	2	1	Stage 1	Operational cost	Operational cost
Coonamble Pool Complex Structural and General Conditions Report Pool complex section	9	Uneven pavement should be replaced.	1	8	Stage 2	Included in Item 1	Included in Item 1
	10	Remove existing sealant from damaged concrete expansion joints and clean out the joint.	1	2	Stage 1	$11,640	$14,292
	11	Damaged steel grates should be replaced with new products.	1	8	Stage 2	Included in Item 17	Included in Item 17
	12	Protruding pipework should be remedied to provide an even surface.	1	8	Stage 2	Included in Item 17	Included in Item 17
	13	The floor joist that is splitting should be replaced	1	4	Stage 1	Operations	Operations
	14	On-going regular maintenance programme be implemented	1	1	Stage 1	Operational cost	Operational cost

Report	Item No	Works identified	Priority grading in report	Overall prioritisation No	Staging	Estimated Cost without on costs	Estimated Cost with on costs
Coonamble Pool Complex Structural and General Conditions Report Pool complex section	15	Where exposed metal lids of pits are not properly seated on the pit, replace the lid and modify the pit.	1	8	Stage 2	Included in Item 17	Included in Item 17
	16	Where metal lids of pits have corroded leaving a hole with jagged edges, replace the pit lid and seat.	1	8	Stage 2	Included in Item 17	Included in Item 17
	17	Where footings for posts and seats etc are exposed and present sharp edges, encase the footing in concrete to cover the exposed edge.	1	2	Stage 1	$20,000	$24,557
	18	That a programme be put in place to remove and replace all the tiles around the pool.	1	1	Stage 1	Operational cost	Operational cost
	19	Chemicals be removed in a safe manner from the pump room area.	1	1	Stage 1	Operational cost	Operational cost
	20	Damaged internal wall sheeting to be replaced in the main building.	1	8	Stage 2	Operations	Operations
	21	Other broken items shall be replaced ASAP.	1	8	Stage 2	Operations	Operations
	22	Regular inspections and repairs to the first floor framing to the main.	2	1	Stage 1	Operational cost	Operational cost
	23	Regular inspections and repairs to all blockwork.	2	1	Stage 1	Operational cost	Operational cost

Report	Item No	Works identified	Priority grading in report	Overall prioritisation No	Staging	Estimated Cost without on costs	Estimated Cost with on costs
Coonamble Pool Complex Structural and General Conditions Report Pool complex section	24	Regular inspections and repairs to all items of steel work.	2	1	Stage 1	Operational cost	Operational cost
	25	Regular inspections and repairs to fascia boards.	2	1	Stage 1	Operational cost	Operational cost
	26	Regular inspections and repairs to roof sheeting.	2	1	Stage 1	Operational cost	Operational cost
	27	Regular inspections and repairs to handrails particularly where they are bolted to kerbs.	2	1	Stage 1	Operational cost	Operational cost
	28	Regular inspections and repairs to precast seating.	2	1	Stage 1	Operational cost	Operational cost
	29	Regular inspections and repairs to paving slabs adjacent to the pump room.	2	1	Stage 1	Operational cost	Operational cost
	30	Regular inspections and repairs to the filtration plant structure	2	1	Stage 1	Operational cost	Operational cost
	31	Regular inspections and repairs to paving slabs in general	2	1	Stage 1	Operational cost	Operational cost
Electrical services condition assessment report							
Coonamble Pool Electrical Services Condition Report	1	Confirm existing supply capacity with Essential Energy	2	1	Stage 1	Operational cost	Operational cost
	2	Determine existing electrical load for the site during peak use	2	1	Stage 1	Operational cost	Operational cost
	3	Identify potential locations for a new substation and main switchboard as part of any major upgrade works	2	1	Stage 1	Operational cost	Operational cost

Report	Item No	Works identified	Priority grading in report	Overall prioritisation No	Staging	Estimated Cost without on costs	Estimated Cost with on costs
Coonamble Pool Electrical Services Condition Report	4	Undertake testing of all existing RCDs and install RCDs on all lighting circuits	1	1	Stage 1	Operational cost	Operational cost
	5	Review labelling and confirm function easily identified	1	1	Stage 1	Operational cost	Operational cost
	6	Confirm capacity of connected supply with Essential Energy	2	1	Stage 1	Operational cost in conjunction with Item 1	Operational cost in conjunction with Item 1
	7	As part of any upgrade works allow to install a new MSB on the site	2	10	Stage 3	$105,000	$128,926
	8	Consolidate DB-1 into DB-2 so there is one supply to the plant room	2	7	Stage 2	$82,500	$101,299
	9	Provide compliant EP earthing and bonding as part of any major upgrade works.	2	7	Stage 2	Included in Item 8	Included in Item 8
	10	Install RCD protection on all power and lighting circuits	1	7	Stage 2	Included in Item 8	Included in Item 8
	11	Provide compliant emergency and exit lighting as part of any major upgrade works.	2	10	Stage 3	$5,690	$6,987
	12	Install RCD protection on all power and lighting circuits	1	7	Stage 2	Included in Item 8	Included in Item 8
	13	Provide compliant emergency lighting as part of any major upgrade works	2	10	Stage 3	Included in Item 11	Included in Item 11

Report	Item No	Works identified	Priority grading in report	Overall prioritisation No	Staging	Estimated Cost without on costs	Estimated Cost with on costs
Coonamble Pool Electrical Services Condition Report	14	Provide new spectator area general lighting	2	10	Stage 3	$107,000	$131,382
	15	Provide additional site CCTV coverage as part of any major upgrade works	2	10	Stage 3	$2,500	$3,070
	16	Provide upgraded PA system to site	2	10	Stage 3	$10,000	$12,279
	17	Positively identify the services in the pits and if any cabling is redundant	1	1	Stage 1	Operational cost	Operational cost
	18	As part of any major upgrade works, reduce the height or replace the existing cable pits	2	10	Stage 3	$45,000	$55,254
	19	As part of any major upgrade works, replace the existing area floodlighting with LED	2	10	Stage 3	Included in Item 11	Included in Item 11
	20	As part of any major upgrade works, consider installation of roof mounted SV installation	2	10	Stage 3	$200,000	$245,573
Engineering Assessment of the Coonamble Pool Water Treatment Plant							
Engineering Assessment of the Coonamble Pool Water Treatment Plant	1	Implement filter media replacement regimen	1	7	Stage 2	$294,000	$360,992
	2	Install vacuum release valve or manual syphon break valve on the filtered water headers	1	7	Stage 2	$210,000	$257,852
	3	Install valve labelling and laminated filter operating instructions	1	5	Stage 1	$1,000	$1,228

Report	Item No	Works identified	Priority grading in report	Overall prioritisation No	Staging	Estimated Cost without on costs	Estimated Cost with on costs
Engineering Assessment of the Coonamble Pool Water Treatment Plant	4	Replace filter laterals/nozzles to provide even air scour distribution	2	7	Stage 2	Included in Item 2	Included in Item 2
	5	Replace filtration system with future facility redevelopment with separate filtration systems for each pool	2	7	Stage 2	$796,000	$977,380
	6	Install backwash holding tank and a dedicated backwash pump	2	7	Stage 2	$260,000	$319,245
	7	Construct new plantroom to house plant and equipment with future redevelopment of the facility	2	7	Stage 2	Included in Item 5	Included in Item 5
	8	Install grouting under the filtration pump base plate	1	5	Stage 1	Operations	Operations
	9	Procure spare pump for redundancy	1	7	Stage 2	Included in Item 6	Included in Item 6
	10	Replace air scour blower	1	5	Stage 1	$27,000	$33,152
	11	Replace pump discharge rubber ring joint pipework/fittings with solvent welded joint fitting	1	7	Stage 2	Included in Item 29	Included in Item 29
	12	Install adequate pipework supports to pump discharge pipework	1	5	Stage 1	Operations	Operations
	13	Install suction and discharge pressure gauges on filtration pump	1	5	Stage 1	Operations	Operations

Report	Item No	Works identified	Priority grading in report	Overall prioritisation No	Staging	Estimated Cost without on costs	Estimated Cost with on costs
Engineering Assessment of the Coonamble Pool Water Treatment Plant	14	Install davit or mechanical lifting aid for removal of lint strainer basket.	1	7	Stage 2	Included in Item 5	Included in Item 5
	15	Replace suction pipe footvalve	1	7	Stage 2	Included in Item 29	Included in Item 29
	16	Replace all plantroom pipework, valves and fittings with future facility redevelopment	2	7	Stage 2	$221,500	$271,972
	17	Replace all unground pipework, valves and fittings with future facility redevelopment	1	7	Stage 2	$100,000	$122,786
	18	Install chlorine gas detector to plantroom	1	7	Stage 2	Included in Item 20	Included in Item 20
	19	Replace chlorine gas eductor	1	7	Stage 2	Included in Item 20	Included in Item 20
	20	Install pool chemistry controller and provide automatic dosing of chlorine gas and hydraulic acid	1	7	Stage 2	$394,400	$484,270
	21	Install aluminium sulphate batching and dosing system	1	7	Stage 2	Included in Item 20	Included in Item 20
	22	Provide general equipment and dosing point labelling and remove redundant dosing points	1	7	Stage 2	Included in Item 20	Included in Item 20
	23	Replace carrier water circulation pump and relocate chlorine gas injection to gas store	2	2	Stage 1	$106,000	$130,154
	24	Install safety shower and eyewash	1	1	Stage 1	$2,100	$2,579

Report	Item No	Works identified	Priority grading in report	Overall prioritisation No	Staging	Estimated Cost without on costs	Estimated Cost with on costs
Engineering Assessment of the Coonamble Pool Water Treatment Plant	25	Provide chemical spill kit	1	1	Stage 1	Operational cost	Operational cost
	26	Undertake a detailed review of facility signage requirements against current standards and chemicals stored	1	1	Stage 1	Operational cost	Operational cost
	27	Provide hydraulic acid store with adequate bunding	1	7	Stage 2	Included in Item 20	Included in Item 20
	28	Install confined space signage to the suction well	1	1	Stage 1	Operational cost	Operational cost
	29	Install automatic make up water system with water meter to enable recording and monitoring of water usage/loss	1	5	Stage 1	$192,000	$235,750

4.3 Summary of cost estimate by staging and overall priority number

Table 4-3 is the summary of the costs for the works identified in Table 4-1and Table 4-2 consistent with the proposed staging and overall priority number allocated in the same tables.

Table 4-3 Summary of cost estimate by staging and overall priority number

Stage No	Overall prioritisation No	Estimate including on costs $ / Excl GST
1	1	$2,579 Plus some items to be included in Operational Costs
	2	$189,877
	3	$4,371
	4	To be included in Operational Costs
	5	$270,130 Plus some items to be included in Operational Costs
Sub total of Stage 1 (Exc GST)		**$466,957 Plus some items to be included in Operational Costs**
2	6	$222,244
	7	$2,895,796
	8	$282,409
	9	$1,863,285
Sub total of Stage 2 (Exc GST)		**$5,263,734**
3	10	$583,469
	11	$1,922,836
	12	$1,117,357
Sub total of Stage 3 (Exc GST)		**$3,623,662**
4	13	$42,975
	14	$364,676
	15	$494,830
	16	$951,595

Stage No	Overall prioritisation No	Estimate including on costs $ / Excl GST
4 continued	17	$248,029
	18	$132,149
	19	$476,393
Sub total of Stage 4 (Exc GST)		**$2,710,647**
Grand total of master plan (Exc GST)		**$12,065,000**

Please note the following provisional items included in Table 4-3 as outlined below:

- Stage 2 - $1,187,959 Excl GST to refurbish the 50 m pool pending results for the leakage tests and structural tests, when performed.
- Stage 3 - $471,500 Excl GST to refurbish the 25 m pool pending results for the leakage tests and structural tests, when performed.

5. Recommendation

That Council considers:

- The details contained within this Overarching Report and the Four Reports (i.e. Appendix A, B, C and D).
- The details within the Muller Partnership estimate in Appendix E.
- The suggested prioritisation and cost estimates of the Works identified within the Four Reports and the Muller Partnership estimate as identified in Section 4.
- Delivering the Works as budgetary and resource constraints permits.

Appendices

Appendix A – Coonamble Pool Complex and McDonald Park – Masterplan



Coonamble Shire Council

Coonamble Pool Complex and McDonald Park Masterplan

June 2022

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1. Introduction

1.1 Purpose of this report

This report has been developed for Coonamble Shire Council for the Coonamble Pool and McDonald Park Masterplan.

The precinct requires upgrades in order to extend its operating life, and provides an opportunity for Coonamble Pool and McDonald Park to be reimagined in order to take full advantage of its potential for the community of Coonamble.

This report has been prepared amongst a suite of documents, including pool condition reports, in order to understand the usability and future prospects for the site.

The following outlines the development of the masterplan, with the view to create an integrated, cohesive and considered approach in order to unlock the future potential of the site.

1.2 Project Understanding

We understand that the Coonamble Pool requires upgrades to extend its operating life along with a clear vision for future development of the pool complex and adjoining McDonald Park to meet stakeholder and community expectations.

We understand that there are five broad aspects to this project:

- Identifying upgrades required which would extend the pools life. This would include compliance with relevant standards, an assessment of existing infrastructure and process upgrades.
- Identify upgrades which would enhance the user's experience. These could be accessibility upgrades, cosmetic and functional.
- Identify potential future development to maximise the usability of the pool site.
- Prepare a masterplan of McDonald Park incorporating current plans for the park and future sporting endeavours with the objective of creating a sporting focus.
- Provide budget costing information on the identified upgrades.

GHD understands that a critical component of this project is to consider the how to best upgrade the filtration system to a modern, efficient system which complies with current standards. This would be at the forefront of the investigations.

We also understand the masterplan document will be used by council as a reference for future budgetary or grant application opportunities as they arise.

1.3 Site investigation

On 26 November 2019, GHD completed a visual inspection of the property at the Pool Complex (Site Visit) with Coonamble Shire Council (CSC) representatives. James McPherson (Project Director and Electrical Engineer), John Roworth (Project Manager), Daniel Willis (Swimming Pool Consultant) and Chris Acevski (Architect), Craig McAllister (Structural Engineer) from GHD were also present at the site to undertake the inspection and identify recommendations to extending the life span of the pool and providing guidelines for the overall complex masterplan. The inspection covered the internal and external areas of the Pool Complex.

Following the Site Visit a meeting was held between GHD and CSC (Inception Meeting) to discuss the short, medium and long term intent of the Pool Complex and McDonald Park as part of the overarching Pool Precinct Masterplan (Masterplan).

1.4 Scope and limitations

This report: has been prepared by GHD for Coonamble Shire Council and may only be used and relied on by Coonamble Shire Council for the purpose agreed between GHD and the Coonamble Shire Council as set out in Section 1.1 of this report.

GHD otherwise disclaims responsibility to any person other than Coonamble Shire Council arising in connection with this report. GHD also excludes implied warranties and conditions, to the extent legally permissible.

The services undertaken by GHD in connection with preparing this report were limited to those specifically detailed in the report and are subject to the scope limitations set out in the report.

The opinions, conclusions and any recommendations in this report are based on conditions encountered and information reviewed at the date of preparation of the report. GHD has no responsibility or obligation to update this report to account for events or changes occurring subsequent to the date that the report was prepared.

The opinions, conclusions and any recommendations in this report are based on assumptions made by GHD described in this report. GHD disclaims liability arising from any of the assumptions being incorrect.

GHD has prepared this report on the basis of information provided by Coonamble Shire Council and others who provided information to GHD (including Government authorities), which GHD has not independently verified or checked beyond the agreed scope of work. GHD does not accept liability in connection with such unverified information, including errors and omissions in the report which were caused by errors or omissions in that information.

1.5 Assumptions

The content of this report is subject to the assumptions identified in the reports listed in Sections 1.2, 1.3 and 1.4 and as described in this report.:

1.6 Documentation relevant to this report

This report is part of a suite of reports that combine as part of the Coonamble Pool Complex and McDonald Park.

This report, to assist with understanding the context of its drafting, should be read in conjunction with the following documents:

- Coonamble Pool Complex and McDonald Park - Masterplan Overarching Report dated March 2022
- Coonamble Pool Complex – Structural and General Condition Assessment dated March 2022
- Coonamble Pool Complex – Electrical Services Condition Assessment dated March 2022
- Coonamble Pool Complex – Engineering Assessment of the Coonamble Pool Water Treatment Plant dated March 2022

2. Project requirements

2.1 General

The project requirements for the Precinct ascertained by GHD during the Inception Meeting includes:

- The Masterplan and design of associated works is to consider a 20-50 year timeline.
- The works can be a staged approach initially over 2-3 years, and longer as budgetary constraints allow.
- New work is to satisfy current safety and compliance requirements.

2.2 McDonald Park Masterplan

The project requirements for McDonald Park ascertained by GHD during the Inception Meeting includes:

- The budget for works associated with the Precinct is of the order of $12 to $15 M.
- The Masterplan for the Precinct is to be generally developed around a refurbishment/asset life extension, with the opportunity to replace the structures within the Precinct if funding becomes available.
- Bowling club / greens / car park not included in the project and is to remain untouched.
- Additional car park is to be explored. No specific numbers have been indicated.
- Tennis court (currently operating) to remain.
- Explore idea of a river front promenade (similar to recently revamped netball courts).
- Skate park/bowl located to be investigated to mitigate issues associated with night use, such as surveillance from the street.
- Amenities building is to be retained.
- Large rotunda to be relocated.
- Smaller rotunda removed.
- The kids play area to be retained, can be relocated if it unlocks better overall use of the Precinct.
- Strategic lighting should be considered to aid in security.
- Trees along river bank are to be retained where possible.
- The shed and tank along river bank can be removed.

2.3 Pool Complex

The project requirements for the Pool Complex ascertained by GHD during the Inception Meeting includes:

- Improve street presence
- Existing 25m and 50m pool refurbishment requirements/options.
- The 50m pool is to have an access ramp.
- Potential for additional/expanded splash pad/beach entry pool and/or relocation
- Potential dry play area in Pool Complex (i.e. as well as McDonald Park).

- Pool Complex shade strategy.
- Seating/area (modernising).
- Accessible travel into and from pool enclosure through administration/amenities building.
- Upgrades/refurbishment options for administration/amenities building.
- Proximity of admin/tickets to kiosk for single staff operation.
- Expanded "Back Of House"/kitchen facilities.
- Accessible toilet/shower and baby change.
- Chlorine gas to remain and not replaced with liquid version. Location can be explored to relocate to unlock site potential.
- Pools pumproom and filtration requirements and location.
- Concourse upgrades/replacement options.
- First aid/lifesaver room.
- Remove low height internal fence.
- Pool heating – desire to extent the pool opening season / shoulder months with pool heating.
- CCTV and/or security upgrade to suit new layout.

3. Site analysis

3.1 Site analysis

A site analysis of the McDonald Park and Coonamble Pool Precinct is outlined in Figure 3.1.

The precinct is situated on the corner of Pages Terrace and Castlereagh Highway, along the Castlereagh River.

A key consideration of the site diagram is the link between the North-Western access points of the site located along Pages Terrace and the pool precinct. This is identified by the preferred path of travel through the site. This creates connectivity through a logical path of site, whilst maintaining sufficient security and surveillance, as shown by the paths of limited visual and physical access. A route along Castlereagh River would potentially pose security issues as there is not adequate surveillance from the lines of sight through the precinct.

The arrows pertaining to visual and physical access through the site identify areas to consider when planning circulation/movement throughout the site, and in the consideration of car parking locations. These factors are also critical to optimising the link between the North-Western Pages Terrace access points and the pool precinct.

It should be noted that the bowling club located at the corner of Castlereagh Highway and Pages Terrace is not included in the scope of works for this project.



Figure 3.1 Site Analysis

3.2 Current zoning

The following map as shown in Figure 3.2 outlines the current land zoning conditions for the precinct and its context.

This map identifies the McDonald Park and Coonamble Pool precinct as Public Recreation (RE1), with General Residential (R1) zones to the West and an Enterprise Corridor (B6) to the South. The site is also situated upon a Recreational Waterway (W2).

This is important to note, as the precinct creates a connection between residential and business district zones. The proximity and relationship between the precinct and these zones will have an impact on interfaces to the precinct within the masterplan.

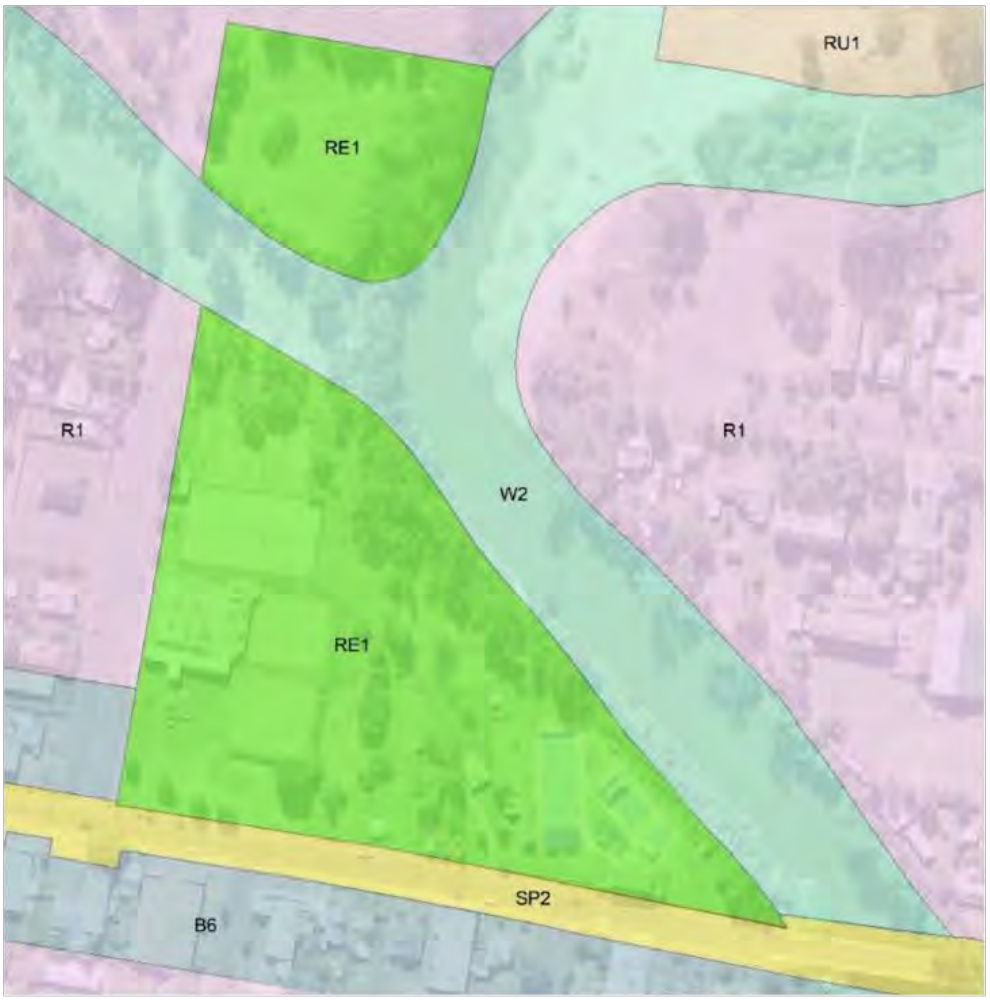


Figure 3.2 Land Zoning

4. Spatial and SWOT Analysis

4.1 McDonald Park Options Analysis

The following section of the report will outline a range of differing spatial arrangements for potential masterplan options.

The McDonald Park Options Analysis concerns the greater masterplan of which the pool precinct is a part of. A more detailed analysis of spatial options will be undertaken in Section 4.2.

4.1.1 Option 1



Figure 4.1 Spatial Analysis - Option 1

Table 4-1 Spatial Arrangement - Option 1

Strengths	Weaknesses
• Large area uses i.e. football/soccer fields co located away from core • Good use of excess land zoned for recreation • Fenced areas i.e. pool, play and tennis consolidated • Passive space and amenities central with road and river frontage	• Decentralised irrigation • New tennis court construction and lighting • Relocation of amenities building

Opportunities	Threats
• Potential use of land south of bowling club carpark for additional cars and skate park • Relocation of chlorine store • Potential for creation of enhanced passive link between road and river.	• Use land adjacent to bowling club may be out of the precinct zone and not be able to be used • Soccer fields slightly infringe on waterway zone

4.1.2 Option 2



Figure 4.2 Spatial Analysis - Option 2

Table 4-2 Spatial Arrangement - Option 2

Strengths	Weaknesses
• Potential use of land south of bowling club carpark for additional cars and skate park • Potential for creation of passive link between road and river, generating connection between the two zones • Relocation of chlorine store • Location of soccer field utilises additional space within precinct	• Relocation of amenities building will incur additional costs • Relocation of play area • Relocation of tennis courts and lighting

Opportunities	Threats
• Potential use of land south of bowling club carpark for additional cars and skate park • Potential for the creation of passive link between road and waterway	• Use land adjacent to bowling club may be out of the precinct zone and not be able to be used • Soccer fields slightly infringe on waterway zone

4.1.3 Option 3



Figure 4.3 Spatial Analysis - Option 3

Table 4-3 Spatial Arrangement - Option 3

Strengths	Weaknesses
• Consolidated programme – more efficient use of lighting, irrigation etc. • Lines of sight from the road to centralised active zones emphasise usage of precinct • Maintaining current location of tennis courts • Additional larger carpark facilities designated on site	• Decentralised irrigation between the two soccer fields • Relocation of amenities building • Narrower park link provided between the road and the river

Opportunities	Threats
• Potential use of land south of bowling club carpark for additional cars and skate park • Lighting provided for centralised active zones assists with better security • Possibility for carpark to be utilised as RV parking	• Use land adjacent to bowling club may be out of the precinct zone and not be able to be used • Northern soccer field slightly infringes on waterway zone

4.1.4 Option 4



Figure 4.4 Spatial Analysis - Option 4

Table 4-4 Spatial Arrangement - Option 4

Strengths	Weaknesses
• Soccer fields located in close proximity allow for more centralised irrigation, lighting etc. • Skate and play located adjacent to road creates attraction to precinct • Body of play area in same location	• New tennis courts lighting and construction • Narrower park link provided between the road and the river • Limited off street parking potential • Passive parkland fairly isolated – may limit use/connectivity and safety
Opportunities	**Threats**
• Potential use of land south of bowling club carpark for additional cars and skate park • Lighting provided for centralised active zones assists with better security • Enhances sporting focus in precinct	• Use land adjacent to bowling club may be out of the precinct zone and not be able to be used

4.1.5 Option 5



Figure 4.5 Spatial Analysis - Option 5

Table 4-5 Spatial Arrangement - Option 5

Strengths	Weaknesses
• No relocation required for tennis courts • and play located adjacent to road creates attraction to precinct • Relocation of chlorine store • Maintaining current tennis court location minimises costs • Location of soccer field utilises additional space within precinct	• Lack of proximity between soccer fields • Lack of proximity between play and skate • Skate park less apparent from main road and could lead to safety/policing issues • Narrower park link provided between the road and the river • Passive parkland fairly isolated – may limit use/connectivity and safety
Opportunities	**Threats**
• Potential use of land south of bowling club carpark for additional cars and skate park • Lighting provided for centralised active zones assists with better security	• Use land adjacent to bowling club may be out of the precinct zone and not be able to be used • Northern soccer field slightly infringes on waterway zone

4.1.6 Option 6



Figure 4.6 Spatial Analysis - Option 6

Table 4-6 Spatial Arrangement - Option 6

Strengths	Weaknesses
• Location of soccer field utilises additional space within precinct • Skate and play facilities located adjacent to the road create active entry into the precinct (good proximity between skate and play) • Passive link is created between the road and the waterway • No relocation required for tennis courts	• Lack of proximity with soccer field to other amenities • Lack of proximity of tennis courts to other amenities • Lack of proximity of skate and play to other amenities • Lack of additional tennis courts and soccer fields does not assist in creating a sporting focus within the precinct
Opportunities	**Threats**
• Orientation of skate, play and amenities creates passive link between the road and the river	• Does not take advantage of potential usable space within bowling club area • Dispersed nature of zones through the precinct may create security risks due to dispersed lighting and lack of centralised surveillance

4.1.7 Option 7



Figure 4.7 Spatial Analysis - Option 7

Table 4-7 Spatial Arrangement - Option 7

Strengths	Weaknesses
• Skate and play facilities located adjacent to the road create active entry into the precinct • Use of existing play location • Passive link is created between the road and the waterway • All active zones central and in close proximity	• Costs associated with new tennis court construction and lighting • Only one soccer field provided • Narrower link provided between the road and the river
Opportunities	**Threats**
• Lighting provided for centralised active zones assists with better security • Orientation of skate, play and amenities creates new concentrated passive link between the road and the river	• Additional tennis fencing could create safety/surveillance issues

4.2 Pool Complex Options Analysis

As mentioned in Section 4.1, the Coonamble Pool Precinct forms one portion of the greater McDonald Park Masterplan. The following section outlines four different options for potential spatial arrangements for the pool precinct.

4.2.1 Option 1



Figure 4.8 Spatial Analysis - Option 1

Table 4-8 Spatial Arrangement - Option 1

Strengths	Weaknesses
• 50m and 25m pools utilize same location (whether upgrades or replacement) to reduce costs • Relocation of chlorine store has good proximity to pool plant area • Extension of current building provides increased amenity • Splash pad and beach pool easily utilises existing plant services given existing location	• No additional space provided for more seating/amenity for the extension of the building
Opportunities	**Threats**
• Existing open space may be utilised as improved picnic areas	• Chlorine delivery may be unable to occur in this location

4.2.2 Option 2



Figure 4.9 Spatial Analysis - Option 2

Table 4-9 Spatial Arrangement - Option 2

Strengths	Weaknesses
• 50 m and 25 m pools utilize same location (whether upgrades or replacement) to reduce costs • Relocation of chlorine store has better access for chlorine delivery • Extension of current building provides increased amenity • Location of splash pad adjacent to road creates visual intrigue to precinct	• Relocation of chlorine store will require new in-ground piping to proposed pump room • The proximity between the splash pad and the road may require more secure fencing
Opportunities	**Threats**
• The building extension is logical and closes off the corner, providing accessible entry from the carpark on the corner directly into the building and good lines of sight from the building across the pools for surveillance • Existing open space may be utilised as improved picnic areas	• Space allocated for the relocation of the splash pad may not be adequate for the type of splash pad required

4.2.3 Option 3



Figure 4.10 Spatial Analysis - Option 3

Table 4-10 Spatial Arrangement - Option 3

Strengths	Weaknesses
• 50 m and 25 m pools utilize same location (whether upgrades or replacement) to reduce costs • Relocation of chlorine store has better access for chlorine delivery • Extension of current building provides increased amenity. This extension provides better accessibility from the small carpark.	• Relocation of chlorine store will require new in-ground piping to proposed pump room • Location of splash pads in either scenario located far away from entry. This potentially causes surveillance issues due to its lack of proximity from the main building and other pools. • The location of the splash pads reduces the proximity to the existing splash pad plant
Opportunities	**Threats**
• The building extension is logical and closes off the corner, providing accessible entry from the carpark on the corner directly into the building and good lines of sight from the building across the pools for surveillance • The location of the splash pads could maximise the available open space North of the pool for larger kid's play and seating area	• Dispersed nature of program could pose safety/security and surveillance risks

4.2.4 Option 4



Figure 4.11 Spatial Analysis - Option 4

Table 4-11 Spatial Arrangement - Option 4

Strengths	Weaknesses
• 50 m and 25 m pools utilize same location (whether upgrades or replacement) to reduce costs • Relocation of chlorine store has better access for chlorine delivery • Provision of new building provides new increased amenity. • Relocation of splash pad provides space for additional seating/amenity in front of building. • Relocation of splash pad in good proximity to other pools. • Good lines of sight for surveillance created through orientation of new building and location of pools.	• Relocation of chlorine store will require new in-ground piping to proposed pump room • Increased costs with new build
Opportunities	**Threats**
• There is potential to retain portions of the existing building façade within this new design. • Existing open space may be utilised as improved picnic areas	• Inadequate resources to fund new building

4.3 Car Park Zones Analysis

The following Figure 4.12 proposes a range of potential car parking zones throughout the precinct. This diagram presents all possible zonings and the number of carpark spaces that they would provide.

Discussions in response of this analysis ascertained that the most appropriate location for a car park would be positioned at the most Northern area (Zone 6) as this would provide a link to the swimming pool and also link all entities within the precinct. This would entail a sealed, linear carpark with between 25-30 spots available. In order to accommodate for the up to six carnivals held at the pool per season, a grass overflow carpark should also be provided.

The alternate option for the carpark would be located linearly along Castlereagh Highway, however discussions concluded that this would form a physical and visual barrier between pedestrians and the park. There is on-street parking currently available along Castlereagh Highway however there is competition for these parking spots from the super market shoppers across the road.

The car parking space located at the Southern most point on Castlereagh Highway, South of Zone 1, should be utilised as staff and accessible parking for the pool.



Figure 4.12 Potential Car Parking Zones

5. Concept Masterplan Options

5.1 Process

Through the process of analysing a number of varying spatial arrangements for the site, two concept masterplan options have been developed in response to a meeting conducted between GHD and Coonamble Shire Council in which preferred spatial arrangements were discussed.

An iterative design process in producing a number of options and each option's complimentary SWOT analysis provided a thorough decision making system.

Through this process, key drivers to inform the design process of the masterplans have been identified.

5.2 Drivers Identified

5.2.1 Connection and Passage Through Site

A key driver for the masterplan is the creation of a continuous river walk from Smith Park to McDonald Park, as part of the greater city masterplan for Coonamble. Whilst the creation of this river walk is effective in linking public spaces, there are considerations to be taken into account in regards to surveillance. The path should not follow the river completely, as this may encourage breaking into the pool. The path should be located in between the pool precinct and the soccer fields, as per the preferred path of travel identified in Figure 3.2, in order to create a centralised active zone between the pool precinct and the sports fields, and the road and the river.

5.2.2 Kiosk

Currently, the kiosk is located within the swimming pool building entry. This is not ideal for the overall masterplan, due to the decentralised location of the kiosk and users of the McDonald Park precinct requiring access to the pool precinct in order to use to the kiosk. The kiosk should be located in a more central location within the park, with ease of access to all users within the precinct.



Figure 5.1 Kiosk Precedents

5.2.3 Amenities, Skate and Play

The location and orientation of the amenities, skate and play areas is also crucial to creating a link between the precincts and ensuring overall cohesion and connection through the masterplan.



Figure 5.2 Play Area Precedent

The amenities, skate and play area should be located in close proximity to the road, as to create an active entry into the precinct. The visual connection between the road and the active entry gives a sense of a vibrant public space which invites the user in.



Figure 5.3 Amenities Precedent

Ultimately, the area encompassing amenities, skate and play should harbour a major entry to site, with a number of pathways leading in.

5.2.4 Car Parking

Following on from the conclusions of the car park zone analysis discussed in Section 4.3, the masterplan requires car parking facilities to accommodate for approximately 25-30 parking spaces. This should be a sealed, linear carpark lined with trees and also provide a grassed overflow carpark to accommodate for an increase in patrons in events such as carnivals.

5.2.5 Shading

Additionally, a key feature of the masterplans that is prevalent throughout is the presence of shade structures and areas naturally shaded by trees.

Trees

Shading of grassed areas throughout the site is a major consideration of the masterplan. An abundance of trees on site allows the user to occupy informal areas.

Shade Structures

BBQ facilities and shade structures should be present throughout the site in both passive and active zones. Figure 5-4 provides examples for how these structures may manifest on site. The materiality of these is an important component, with the use of timber and corrugated metal, as they should be contemporary in design yet sympathetic to the surrounding natural context.



Figure 5.4 BBQ Facility and Shade Structure Precedents

5.2.6 Pool Precinct

The primary objective for the pool precinct is for it to work cohesively with the wider masterplan as an activity and leisure precinct. Whilst it is important for the pool precinct to be its own entity, it should still exhibit a strong sense of connectivity to the rest of the site as a result of its proximity.

How the pool precinct connect to the rest of the site is primarily considered through the relationship between it and the carpark at the Northern end of the site. This pathway through the site creates a physical link, and also calls for a second point of access to the pool precinct as opposed to the existing entry to the swimming pool building.

As a result of the creation of a new link through the site, as identified by the preferred path of travel in Figure 3.2, there is also the opportunity to share amenities and facilities in this centralised zone between the pool precinct and the soccer fields.

5.2.7 Chlorine Store

The current chlorine store is "grossly non-compliant", with "new installation or significant changes required" *(IXOM, 2019)*. Coonamble pool currently uses a 920 kg drum, with one drum usually lasting the entire season (usually October – May).

These chlorine drums are transported to and from the installation using a track and trolley system, with the drum being loaded and unloaded using the truck mounted to a forklift of the delivery vehicle. Wherever the chlorine store is positioned within the precinct, it will require to be able to be accessed by this delivery vehicle.

The current chlorine store does not meet the required separation distances regarding the storage and handling of liquefied chlorine gas. The current separation is less than 2 metres, however a minimum distance of 3 metres is needed from the opening of the installation to the security fence between the facility and the park.

5.3 Concept Masterplan Option 1



MASTERPLAN KEY

1. POOL BUILDING EXTENSION
2. EXPANDED SPLASH PAD & NEW BEACH ENTRY TO
3. LAZY RIVER CHANNEL
4. SKATE PARK
5. PLAY PARK
6. AMENITIES & BBQ
7. ALTERNATIVE POOL ENTRY
8. CHLORINE STORE
9. SHELTER & BBQ FACILITY
10. DOUBLE SIDED KIOSK
11. PLANT ROOM SCREENED
12. LANDSCAPED PARKING AREA
13. RIVER WALK

5.4 Concept Masterplan Option 1 Analysis

5.4.1 Connection and Passage through Site

The connection and passage through site emulates the preferred path of travel identified within Figure 3-2's site analysis. This path of travel follows a portion of the river bank at the Northern portion of the site, through the site's centre in between the pool precinct and the soccer field, along the entrance to the pool precinct. This provides a flow that creates strong physical and visual connection through the site, with adequate surveillance and a centralised active zone. The path then links to a number of routes to Castlereagh Highway and the existing pool building, and also a secondary access point into the pool precinct.

5.4.2 Kiosk

The kiosk is relocated from within the existing pool building entry to the Northern corner on the boundary line of the pool precinct. In order to emphasise connectivity between the pool precinct and the sports precinct of McDonald Park, the kiosk is located halfway and would be double-sided in order to cater for carnivals across both precincts without needing access to the full complex. The positioning on the Northern corner of the boundary line of the pool precinct is also appropriate as it is able to cater for a secondary access point for events held at the pool such as swimming carnivals.

5.4.3 Amenities, Skate and Play

Within the first concept masterplan option, the skate, play and amenities are located adjacent to Castlereagh Highway. This option allows for the existing amenities block to be re-utilised, with it being converted to a store. This option emphasises this area as an active entry zone, and brings interest to the precinct. The configuration of these elements creates a passive link between the road and the river, and keeps all active zones central and in close proximity.

5.4.4 Car Parking

The car parking provided in first concept option masterplan is a linear carpark that accommodates for the required 25-30 parks. This carpark option is informed by the formality of the program surrounding it, such as the tennis courts and the soccer field. Here, a continuous lane flows through the carpark with an internal grass area, and lined with trees for additional shade. This configuration allows for a generous overflow carpark at the Northern corner of the site, to accommodate for an increase in patrons in events such as carnivals.

Staff and accessible car parking is also provided at the Southern point of the site, with an additional access point located adjacent to this car park. It is important for this car park to be in much closer proximity than the carpark located at the Northern end of the site.

5.4.5 Shading

Trees

Additional trees are planted through the site, and particularly densified through the amenities/skate/play zone, around the path through the site, and surrounding the carpark. This natural shading created by the trees allows for informal areas in both passive and active zones throughout the site to be occupied by patrons.

Shade Structures

Shade structures such as shelters and BBQ facilities located throughout the site allow for more formal gathering areas and more amenity for the users on site.

5.4.6 Pool Precinct

The linkages, connection and passages through the site allow for the pool precinct to work cohesively with the wider masterplan. The passage from the carpark to the pool precinct connects it to the central active zone and emphasises the shared nature of the amenities. This path provides a second point of access to the pool precinct on the Northern boundary, and also connects to the refurbished accessible entry of the existing pool building.

5.4.7 Chlorine Store

As a result of the IXOM report, the chlorine store requires either a new installation or significant changes in order to be compliant. Additionally, for the new fencing around the chlorine store to be compliant there must be a minimum 3 m distance from the opening of the installation to the security fence between the facility and the park.

The chlorine store in this instance is relocated adjacent to the existing pump room. When the chlorine drum needs to be replaced once per season, the chlorine store is able to be accessed by the delivery vehicle from Castlereagh Highway.

5.5 Concept Masterplan Option 2



MASTERPLAN KEY

1. POOL BUILDING EXTENSION
2. EXPANDED SPLASH PAD & NEW BEACH ENTRY TO POOL
3. FENCE REALIGNMENT
4. SKATE PARK
5. PLAY PARK
6. AMENITIES & BBQ
7. ALTERNATIVE POOL ENTRY
8. CHLORINE STORE
9. SHELTER & BBQ FACILITY
10. POOL & CAR DROP-OFF
11. BANK OF PLANTROOM SCREENED
12. LANDSCAPED PARKING AREA
13. RIVER WALK

5.6 Concept Masterplan Option 2 Analysis

5.6.1 Connection and Passage through Site

The connection and passage through site emulates the preferred path of travel identified within Figure 3-2's site analysis. This path of travel follows a portion of the river bank at the Northern portion of the site, through the site's centre in between the pool precinct and the soccer field, along the entrance to the pool precinct. This provides a flow that creates strong physical and visual connection through the site, with adequate surveillance and a centralised active zone. The path then links to a number of routes to Castlereagh Highway and the existing pool building, and also a secondary access point into the pool precinct.

5.6.2 Kiosk

The kiosk is relocated from within the existing pool building entry to the Northern corner on the boundary line of the pool precinct. In order to emphasise connectivity between the pool precinct and the sports precinct of McDonald Park, the kiosk is located halfway and would be double-sided in order to cater for carnivals across both precincts without needing access to the full complex. The positioning on the Northern corner of the boundary line of the pool precinct is also appropriate as it is able to cater for a secondary access point for events held at the pool such as swimming carnivals.

5.6.3 Amenities, Skate and Play

Within the second masterplan concept option, the skate and play areas are located adjacent to the road, with the amenities block inset from the road located next to the central path through the site. Within this option, the existing rotunda shelter adjacent to Castlereagh Highway is able to be retained. The skate park and play area location within this concept option provides an active entry to the site, inviting the users in, whilst the more in-set location of the amenities building is positioned more centrally to be utilised as a shared facility within the site.

5.6.4 Car Parking

The car parking provided in second concept option masterplan is a linear carpark that accommodates for the required 25-30 parks. This carpark option is of an informal nature, which provides informal areas to occupy on either side of the carpark, assisted by the shading provided by the trees. These areas allow patrons to enjoy both areas adjacent to the river, and between the tennis courts and soccer fields. This additionally allows for an overflow carpark off Pages Terrace.

Staff and accessible car parking is also provided at the Southern point of the site, with an additional access point located adjacent to this car park. It is important for this car park to be in much closer proximity than the carpark located at the Northern end of the site.

5.6.5 Shading

Trees

Additional trees are planted through the site, and particularly densified through the amenities/skate/play zone, around the path through the site, and surrounding the carpark. This natural shading created by the trees allows for informal areas in both passive and active zones throughout the site to be occupied by patrons.

Shade Structures

Shade structures such as shelters and BBQ facilities located throughout the site allow for more formal gathering areas and more amenity for the users on site.

5.6.6 Pool Precinct

The linkages, connection and passages through the site allow for the pool precinct to work cohesively with the wider masterplan. The passage from the carpark to the pool precinct connects it to the central active zone and emphasises the shared nature of the amenities. This path provides a second point of access to the pool precinct on the Northern boundary, and also connects to the new entry within the extension of the existing pool building.

5.6.7 Chlorine Store

As a result of the IXOM report, the chlorine store requires either a new installation or significant changes in order to be compliant. Additionally, for the new fencing around the chlorine store to be compliant there must be a minimum 3 m distance from the opening of the installation to the security fence between the facility and the park.

The chlorine store in this instance is relocated to the most Northern point of the pool precinct. When the chlorine drum needs to be replaced once per season, the chlorine store is able to be accessed by the delivery vehicle from the carpark.

5.7 Concept Masterplan Option 3



5.8 Concept Masterplan Option 3 Analysis

5.8.1 Connection and Passage through Site

This provides a flow that creates strong physical and visual connection through the site, with adequate surveillance and a centralised active zone. The path then links to a number of routes to Castlereagh Highway and the existing pool building, and also a secondary access point into the pool precinct.

New amenities located centrally for ease of access. The amenities pavilion's central thoroughfare allows a line of sight through the park. The placement of pathways reflect the desired lines of movement across the park, with passive space provided with shading adjacent to the bowling club

Lines of sight from the road to centralised active zones emphasise use of the precinct

5.8.2 Kiosk

Extension of the current building provides increased amenity and offers connectivity into the park, with a double sided kiosk, emphasising connectivity between the pool precinct and the sports precinct of McDonald Park. Designated accessible carpark is adjacent to the building entry An alternative pool entry located in proximity to the linear car park and would be double-sided in order to cater for carnivals across both precincts without needing access to the full complex

5.8.3 Amenities, Skate and Play

The skate and play areas are located adjacent to the road, with the amenities block inset from the road located next to the central path through the site. The skate park and play area location within this concept option provides an active entry to the site, inviting the users in, whilst the more in-set location of the amenities building is positioned more centrally to be utilised as a shared facility within the site.

5.8.4 Car Parking

The car parking provided is a linear carpark that accommodates for the required 25-30 parks. This carpark option is of an informal nature, which provides informal areas to occupy on either side of the carpark, assisted by the shading provided by the trees. These areas allow patrons to enjoy both areas adjacent to the river, and between the tennis courts and soccer fields. This additionally allows for an overflow carpark off Pages Terrace.

Staff and accessible car parking is also provided at the Southern point of the site, with an additional access point located adjacent to this car park. It is important for this car park to be in much closer proximity than the carpark located at the Northern end of the site.

5.8.5 Shading

Trees

Additional trees are planted through the site, and particularly densified through the amenities/skate/play zone, around the path through the site, and surrounding the carpark. This natural shading created by the trees allows for informal areas in both passive and active zones throughout the site to be occupied by patrons.

Shade Structures

Shade structures such as shelters and BBQ facilities located throughout the site allow for more formal gathering areas and more amenity for the users on site.

5.8.6 Pool Precinct

The linkages, connection and passages through the site allow for the pool precinct to work cohesively with the wider masterplan. The passage from the carpark to the pool precinct connects it to the central active zone and emphasises the shared nature of the amenities. This path provides a second point of access to the pool precinct on the Northern boundary.

5.8.7 Chlorine Store

The chlorine store in this instance is relocated to the most Northern point of the pool precinct. When the chlorine drum needs to be replaced once per season, the chlorine store is able to be accessed by the delivery vehicle from the carpark.

6. Preferred Masterplan

6.1 McDonald Park Masterplan

KEY:

1. Remodelled administration building including entry and access ramp and accessible car parking
2. Pool complex
3. Footpath extensions
4. Relocated rotunda
5. Existing amenities
6. Chlorine store
7. Shelter & BBQ facility
8. Alternate pool entry
9. Plant room
10. Landscaped parking area
11. River walk

The preferred masterplan maintains the existing park path layout, open spaces, trees and planting.

New paths form extensions to the existing path layout, thus linking to an alternate pool entry (10), linear carpark (12), park entry, amenities and the river front; creating a cohesive relationship between the Coonamble pool precinct, McDonald Park and the river.

New carparking is consolidated within easy walking distance from the alternate pool entry

The existing amenities are maintained in their current location, with potential for a new BBQ and shelter (9) at path junctions, forming a focal point and destination to the existing path layout.

The skate park is located in close proximity to the existing playground with a new path / thoroughfare between the two.

The new centralised path leads to the relocated / centralised rotunda.



Figure 6.1 McDonald Park Masterplan

6.2 Car Park Layout

KEY:

2. Pool complex
3. Footpath extensions
6. Chlorine store
7. Shelter & BBQ facility
8. Alternate pool entry

10 a. Land Carpark entry
10 b. Parallel parking
10 c. Coach parking
10 d. RV parking
10 e. Car parking

11. River walk

The linear carpark incorporates a 12.5m radius turning circle with adjacent carparking at the end of the carpark for 25 cars, allowing close proximity to the alternative northern pool entry.

Coach parking is provided on the western boundary of the carpark with RV parking provided on the eastern boundary located adjacent to the river bank.

Whilst the carpark is sealed, the RV and coach parking areas may be a loose gravel.

The carpark is scattered with trees and vegetation to provide additional shading and amenity with ample space provided either side of the access road.



Figure 6.2 Car park layout

6.3 Park Layout

KEY:

2. Pool complex
3. Footpath extensions
4. Relocated rotunda
5. Existing amenities
6. Chlorine store
7. Shelter & BBQ facility
8. Alternate pool entry
9. Plant room
10. Landscaped parking area
11. River walk

The park layout utilizes the existing path network, with potential new paths linking these to the new carpark, alternate pool entry and the riverside / SUV parking area

The play and skate areas are joined to a new central path leading from the road to the relocated rotunda.

The current open turfed areas, trees planting beds and amenities remain as currently located.

The new east west path links the alternate pool entry to the existing western path adjacent to the bowling club.

A new Shade structure & BBQ is located at the junction of existing, new and extension paths and located near to the carpark, SUV park and open areas.



Figure 6.3 Park Layout

6.4 Pool precinct layout

KEY

1. Remodelled administration building

1 a. Remodelled building entry and access ramp

1 b. Accessible parking area

2. Pool complex

2 a. Expanded splash pad & new beach entry to toddler pool

6. Chlorine store

8. Alternate pool entry

9. Plant room



Figure 6.4 Pool precinct layout

6.5 Pool Entry Building

Works to the entry building are centred around the existing entry foyer allowing for a new accessible ramp, remodelled stairs and improved street frontage and amenity.

The new ramp is located behind a new semi open and secure feature screen. The existing entry is maintained as a thoroughfare into the pool, with the existing stairs remodelled for improved access and amenity.

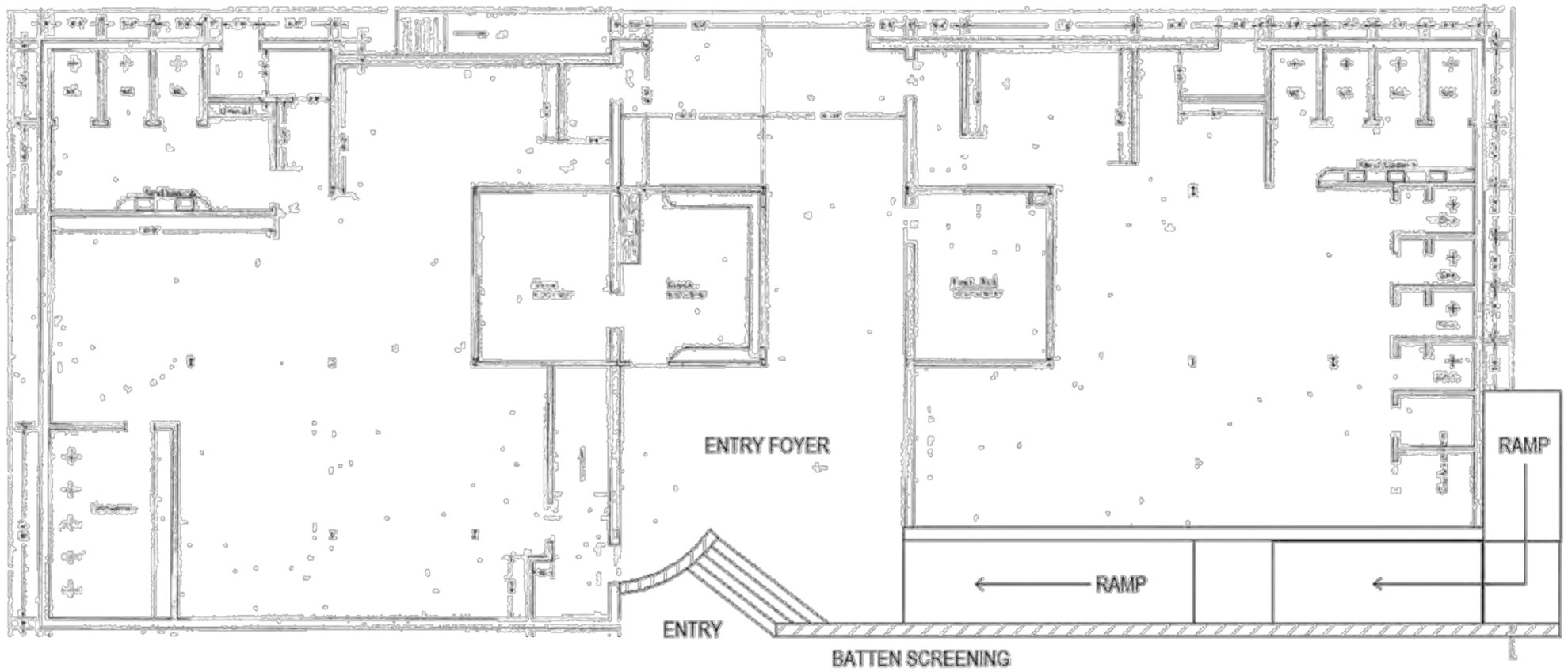


Figure 6.5 Entry building

7. Cost Estimate

Please refer to Section 3 and Appendix E of the Masterplan Overarching Report.

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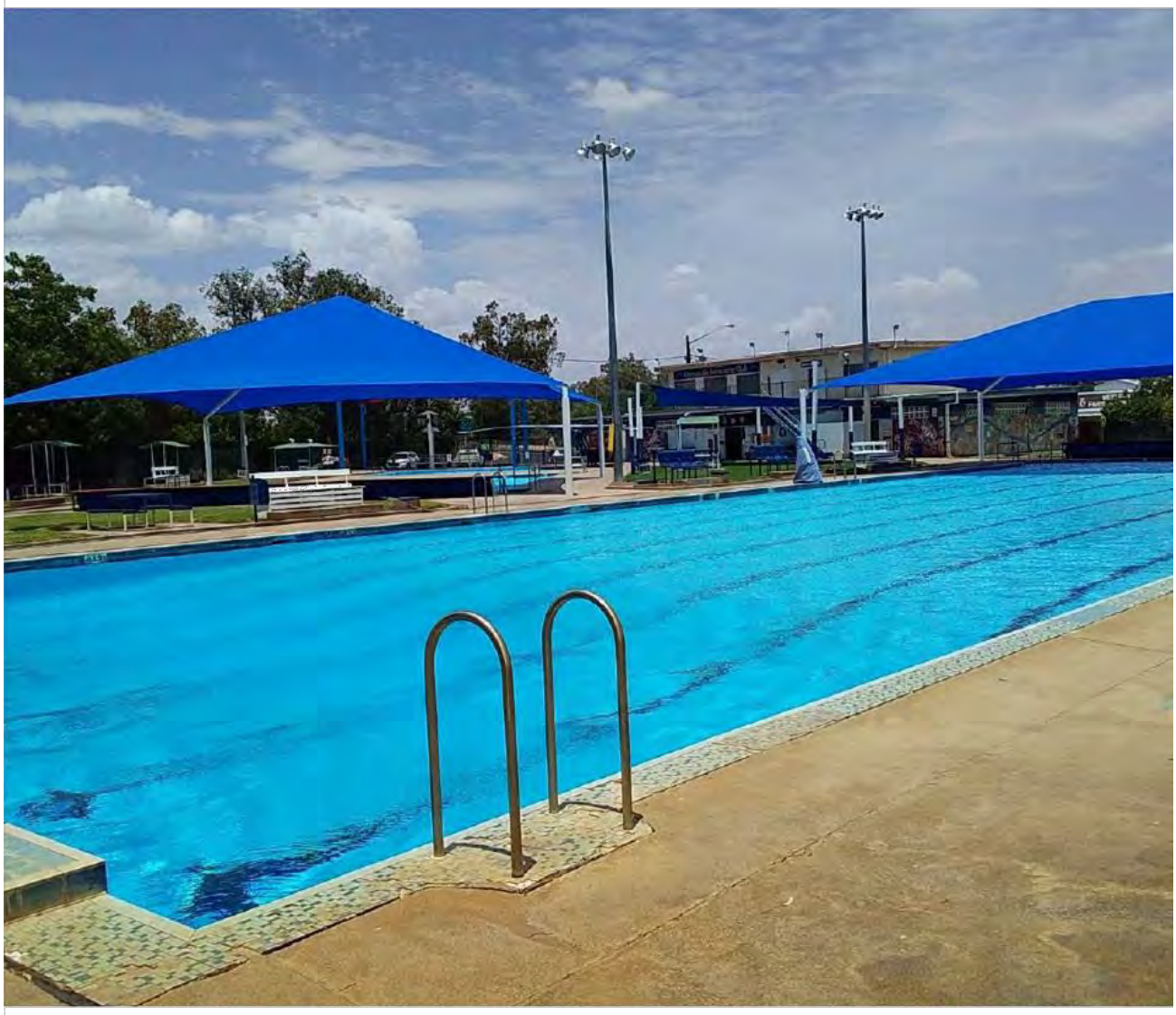
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Appendix B – Coonamble Pool Complex – Structural and General Condition Assessment



Coonamble Shire Council

Coonamble Pool Complex

Structural and General Condition Assessment

June 2022

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1. Introduction

1.1 Purpose of this report and background

GHD was engaged by Coonamble Shire Council to provide a condition assessment of the Swimming Pool Complex (Pool Complex) in order to identify any existing maintenance issues that require attention, and to also identify potential upgrades to extend the operating life of the Pool Complex for future development of the complex to meet stakeholder and community expectations.

The broad aspects to be considered for this project:

- Identifying upgrades required which would extend the pools life. This would include compliance with relevant standards, an assessment of existing infrastructure and process upgrades.
- Provide budget costing information on the identified upgrades.

This report is to be used to contribute to the development of a masterplan for the Pool Complex incorporating current plans for the park and future sporting endeavours to enable Coonamble Shire Council to plan for future development in line with budgetary constraints.

1.2 Site investigation

On 26 November 2019, GHD completed a visual inspection of the property at the Pool Complex (Site Visit) with Coonamble Shire Council (CSC) representatives. James McPherson (Project Director and Electrical Engineer), John Roworth (Project Manager), Daniel Willis (Swimming Pool Consultant) and Chris Acevski (Architect), Craig McAllister (Structural Engineer) from GHD were also present at the site to undertake the inspection and identify recommendations to extending the life span of the pool and providing guidelines for the overall complex masterplan. The inspection covered the internal and external areas of the Pool Complex.

Following the Site Visit a meeting was held between GHD and CSC (Inception Meeting) to discuss the short, medium and long term intent of the Pool Complex and McDonald Park as part of the overarching Pool Precinct Masterplan (Masterplan).

1.3 Scope and limitations

This report: has been prepared by GHD for Coonamble Shire Council and may only be used and relied on by them for the purpose agreed between GHD and Coonamble Shire Council as set out in Section 1 of this report.

The visual inspection was undertaken only to the areas of the Pool Complex that were accessible at the time of the inspection. Roof Areas, areas behind cupboards, shelves and other large items, and areas around operating plant for example were not inspected as part of this report. GHD disclaims any responsibility arising from conditions that were not accessible at the time of the inspection

GHD otherwise disclaims responsibility to any person other than Coonamble Shire Council arising in connection with this report. GHD also excludes implied warranties and conditions, to the extent legally permissible.

The services undertaken by GHD in connection with preparing this report were limited to those specifically detailed in the report and are subject to the scope limitations set out in the report.

The opinions, conclusions and any recommendations in this report are based on conditions encountered and information reviewed at the date of preparation of the report. GHD has no responsibility or obligation to update this report to account for events or changes occurring subsequent to the date that the report was prepared.

The opinions, conclusions and any recommendations in this report are based on assumptions made by GHD described in this report. GHD disclaims liability arising from any of the assumptions being incorrect.

GHD has prepared this report on the basis of information provided by Coonamble Shire Council and others who provided information to GHD (including Government authorities), which GHD has not independently verified or checked beyond the agreed scope of work. GHD does not accept liability in connection with such unverified information, including errors and omissions in the report which were caused by errors or omissions in that information.

1.4 Assumptions

The content of this report is subject to the following assumptions:

- The investigation was a visual non-invasive site engineering inspection by a structural engineer and may not be exhaustive of all infrastructure deficiencies, facility short falls and/or other discipline related issues.
- Conformance issues identified in this report may require detailed designs being undertaken.
- This investigation was not a compliance audit. It is possible that not all non-compliances will have been identified in this report.
- The basis of prioritisation in Section 1.5.
- Other assumptions as noted specifically elsewhere in this document.

1.5 Basis of prioritisation

Recommendations made in this report have been given a priority ranking based on the following generalised ranking system.

- Priority 1 – works to be undertaken in the interim, based on representing a high risk with underperforming infrastructure or safety, and available timing to undertake the works.
- Priority 2 – works to be undertaken as part a redevelopment strategy, based on representing a high risk with underperforming infrastructure. However, requiring time to plan, design, fund and deliver the works or ongoing monitoring.

1.6 Documentation relevant to this report

This report is part of a suite of reports that combine as part of the Coonamble Pool Complex and McDonald Park Masterplan.

This report, to assist with understanding the context of its drafting, should be read in conjunction with the following documents:

- Coonamble Pool Complex and McDonald Park - Masterplan Overarching Report dated March 2022
- Coonamble Pool Complex and McDonald Park - Masterplan dated March 2022
- Coonamble Pool Complex – Electrical Services Condition Assessment dated March 2022
- Coonamble Pool Complex – Engineering Assessment of the Coonamble Pool Water Treatment Plant dated March 2022

2. Structural and general observations

2.1 Overview

The Pool Complex was built circa 1967, and given its age, is in reasonable condition, though as would be expected, there are signs of age and wear throughout the complex.

The pools are of reinforced concrete construction. The 50 m pool has movement joints at 12.5 m centres along the length of the pool.

The main concourse area is a combination of grass areas and reinforced concrete paving slabs.

The main entrance building to the pool complex is of concrete masonry wall construction supported on reinforced concrete slabs. The first floor is of a timber framed construction. The roof is a flat sheet metal type.

The shade cloth support structures are of structural steel construction with concrete pad footings.

The Grandstand consists of concrete support walls and precast concrete seating beams which span between the walls. The grandstand is covered by a lightweight steel framed roof.

The existing filtration tanks are of reinforced concrete construction. The pump rooms are located under the grandstand and are enclosed by concrete block walls. The chlorine tank enclosure has concrete block walls with a timber framed roof. The shelter adjacent to the basketball court is of a lightweight steelwork construction with a timber framed roof.

Without existing structural drawings, GHD cannot confirm the actual foundation system utilised for the construction of the pools and adjoining structures. However, based on the known soil profiles advised by the representatives of Coonamble Council during the Inception Meeting and the Site Visit, it is assumed that the ground was excavated and the concrete pool shell was constructed off the prepared natural subgrade without pile type footings.

Based on the visual observation of the existing above ground structures, it appears that all these structures are founded on shallow pad or strip footings bearing on the natural soils.

2.2 50 m Pool Priority 1 and Priority 2 works

2.2.1 Priority 1 - Water ingress affecting foundation material

Not only does the unevenness of the pavement slabs and missing joint material provide for potential trip hazards, they also give an opening for water to seep down behind the walls of the pool. This will occur during rainfall events, but also during routine cleaning of the concourse area, especially these days in order to wash away the dust. When water is able to seep down into the foundation material, it can alter the properties of the foundation material, either strength wise, volumetrically or by washing soil away from the pool.

Recommendation

1. In order to enhance the longevity of the existing pool structure GHD recommends that the damaged and uneven concrete paving around the pool be replaced to provide a seal over the underlying soil. This can be achieved by constructing properly engineered paving slabs which fall in such a way to allow water to naturally flow away from the pool and into a drainage system. This will help provide a stable foundation for the pool structure. It will also potentially reduce any movement in the pool structure, especially at the joints (which can be a potential leakage area if movement occurs). Furthermore, the new slabs should be provided with a non-slip surface

2.2.2 Priority 1 - Repair of expansion joints in the pool

There is evidence of previous movement in these joints, some of which has been repaired. However, from a purely visual inspection it cannot be ascertained if these joints are still providing the required water tightness that they were designed for. As such, GHD recommends that the pool shall be checked for any unusually high leakage as noted below in Section 2.2.3.







Figure 2.1 Expansion joints within the 50m pool



Figure 2.2 Movement in the expansion joints

Recommendation

2. Regular inspections of the joints should be implemented and any further deterioration repaired as required to limit any potential leakage for the pool

2.2.3 Priority 2- - Structural condition and leakage assessment

After 50 years of service, the 50m pool is showing signs of wear. It is evident that there has been relative displacements of the concrete at the movement joints. This movement could be caused by several factors. Ultimately longevity of the pool in its existing condition will depend on the continuing integrity of these movement joints, as these will be potential locations for leakage to occur from the pool.

Intrusive concrete testing of the pool (in its existing state) would assess its durability. Based on the results of this testing the requirements to achieve a design life of 40 to 60 years to current standards can be determined. Alternatively, if the pool is unable to be remediated to meet these standards, a realistic expected design life can be ascertained.

A more accurate estimate of the potential life span of the existing pool structure will enable Council to determine:

- whether it is viable to continue using the pool in its existing condition, or
- if it would be economically preferable to replace the pool structure. Thus, eliminating the need for replacing the tiling and for the ongoing maintenance to the movement joints.

Recommendation

3. That tests leakage tests will need to be performed to determine if there is any leakage from the pool as it is in its current condition. See details below.
4. That intrusive concrete testing should be carried out once the pool is empty. These tests can give an indication of the condition of the concrete and help understand the future life span of the pool. See details below

Leakage test procedures

This can involve dye testing the water around the movement joints whilst the pool is full, and/or conducting evaporation tests to determine if loss of water within the pool is purely a result of evaporation. This evaporation type testing could be done when the pool is closed to swimmers.

Intrusive concrete testing regime

The testing will need to be carried out while the pool is empty as it will require several core holes being drilled into the pool structure. The intrusive testing should include, but not be limited to, the following concrete characteristics listed below:

- Compressive strength and depth of cover to steel reinforcement – to give an indication of the overall condition of the concrete shell and a measure of its sufficiency in order to meet the current standards for its intended purpose, both structurally and in terms of its exposure classification as detailed in Australian Standard AS3600 Concrete Structures.
- Density – to determine the quality of the concrete in its existing condition.
- Cement content – to ascertain if the pool in its current condition meets the required cementitious material content for water retaining structures as prescribed in AS 3735, Concrete Structures retaining liquids.
- Sulphate content – beyond prescribed levels, sulphates beyond those originally cast into the concrete mix are capable of being deleterious to the concrete. Therefore, the level of sulphates shall be determined to help provide an indication of the potential life span of the concrete shell.
- Chloride content – the acid soluble chloride content of the concrete shall be determined as chlorides can also cause deterioration of the concrete pool structure and its reinforcement. This will be important for the pool where it is feasible that chlorine may ingress into the concrete shell. At least one core hole should be located adjacent to a movement/expansion joint.
- Presence of the products of alkali silica reaction - Alkali-silica reaction (ASR) is a mechanism of deterioration between the alkalis in the cement or other source with reactive silica in the aggregate. The ASR forms a reactive silica gel, which absorbs moisture, producing a volume expansion that may disrupt the concrete.

After testing, the core holes can then be plugged and sealed using a high build cementitious repair product such as Renderoc HB40.

GHD can be engaged to provide further details on these types of testing.

2.3 25 m Pool Priority 2 works

As shown in the following photographs, there is minor cracking to areas of the learn to swim and wading pools, both within the pool shell itself and also between the pool shell and the adjoining concrete paving.



Figure 2.3 Minor cracking to areas of the learn to swim

Recommendation

5. Gaps between the pavement and the pool concrete shell be filled with an approved flexible expansion joint material such as Sikaflex PRO. The joint shall be thoroughly cleaned out and prepared as per the manufacturer's instructions prior to the application of the joint material.
6. Cracks within the concrete pool shell are to be monitored and repaired as required using an approved epoxy resin such as Sikadur-52, installed according to the manufacturer's recommendations.
7. Leakage testing should be undertaken as per the recommendations for the 50 m pool to ensure that the adequacy of the concrete shell.
8. Periodic emptying of the pools and inspections to the concrete pool shell to assess and repair any additional cracking or spalling of concrete. (Though not noted in this inspection, a previous.

2.4 Pool Complex Priority 1 works

Throughout the complex there were found to be some recurring issues that should be repaired as matter of urgency to ensure the on-going safety of the public using the swimming pool area, especially as the complex is used by children who may not be aware of hazards. Some typical examples of these kind of defects that were found on site are shown in Figures 2.1 to 2.12. These do not include all examples of such defects and Council shall conduct regular inspections of the Pool complex to identify all other locations that require similar remediation work.

2.4.1 Uneven pavement or obstructions causing trip hazards



Figure 2.4 Raised Expansion Joint Material



Figure 2.5 Uneven Paving



Figure 2.6 Raised Expansion Joint Material



Figure 2.7 Missing Joint material and Cracked Concrete



Figure 2.8 Uneven Concrete Paving



Figure 2.9 Missing bars from grate



Figure 2.10 Cracked concrete at Joint



Figure 2.11 Missing and uneven repair of kerb

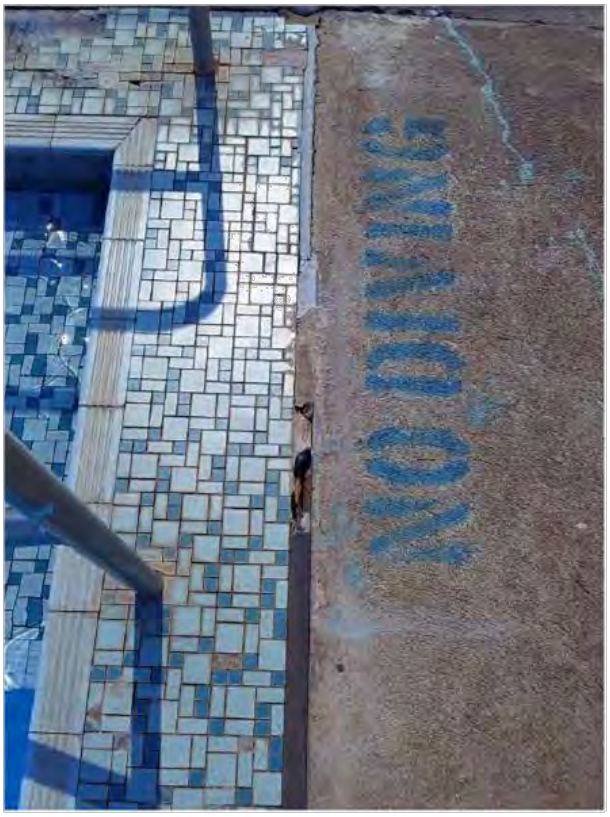


Figure 2.12 Missing Expansion Joint material



Figure 2.13 Protruding pipework



Figure 2.14 Exposed footing and uneven ground



Figure 2.15 Splitting of First Floor joist

Recommendation

GHD recommends the following repairs to be undertaken immediately:

9. Uneven pavement should be replaced. The sub-base material inspected and any soft spots removed. The sub-base should be compacted and new pavement slabs constructed to engineered details to provide a level non-slip surface.
10. Remove existing sealant from damaged concrete expansion joints and clean out the joint. All loose and chipped concrete removed. Damaged concrete edges shall be made good by hand patching the areas with Sika MonoTop 412 NFG or similar product. If steel reinforcement is exposed, clean off all rust and paint with a two coat epoxy prior to patching the concrete. Once the concrete has been repaired, install a flexible sealant with high movement capability such as Sikaflex-Pro or equivalent.
11. Damaged steel grates should be replaced with new products.
12. Protruding pipework should be remedied to provide an even surface, either by lowering the pipework itself, or building up the surrounding ground. Either way, provide a concrete surround to the pipe of minimum 150 mm width by 75mm thick.
13. The floor joist that is splitting, as shown in Figure 2.15 and any other similarly split joists ought to be replaced.
14. GHD recommends an on-going regular maintenance programme be implemented to inspect, identify and repair similar defects as they arise.

2.4.2 Risks from sharp objects



Figure 2.16 Exposed sharp metal edges from pit covers



Figure 2.17 Sharp edge of pit and also corrosion



Figure 2.18 Exposed concrete footing



Figure 2.19 Exposed edges of concrete footings



Figure 2.20 Rotted timber on seat

Many of the tiles around the pool have come loose or the joint material has come out, exposing the sharp edges of the tiles which can be a hazard for people entering or exiting the pool.



Figure 2.21 Sharp edges of tiles exposed

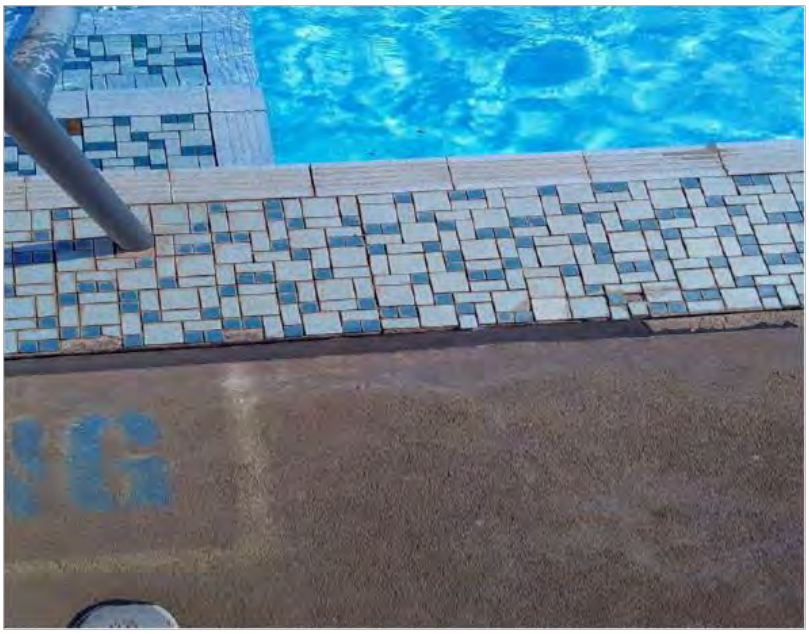


Figure 2.22 Sharp edges of tiles exposed



Figure 2.23 Sharp edges of tiles exposed



Figure 2.24 Damaged Tiles at pool edge



Figure 2.25 Cracking along joints in tiles

Recommendation

GHD recommends the following repairs to be undertaken immediately:

15. Where exposed metal lids of pits are not properly seated on the pit, replace the lid and modify the pit accordingly so that the lid is flush with the surrounding area and does not protrude.
16. Where metal lids of pits have corroded leaving a hole with jagged edges, replace the pit lid and seat properly on the pit to eliminate exposed edges.
17. Where footings for posts and seats etc are exposed and present sharp edges, encase the footing in concrete to cover the exposed edge. Make top of concrete flush or below the adjoining grass area. Provide topsoil to level off ground as required.
18. That a programme be put in place to remove and replace all the tiles around the pool. When the tiles are replaced, the condition of the concrete substrate is to be examined as to its suitability to accept new tiles, and modified if it is found to be inadequate.

Recommended procedure for replacing tiles

The following preparation of the substrate prior to tile application is recommended:

- Using either high pressure water blasting, abrasive blasting or needle gunning, ensure the surface is clean and free from form oils, curing compounds, laitance and any foreign contaminants. Such treatment should be sufficient to expose any weak layers over entrapped air bubbles (egg-shelling) in formed walls, and leave a fine texture (fine sand finish) to improve bond of tile fixing material or render.
- Any defects, cracks etc. exposed by this treatment must be repaired with materials suitable to accept tile adhesives or render.
- All spoil and fines must be thoroughly washed away and removed from the pool.
- Reinstatement of tiling using an adhesive such as Metz 26C adhesive in accordance with the manufacturer's recommendations. After bedding has set, tiles to be grouted using a cementitious grout with colour to match the existing pool grouting.

Alternate recommendation to replacing tiles

GHD recognises the cost implications for Council of replacing the tiling around the 50 m pool, and how this interacts with the possibility that Council may decide, given other factors, to replace the whole pool. With this in mind, an epoxy grout could be used to quickly cover/smooth over all sharp edges of the tiling around the pool until a decision is made about the future of the pool. Whilst this will not be aesthetically pleasing, it will provide a short term solution to this problem.

If it is decided that the existing pool structure is to be kept in place, then a plan to replace all the tiling can be implemented.

2.4.3 Repair of damaged items

There are items that are broken and need to be replaced immediately.



Figure 2.26 Rotted bench support in change room



Figure 2.27 Damaged fascia and eaves to main building



Figure 2.28 Broken handrail at entrance



Figure 2.29 Bag of chemicals to be removed from pump room



Figure 2.30 Cracked ceiling over landing at base of stairs



Figure 2.31 Broken wall sheeting at first floor of main building

Recommendation

GHD recommends the following repairs to be undertaken immediately:

19. Chemicals be removed in a safe manner from the pump room area. Appropriate PPE shall be worn and an appropriate risk assessment to be undertaken and the chemicals are to be disposed of in an approved manner.
20. Damaged internal wall sheeting to be replaced in the main building before further deterioration leads to loose particles becoming free of the sheeting. Note that this material may contain asbestos and should be removed in accordance with all statutory regulations whilst using appropriate PPE.
21. Other broken items shall be replaced ASAP in order to avoid injury to the public.

2.5 Pool complex Priority 2 works

2.5.1 Miscellaneous items

The following photographs highlight structural elements that, whilst not posing an immediate problem, will require both on-going inspections to ensure that they do not deteriorate further, as well as on-going maintenance as required to limit any further deterioration in order to enhance the life span of such elements.



Figure 2.32 Cracking to blockwork



Figure 2.33 Splitting of First Floor joist



Figure 2.34 Damaged roof sheeting



Figure 2.35 Corrosion around base of steel column



Figure 2.36 Weathered Fascia boards



Figure 2.37 Steel post surrounded by soil



Figure 2.38 Corroding steelwork



Figure 2.39 Damaged Kerb



Figure 2.40 Loose Blockwork at Chlorine Storage



Figure 2.41 Weathered Fascia Board to Chlorine Storage

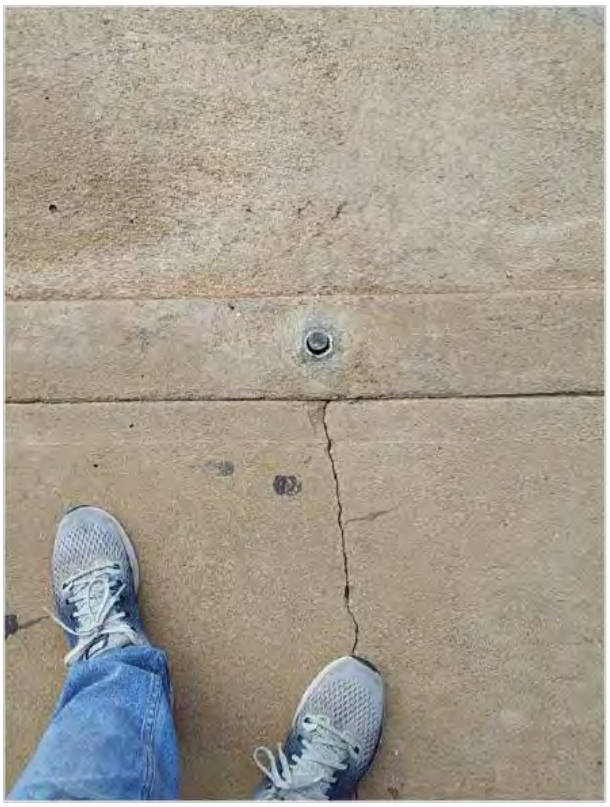


Figure 2.42 Cracking of pavement slab



Figure 2.43 Spalling of concrete and corrosion of reinforcement to blade walls in grandstand



Figure 2.44 Cracking at HD bolts at grandstand



Figure 2.45 Cracking to pre-cast seating panel





Figure 2.46 Corrosion to steel framing at grandstand roof

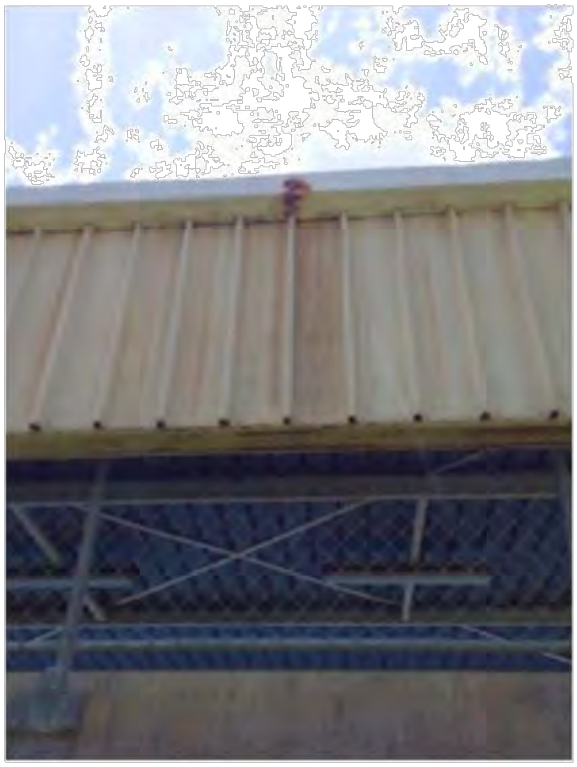


Figure 2.47 Corrosion to grandstand steelwork

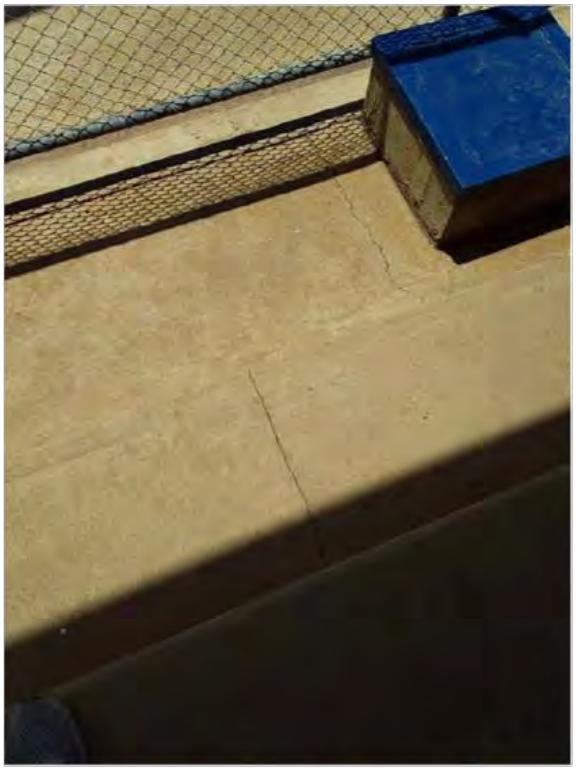


Figure 2.48 Cracking of pavement slab



Figure 2.49 Rust stains to underside of concrete



Figure 2.50 Rust stains and cracking at joint



Figure 2.51 Cracking to blockwork, rusting lintel



Figure 2.52 Cracking to blockwork at pumproom under grandstand



Figure 2.53 Repaired paving at pumproom entrance



Figure 2.54 Cracking and leeching at tank walls



Figure 2.55 Cracking and leeching to tank wall



Figure 2.56 Internal view of tank



Figure 2.57 Spalled concrete paving, corroded reinforcement

The condition of the first floor framing is in various states of repair. The floor joists are splitting, with some splits at the bolted connections.

In several locations such as the change rooms, pump room and chlorine storage, there are loose blocks in the walls. All areas shall be regularly inspected and loose blocks replaced as required to prevent blocks falling.

There is surface corrosion to structural steelwork throughout the complex. Commonly it is found at the base of steel posts in contact with the ground, both externally and internally such as in the change rooms. Rust is also present in the steel framing of the grandstand and other smaller structures like that shown in the photographs. Attention should be made for handrails, particularly the bolted connections.

The concrete blade walls supporting the precast concrete seating panels at the grandstand have undergone concrete spalling and rusting of reinforcement.

The paving slab outside the pump room has been repaired previously. This area should be monitored and any further deterioration repaired in order to prevent trip hazards.

The filter tank has been recently repaired. However, externally there are sign of cracking in the walls and previous leeching of water through these walls.

Paving slabs in general are in various states of repair.

Recommendation

GHD recommends the following be regularly inspected and repairs undertaken to improve the amenity and future life span of each individual item.

22. The first floor framing to the main with particular attention being given to the floor joists that have shown signs of splitting.
23. All blockwork.
24. All items of steel work for corrosion and repaired as per details below.
25. Fascia boards.
26. Roof sheeting.
27. Handrails particularly where they are bolted to kerbs. A structural engineer shall be engaged to confirm the adequacy of holding down bolts to handrail posts to meet current Australian Standard Load requirements, especially in elevated locations like those shown at the grandstand.
28. Precast seating and repaired as per the details below.
29. Paving slabs adjacent to the pump room.
30. The filtration plant structure.
31. Paving slabs in general. The repair method to be adopted is the same as the details for the Grandstand precast seating.

Programme and repairs of corroded steel work

A programme should be implemented to systematically remove the surface rust and repaint the steelwork using a two coat epoxy or a similar approved rust inhibiting coating. Where posts are in direct contact with the ground, excavate around the post to expose the footing and repair any rusted areas. Once the steelwork has been repaired, concrete pedestals shall be provided around the post with the top surface (minimum 150 mm width each side of post) sloping away from the post to allow for rainwater to flow away from the steelwork.

Grandstand precast seating repair

The precast seating in the grandstand should be repaired by removing all loose and soft concrete and blast cleaning the reinforcement to remove all surface rust. The reinforcement is to be coated with an approved epoxy bonding agent. The concrete surface can be re-instated using a high strength epoxy such as Sika MonoTop 412 NFG or equivalent, installed to the manufacturer's recommendations. Further investigation should be carried out by removing the seating panels and inspecting the walls underneath these panels and repairing as necessary. A Structural engineer shall be engaged to inspect these walls, note the locations needing repairs and provide appropriate details for the repairs.

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Appendix C – Coonamble Pool Complex – Engineering Assessment of the Coonamble Pool Water Treatment Plant



Coonamble Shire Council

Coonamble Pool Complex

Engineering Assessment of the Coonamble Pool Water Treatment Plant

June 2022

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1. Introduction

1.1 Background

GHD has been commissioned by Coonamble Shire Council (CSC) to carry out a general engineering assessment of the Coonamble Swimming Pool filtration plant and develop recommendations for the replacement or augmentation of the systems to modernise and bring in line with current guidelines.

1.2 Site Investigation

A visual and non-invasive inspection of the Coonamble Swimming Pool was undertaken on 26 November 2019 by GHD's Daniel Willis (Senior Mechanical Engineer).

Photo records from the site inspection can be found in Appendix A.

1.3 Supplied Data

Available As-Built drawings were supplied by CSC as part of the engineering assessment.

1.4 Report Limitations

GHD's assessment is based on a visual and non-invasive site engineering inspection by a mechanical engineer and may not be exhaustive of all infrastructure deficiencies and facility short falls or other discipline related issues.

1.5 Purpose of this report

The purpose of this report is to provide engineering assessment on the state of the existing pool filtration plant and to provide options for the replacement or augmentation of the pool plant to align with modern day plant and current guidelines.

1.6 Scope and limitations

This report has been prepared by GHD for Coonamble Shire Council and may only be used and relied on by Coonamble Shire Council for the purpose agreed between GHD and Coonamble Shire Council.

GHD otherwise disclaims responsibility to any person other than Coonamble Shire Council arising in connection with this report. GHD also excludes implied warranties and conditions, to the extent legally permissible.

The services undertaken by GHD in connection with preparing this report were limited to those specifically detailed in the report and are subject to the scope limitations set out in the report. The opinions, conclusions and any recommendations are based on conditions encountered and information reviewed at the date of preparation of the report. GHD has no responsibility or obligation to update this report to account for events or changes occurring subsequent to the date that the report was prepared.

1.7 Basis of Prioritisation

Recommendations made in this report have been given a priority ranking based on the following generalised ranking system.

- Priority 1 – works to be undertaken in the interim, based on representing a high risk with underperforming infrastructure or safety, and available timing to undertake the works.
- Priority 2 – works to be undertaken as part a redevelopment strategy, based on representing a high risk with underperforming infrastructure. However requiring time to plan, design, fund and deliver the works or ongoing monitoring.

1.8 Documentation relevant to this report

This report is part of a suite of reports that combine as part of the Coonamble Pool Complex and McDonald Park Masterplan.

This report, to assist with understanding the context of its drafting, should be read in conjunction with the following documents:

- Coonamble Pool Complex and McDonald Park - Masterplan Overarching Report dated March 2022
- Coonamble Pool Complex and McDonald Park - Masterplan dated March 2022
- Coonamble Pool Complex – Electrical Services Condition Assessment dated March 20220
- Coonamble Pool Complex – Structural and General Condition Assessment dated March 2022

2. Engineering Assessment Coonamble Pool Plant

2.1 General Description

The Coonamble Swimming Pool was original constructed around 1968 and comprises of an outdoor 50 m 7 lane pool, 25 m 6 lane learn to swim (LTS) pool, Smaller children's wading pool and a splash pad pool that was retrofitted to the site.

The pools are operated for around seven (7) months of the year from October to April. During the winter months the pool is closed.

2.2 Filtration Plant

The 50m pool, LTS pool and Children's Wading pool are served by a common filtration system comprising of a gravity sand filter with two filter cells and a common soiled water inlet/backwash water outlet channel.

From discussions the CSC the original filter design was modified around three years ago. The original filter nozzles were removed and a new PVC lateral system was installed on top of the filter floor. The filter collection plenum below the filter floor is no longer in use.

Water is pumped from the suction well by the filtration pump into the sand filter. The pool water is filtered through approximately 900 mm of sand filter media and assumed gravel bedding before entering the PVC lateral system via the lateral nozzles and gravitates back to the pool through the pool circulation system.

From discussions with CSC, the filter media was replaced around three years ago. It is typical practice to replace the top 150 mm of sand media on a yearly basis to remove any "mud balls" and body fats that have a tendency to build up in the upper layer of the filter media, with full replacement of the media every five years.

The filtration system has been designed for flocculation of the soiled water using aluminium sulphate (alum) for improved filtration efficiency and is of good practice design. However, the dosing of alum is suboptimal and is further discussed in section 2.6.

The original filtration system was designed for air scour assisted backwash to improve the backwash efficiency. In this process an initial air scour is used to breakup the filter media followed by water backwash and is of good practice design. The retro-fitted PVC lateral system however is poorly performing, uneven air scour distribution with boil-ups in the centre of the filter cells and dead zones in the corners of the filter cells was observed. This may be due to poor nozzle sizing or broken distribution nozzles.

The concrete filter appears to be in reasonable condition and showed no sign of leakage from the structure. It is noted that a water proofing membrane has been applied to the inside of the concrete filter, suggesting leakage may have been prevalent before the filter lateral replacement in 2016.

The condition of the filter nozzles and filter lateral was not able to be inspected (i.e. below the sand filter media).

New filtered water outlet pipework penetrations have be installed to the filter and the original filter collection plenum outlet pipes flanged off. The original soiled water inlet pipe has been reused, the internal condition of this pipework was not able to be inspected.

The filtration system, being low rate gravity filtration with air scour assisted backwash, is considered to be of good quality, typical of pool filtration systems installed in aquatic centres in that era. Routine maintenance including replacement of filtration media, and rectification of the below issues should see the continued service from the filtration system in the short term.

The 50m pool, LTS pool and Children's Wading pool are served by a common filtration system. NSW Department of Health, Public Swimming Pool and Spa Pool Advisory Document recommended that separate filtration systems be provided for each pool, in particular for Children's pools. *"Because toddler pools, infant learn-to-swim pools and pools used by faecally incontinent persons are high risk pools in regard to Cryptosporidium and Giardia contamination, these pools should have their own circulation and treatment systems and be separate from other pool circulation systems"*.

Issues that were identified during the site inspection are as follows:

- Annual replacement of top 150 mm of filter media not being undertaken.
- Uneven air scour distribution with boil-ups in the centre of the filter cells and dead zones in the corners of the filter cells indicating either poor nozzle sizing or broken distribution nozzles.
- No vacuum release valve (or manual valve) on the filtered water headers. When the filtration system is shut down water in the filters continue to syphon to the pool. When the filtration system is restarted filter breakthrough occurs until the filter refills resulting in dirty water breakthrough to the pools.
- Operator misunderstanding in the backwashing regime for the filters.
- Absence of valve labelling and filer operating instructions (typically laminated instructions provided for operation of filter valving in filtration, air scour and backwash mode).
- Backwash water disposed to stormwater. Under the Environmental Protection Act, backwash water is termed regulated waste and is required to be discharged to sewer.
- All pools served by a common filtration system.

Recommendation and Prioritisation:

1. Priority 1 – Implement filter media replacement regimen, top 150 mm annually and full media replacement every 5 years.
2. Priority 1 – Install vacuum release valve or manual syphon break valve on the filtered water headers (to be operated from the platform level) to prevent syphon of the filters on plant shutdown and filter breakthrough on plant startup.
3. Priority 1 – Install valve labelling and laminated filter operating instructions.
4. Priority 2 – Replace filter laterals/nozzles to provide even air scour distribution. Proposed works scheduling during next filter media replacement in around two (2) years' time.
5. Priority 2 - Replace filtration system with future facility redevelopment with separate filtration systems for each pool.

2.3 Backwash

Backwash water from the pool is discharged to stormwater.

Under the Environmental Protection Act, backwash water is termed regulated waste and is required to be discharged to sewer. This typically requires a backwash holding tank to hold the full volume of water discharged from the backwash process with slow release to sewer at a controlled rate.

Issues that were identified during the site inspection are as follows:

- Backwash water is discharged to stormwater and not sewer as required under the Environmental Protection Act

Recommendation and Prioritisation:

6. Priority 2 - Install backwash holding tank and a dedicated backwash pump (for slow release to sewer) for compliance with the Environmental Protection Act.

2.4 Plantroom

The pool plantroom is located below the grandstand. Access to plant and equipment is poor, requiring the operator to navigate around pipework and concrete plinths to access the plant and equipment.

Issues that were identified during the site inspection are as follows:

- Poor access to plant and equipment

Recommendation and Prioritisation:

7. Priority 2 - Construct new plantroom to house plant and equipment with future redevelopment of the facility.

2.5 Pumps, Pipework, Valves and Fittings

2.5.1 Circulation Pump

The circulation pump is an end suction centrifugal pump of Flowserve manufacture and appears to be in good condition.

Issues that were identified during the site inspection are as follows:

- No grouting under the filtration pump baseplate.
- No pumping redundancy / standby pump. Failure of the pump would require the facility to closed as water quality/ water circulation cannot be maintained.

Recommendation and Prioritisation:

8. Priority 1 – Install grouting under the filtration pump base plate.
9. Priority 1 – Procure spare pump for redundancy.

2.5.2 Air scour blower

A roots type blower provides air scour to the filters.

Issues that were identified during the site inspection are as follows:

- Air scour blower is in poor condition and has reached the end of serviceable life.

Recommendation and Prioritisation:

10. Priority 1 – Replace air scour blower

2.5.3 Plantroom pipework, valves and fittings

The pipework within the plant room is a combination of newly installed pipework from the filtration pump to the filters, and original pipework from the suction well to the filtration pump and filter water pipework.

The new pipework is PVC with ductile iron fittings and are in good condition.

The original pipework is cast iron. The internal condition of the original pipework was not able to be inspected however is expected to exhibit internal corrosion, based on inspection of other poor facilities of similar age. The valves are in poor condition and at the end of serviceable life. It is understood from discussions with the operator that the foot valve is not holding prime.

Issues that were identified during the site inspection are as follows:

- New pump discharge pipework has rubber ring joint bends with the trust being restrained by chains. This is a WH&S concern.
- New pump discharge pipework inadequately supported and non-compliant with manufactures installation requirements (suspended by chain from the roof).
- No davit or mechanical lifting aid for the pump lint strainer basket (manual handling concern due to size and weight of the basket).
- Suction footvalve not holding prime.
- No suction or discharge pressure gauges on the filtration pump.
- The original cast iron pool pipework is expected to be in poor condition.
- The original valves are in poor condition and at the end of serviceable life.
- No flow meter installed on pump discharge (whilst not necessary for operation, provides indication of filter head loss and optimisation of filtration and backwash flowrate).

Recommendation and Prioritisation:

11. Priority 1 – Replace pump discharge rubber ring joint pipework/fittings with solvent welded joint fittings (pipework may also require replacing if pipe class is not suitable for SWJ).
12. Priority 1 – Install adequate pipework supports to pump discharge pipework.
13. Priority 1 – Install suction and discharge pressure gauges on filtration pump.
14. Priority 1 – Install davit or mechanical lifting aid for removal of lint strainer basket.
15. Priority 1 – Replace suction pipe footvalve.
16. Priority 2 - Replace all plantroom pipework, valves and fittings with future facility redevelopment.

2.5.4 Unground pipework

The unground pipework is likely to be a combination of asbestos cement (AC) with cast iron fittings, typical of most pools of this era.

The condition of the underground pipework was not able to be inspected, however is expected that the cast iron fittings will exhibit internal corrosion, typical of other pool facilities of similar age.

Recommendation and Prioritisation:

17. Priority 1 – Replace all unground pipework, valves and fittings with future facility redevelopment.

2.6 Disinfection, Chemical Dosing and Chemical Storage

2.6.1 Chemical Dosing

Disinfection is achieved by fixed rate dosing with chlorine gas from a bulk one (1) tonne chlorine storage drum using a vacuum eductor system. Chlorine gas is reticulated over to the plantroom and dosed into a carrier water system within the plantroom. Conventional practice is to run carrier water to the chlorine store and keep the risk of chlorine gas leakage to a centralised location.

pH correction is achieved by manual dosing with hydrochloric acid from portable 15L containers.

There is no pool chemistry controller to control the dosing rate of chlorine. Conventional practice is to have automatic dosing of chlorine (based on demand) and automatic pH correction via a pool chemistry controller.

Cyanuric acid (chlorine buffer) is manually batched and dosed into the pool and is typical operating practice at other pool facilities.

Aluminium sulphate (alum) is bucket mixed and dosed into the skimmer boxes. Conventional practice is to batch a solution and slow dose after the filtration pump with an inline static mixer to limit corrosion of the downstream pipework and prevent floc from settling in the pipework/ suction well.

Issues that were identified during the site inspection are as follows:

- No chlorine gas detector in the pool plantroom
- Chlorine gas eductor in poor condition
- Chlorine gas injected in the plantroom, typical practice is to run carrier water to the chlorine store for chlorine gas injection
- Carrier water recirculation pump in poor condition and at end of life
- Redundant chemical injection points
- No labelling of injection points or chemical dosing lines
- No pool chemistry controller
- No automatic dosing for pH correction
- No aluminium sulphate batching and dosing system

Recommendation and Prioritisation:

18. Priority 1 - Install chlorine gas detector to plantroom.
19. Priority 1 – Replace chlorine gas eductor.
20. Priority 1 – Install pool chemistry controller and provide automatic dosing of chlorine gas and hydraulic acid.
21. Priority 1 – Install aluminium sulphate batching and dosing system.
22. Priority 1 – Provide general equipment and dosing point labelling and remove redundant dosing points.
23. Priority 2 – Replace carrier water circulation pump and relocate chlorine gas injection to gas store to reduce risk of gas leakage with future facility redevelopment.

2.6.2 Chemical Storage

Chlorine Gas Store

An independent investigation and report has been undertaken for the chlorine gas storage system at the Coonamble pool, amongst other locations in the Coonamble Shire Council area. The report was by IXOM dated 29 July 2019 (refer to Appendix B). The report by IXOM is to be read in conjunction with this report.

Other chemicals

Hydraulic acid, calcium hypochlorite, aluminium sulphate, soda ash and cyanuric acid are stored in the plantroom under the grandstand. Generally, the required separation distances between reactive chemicals is being achieved (i.e. separation of acids and oxidising agents) however available storage space is limited and dysfunctional.

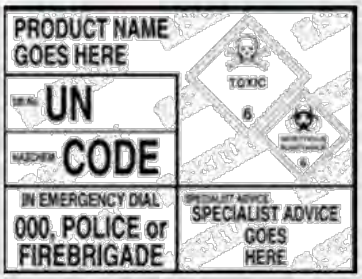
The hydraulic acid is stored in 15L containers, stacked over what appears to be a concrete bund. The bund is undersized for the number of containers is not serving any real purpose.

No chemical spill kit was noted at the time of the inspection. Workplace Health and Safety Regulations require a person conducting business or undertaking at a workplace must ensure that where there is a risk from a spill or leak of a hazardous chemical, provision is made in each part of the workplace where the hazardous chemical is used, handled, generated or stored for a spill containment system to contain any part of the hazardous chemical that spills or leaks and any resulting effluent.

No safety shower or eyewash was observed.

HAZCHEM signage is present at the facility however it is considered that addition signage is required in order to conform to NSW Work Health and Safety Regulations (2011) and should be reviewed in detail. Redundant signage placard for sodium hypochlorite (liquid chlorine) was also noted. Table 2.1 below details typical signage that is considered to be required.

Table 2.1 Typical HAZCHEM Signage

Description	Sign	Location
Outer Warning Placecard		Plantroom and Chemical Storage
Placecard for Hazardous Chemicals Stored in Bulk		Chemical Storage

Description	Sign	Location
Mandatory Sign		Plantroom and Chemical Storage
Mandatory Sign		Plantroom and Chemical Storage
Mandatory Sign		Plantroom and Chemical Storage
Prohibition Sign		Plantroom and Chemical Storage
Danger Sign		Plantroom and Chemical Storage

Issues that were identified during the site inspection are as follows:

- No safety shower and eyewash installed
- Hydrochloric acid bund too small
- No chemical spill kit
- HAZCHEM signage is not compliant
- Poor facility labelling and signage (acid store room, chlorine injection points, equipment labelling etc.)

Recommendation and Prioritisation:

24. Priority 1 - Install safety shower and eyewash in accordance with the requirements of AS 3780 and AS 4778.
25. Priority 1 - Provide chemical spill kit.
26. Priority 1 - Undertake a detailed review of facility signage requirements against current standards and chemicals stored. Installed HAZCHEM, Mandatory, Danger and Prohibition signage to the chemical storage, plantroom and facility entrance.
27. Priority 1 – Provide hydraulic acid store with adequate bunding.

2.7 Water Circulation

2.7.1 Discussion

The 50 m pool 25 m L.T.S pool and Children's Wading pool have a cross flow water circulation system comprising of wall nozzle inlets on one side and surface water outlet via skimmer boxes on the opposing side.

Water from the skimmer boxes drains into the in ground suction well located at the end of the grandstand. The water is then filtered and chlorinated and returned to the pool via the side wall inlets.

The water circulation design is does not meet current guidelines which recommend a minimum of 75% surface water draw-off with perimeter skimming along at least two opposite sides of the pool, as recommended by the Handbook HB 241-2002 Water Management for Public Swimming Pools and Spas published by Standards Australia.

The wall inlets do not promote as effective mixing of the pool water as modern pool floor inlets. Stagnant zones near the bottom of the pool are a likely consequence and require bather movement for effective mixing. There is limited options for retrofitting "modern" inlet nozzles to pool structure.

2.7.2 Suction well and Makeup Water

The pool suction well is located at the end of the grandstand. The suction well collects water from the skimmer boxes.

The access covers were not installed leaving the suction well open. There is no confined space signage as required by AS2865:2009.

Make up water to the pool to replace water lost from leakage, backwashing and evaporation is manually added by the operator using a hose into the pool skimmer box. Conventional practice is to install automatic makeup water via a floated operated ball valve. The make up water supply does not have a reduced pressure zone device (RPZD) for backflow prevention, as required under AS/NZS3500:2013. There is no metering of makeup water supply which is unconventional as there is no means of verifying water loss from the pool.

Issues that were identified during the site inspection are as follows:

- Suction well access covers not installed
- No confined space signage as required by AS2865:2009
- No automatic makeup water supply
- No metering of make up water
- No reduced pressure zone device (RPZD) for backflow prevention installed to the automatic makeup water system, as required under AS/NZS3500:2013

Recommendation and Prioritisation:

28. Priority 1 - Install confined space signage to the suction well.
29. Priority 1 - Install automatic make up water system with water meter to enable recording and monitoring of water usage/loss. Install reduced pressure zone device (RPZD) on the automatic makeup water system for backflow prevention in accordance with AS/NZS3500:2013.

3. Summary

GHD has undertaken an engineering assessment of the Coonamble Swimming Pool filtration plant and provided recommendations for the replacement or augmentation of the systems to modernise the plant and better align with current pool guidelines.

The recommended upgrade works were broadly allocated a level 1 or 2 prioritisation rating which whilst requiring all works to be undertaken, provides a staged upgrade strategy to address underperforming infrastructure based on interim upgrades short of the overall redevelopment plan.

From the assessment, the following general summary is made:

- The Coonamble Swimming Pool plant is at or nearing the end of life, being constructed around 1968 with the bulk of the asset being 51 years old.
- The plant requires capital injection to extend the life of the assets and keep the facilities operational, improve WH&S and meet regulatory standards. A reasonable life extension would be in the order of 5 to 10 years with capital injection.
- The planned facility redevelopment should consider replacement of the filtration plant and equipment with separate plant for each pool, located in a new dedicated pool plantroom.

Appendices

Appendix A – Photos













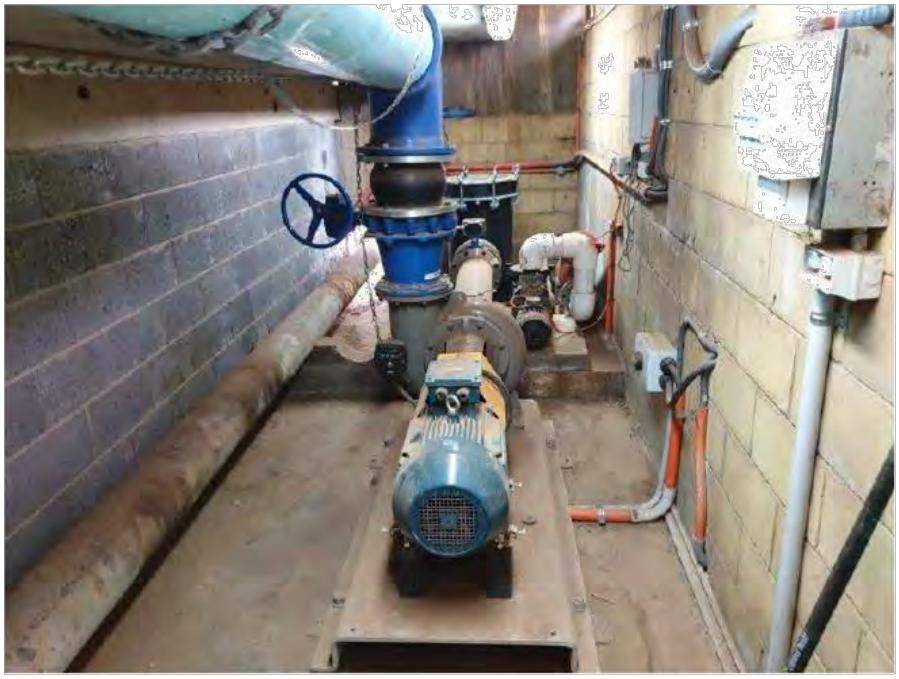





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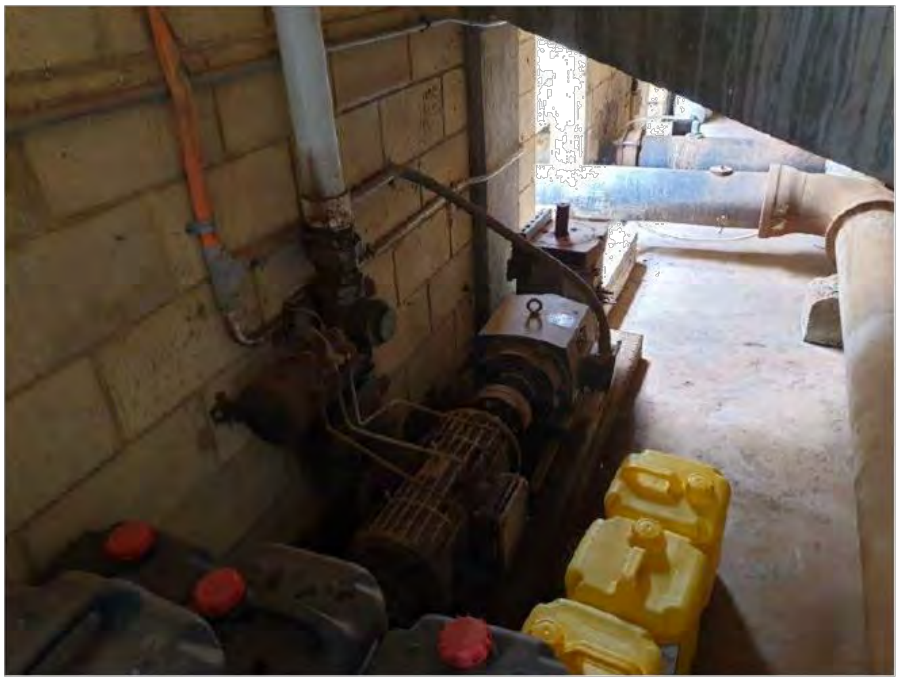



















Luxe pool







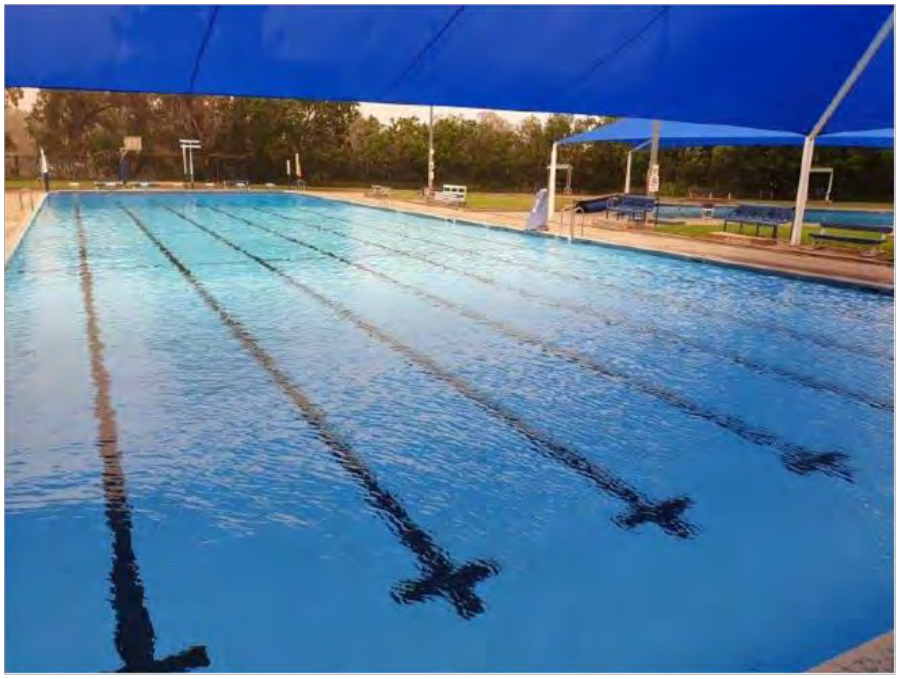




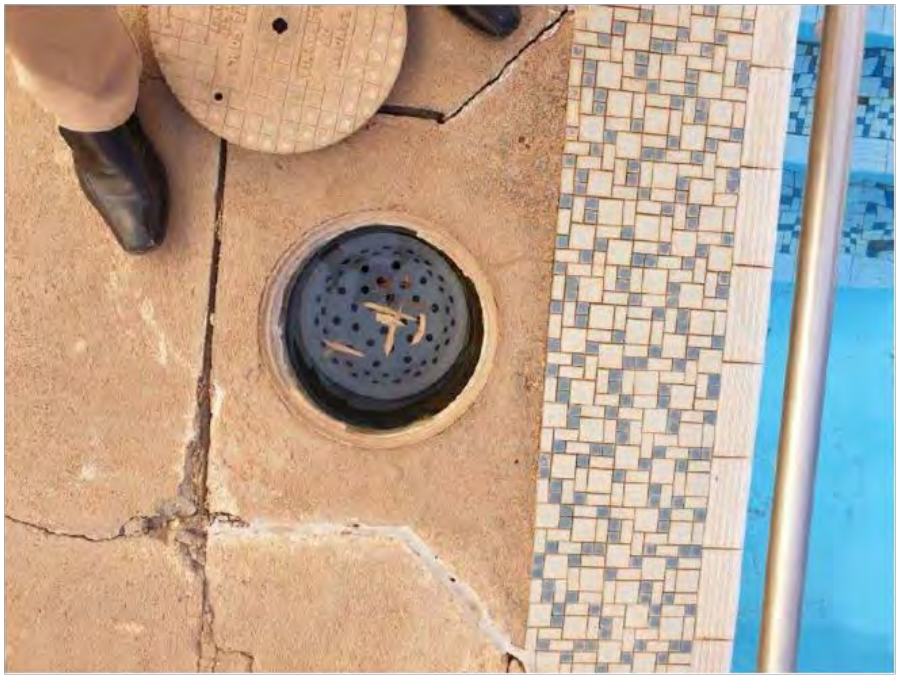


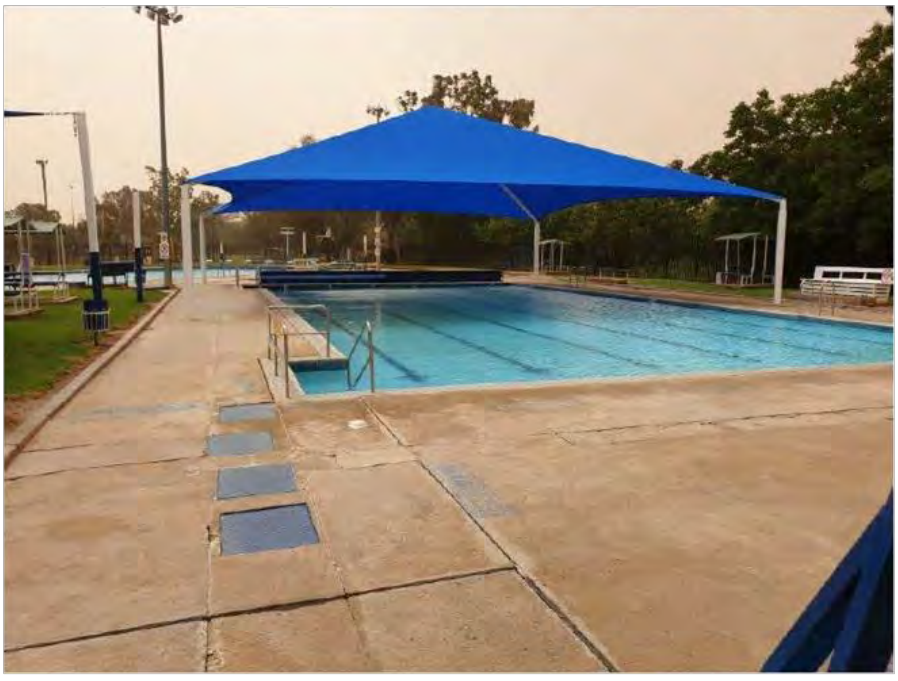




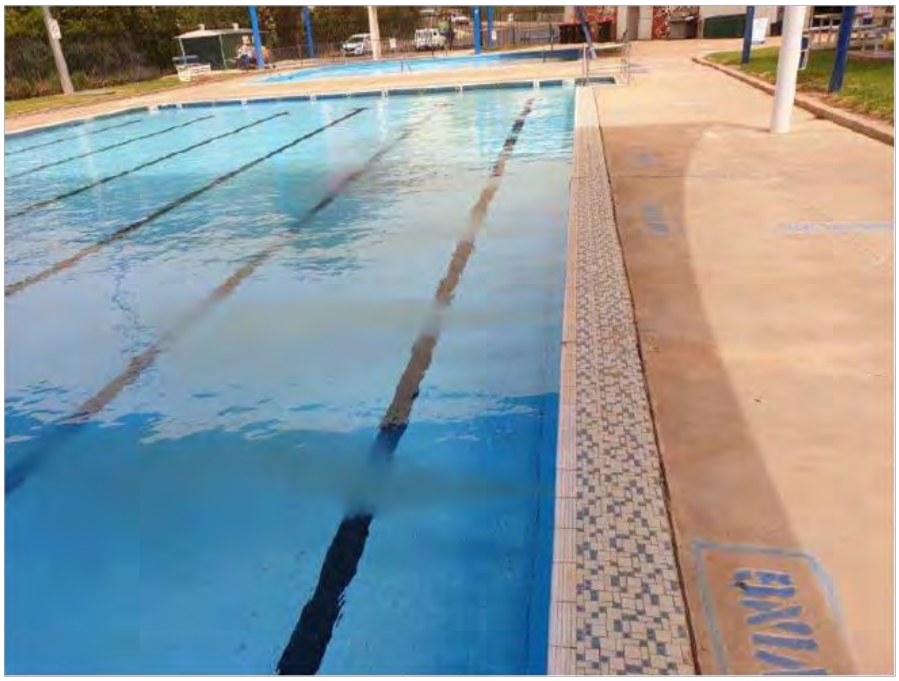




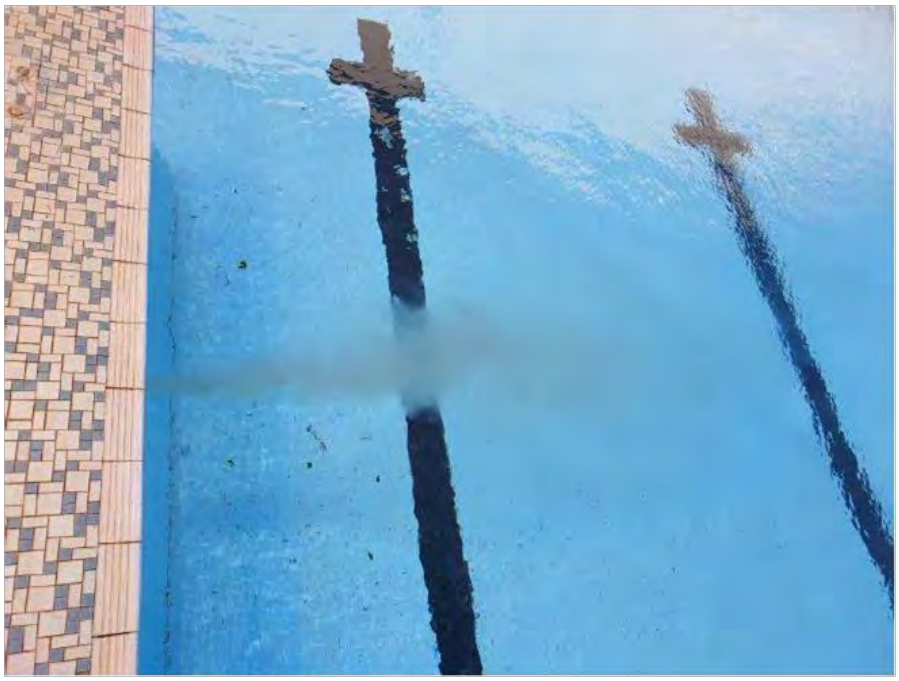





DIVING


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Appendix B – Chlorine Gas Storage System Report

IXOM

Audit of Chlorine Gas Installations

Coonamble Shire Council

Prepared by: Tim Scott

Date: 29 July 2019

Revision: 1.0 Draft

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1 Executive Summary

Coonamble Shire Council contracted Ixom to audit their chlorine installations to AS2927:2001 The storage and handling of liquefied chlorine gas, and provide recommendations for the sites against the draft update of AS2927:2019

Coonamble Shire Council is responsible for the operation of 8 chlorination facilities, being;

1. Coonamble Water Treatment Plant
2. Coonamble WTP Bore
3. Quambone Bore
4. Gulargambone River Bore
5. Gulargambone Reservoir
6. Smith Park Bore and Storage, Coonamble
7. Wingedde St Bore, Coonamble
8. Coonamble Pool

The Smith Park Bore, Coonamble WTP Bore, and the Wingedde St Bore are currently not in use and are only required when there is supply issues from the Coonamble WTP. These sites have not been used in more than two years.

All sites currently use 70kg Chlorine cylinders with the exception of the Coonamble Pool which is currently on a single 920kg drum, which typically lasts the pool season (Oct-May).

The Coonamble Water Treatment Plant and the Gulargambone Reservoir are the newest sites and are reasonably compliant to the existing AS2927:2001 standard. There are some consistent non-compliance elements around signage and operational procedures, but for these two sites this is a relatively easy fix.

In relation to the balance of the other Coonamble sites, these show low compliance to the AS2927:2001 standard and will require a rethink of their operational requirements, or significant capital to bring them up to either the current or proposed standard. A number of installations require action to resolve insufficient separation distances required in AS2927:2001

There are also significant procedural issues where SCBA is not being worn during connection and disconnection (solo operator), and weak ammonia solution is being used. This is safety risk to the operator and should be addressed quickly.

An investigation into tracking the cylinders that Ixom's system associates as being present on CSC property has identified the potential for some of the longer term cylinders being out of test. These will be required to be returned to Ixom promptly so Ixom can check and retest to being them into compliance.

2 Introduction

Coonamble Shire Council (CSC) is responsible to provide clean disinfected drinking water to approximately 4000 residents within the Coonamble Shire, including Wingedde, Quambone, and Gulargambone. Raw water is supplied from groundwater bores typically high in Iron, with the only treatment being done at the main WTP in Coonamble.



Figure 1: Coonamble Shire Council area

Recently Ixom visited Coonamble Shire to discuss potential changes to the delivery of chlorine gas and it was identified that there has been released a draft update of AS2927 The storage and handling of liquefied chlorine gas, and that the update would impact on CSC's chlorine installations. A subsequent conversation between CSC and Ixom resulted in a purchase order to audit CSC's chlorine facilities to the existing standard and make commentary to the new standard.

CSC operates seven potable water chlorination sites to meet public demand, as well as one pool chlorination facility;

1. Coonamble Water Treatment Plant
2. Coonamble WTP Bore
3. Quambone Bore
4. Gulargambone River Bore
5. Gulargambone Reservoir
6. Smith Park Bore and Storage, Coonamble
7. Wingedde St Bore, Coonamble
8. Coonamble Pool

With the exception of the Coonamble Pool, the sites operate off 70kg cylinders of chlorine gas supplied by Ixom Operations (Ixom). The Coonamble Pool currently uses 920kg drums of chlorine, which typically last the swimming season i.e. October to May.

Chlorine gas is delivered via a pre-arranged milk run with a flat deck semi and a mounted forklift to allow unloading of a cylinder crate (12 cylinders) and drum when required. Empty containers are loaded back on the truck for return to Ixom.

The chlorine installations currently run predominantly with Prominent vacuum regulators and chlorination equipment, with the addition of a recently supplied pre-fabricated chlorine building located at Gulargambone Reservoir also supplied by Prominent. The main WTP installation uses Grundfos vacuum regulators and chlorination equipment, and Prominent automatic shut-off device (ASD). There are leak detectors at all sites and from multiple suppliers.

The chlorine installations related to the bores at Smith Park, Wingedde St, and Coonamble WTP are not currently in use, and are only used in the event that the Coonamble WTP is off-line for an extended period and reservoir levels become low.

This report has been structured into the following chapters;

- Chlorine Facility Details and Findings – This chapter outlines each specific chlorine installation, and makes general commentary on the audit findings in terms of design, maintenance and operations. Detailed audit findings on each site can be found in the attached site reports.
- Summary of Audit Findings – This chapter summarises the audit result of each facility in a simple comparison to assist with prioritisation of works
- Recommendations for Compliance to AS2927:2001 – This chapter outlines the actions required to achieve compliance. These actions apply generally across most or all sites, in particular around training and maintenance. Some actions are site specific owing to the nature of the non-compliance
- Recommendations for Compliance to draft AS2927:2019 – This chapter outlines the likely actions required to achieve compliance in future, based on the draft revision of AS2927 released for public comment. The updated standard is due to be released later in 2019, the actions outlined in this chapter should be confirmed on release of the new standard.

3 Chlorine Facility Details and Findings

The following is a summary on location and design of the CSC chlorination facilities. Further information is included in the audit reports in the appendices.

3.1 Coonamble WTP

The Coonamble WTP and Bore is located within Coonamble, on the corner of Yarran and Barton St. The plant is surrounded by residential housing, with some light industrial facilities to the southwest also.



The Coonamble WTP contains two separate chlorination facilities, one associated with the main WTP operations and one associated with an on-site bore.

3.1.1 Coonamble WTP Main

The main chlorination facility is a two-room installation with cylinder storage and chlorination areas separated by an internal door. This is part of the overall WTP structure, which also contains an administration area and bulk liquid chemical storage to store treatment chemicals (ACH, NaOH). The building is predominantly a concrete and block construction with a Colorbond steel roof and areas of Colorbond cladding.

The system is set-up as a dual cylinder duty and standby, with 4 full spare cylinders, to give an inventory of 8 x 70kg cylinders (560kg). The duty and standby cylinders are positioned on weigh scales.

The chlorine cylinder storage room is air conditioned to manage temperature changes to ensure that there is a consistent chlorine feed through to the chlorination equipment.

The four in-service chlorine cylinders have valve-mounted vacuum regulators, along with a pneumatic actuated automatic shut-off device (ASD). The ASD is driven off Grundfos leak detectors present in the chlorine storage and chlorination room.

The gas under vacuum is manifolded together to feed a single line to the rotameter located in the chlorination room. There are two booster pumps in a duty/standby orientation to provide water flow through to the ejector to generate the vacuum to draw chlorine gas through the ejector. Pressure relief from the regulators is also manifolded together and piped to an exit point next to the doors above head level.

Ventilation for the installation is provided via mechanical means with inlets at the floor level and switching to turn on the ventilation system linked to the opening of the access door. Ventilation from the chlorine storage room extracts to the chlorination room, which then extracts to the outside of the installation near the door. Louvres in the doors provides inlets for the ventilation to provide air-flow in both the chlorine storage and chlorination rooms.

There is a safety shower and eyewash associated with this installation, and SCBA is located in the main building.

There are no Ixom Wallcharts here and an SDS attached to the wall is an abbreviated one from Chemwatch and is out-of-date. The signage for the installation has not been updated to reflect the new signage requirements.

The system is maintained by CSC on an as-required basis and there are limited records kept of what maintenance is done on the chlorination system. The ASD is maintained on an annual basis by Prominent. Leak detectors are not checked as a matter of routine, however small fugitive emissions during connection and disconnection are sufficient to set off the ASD actuators, indicating that the detectors are in working order. Ideally the checking of the detectors should be formalised and done according to manufacturers specifications rather that relying on a positive result during connection and disconnection

The site has a relevant manifest that was constructed in 2004, which is attached in the appendices for reference. There is also a site Emergency Response Plan which is also attached in the appendices.

3.1.2 Coonamble WTP Bore

There is also a capability at the WTP to dose chlorine at the bore feed in the event that the WTP is shut down for an extended period of time. There is currently no chlorine stored in this associated shed adjacent to the main WTP chlorination facility. This is a steel frame and Colorbond structure. No chlorine dosing has been done here for at least the past two years.

The installation here has some signage, which is consistent with the main site, and does not reflect the current signage requirement.

This installation has a Prominent Series 500 vacuum regulator and rotameter in place that has not been serviced for at least two years. There is also a leak detector supplied by Scott Instruments, model Freedom 5000, that was last calibrated in 2010 and linked to a Canary alarm and control module.

In addition, inside this shed is the electrical switchboard for the bore pump and ancillary operation.

3.2 Coonamble Pool

The Coonamble Pool is situated in Coonamble on Aberford St (B55 Castlereagh Hwy), near the Castlereagh River. The chlorine installation is located in the NE corner of the facility approximately 1m from a neighbouring park to the west, and 2-3m from the access gate to the north. There is a painted metal security fence around the structure that has been a recent addition to the installation to control access.



The pool complex is made up of two pools, associated grassed areas, a viewing stand, and water treatment hardware (filters).

The chlorine installation uses 920kg drums, with a single drum typically lasting the entire season which usually runs from October to May. The installation was not in operation when the pool was audited, with the drum still connected and open for service. The installation building is constructed of concrete foundation, block walls, wooden roof truss, and Colorbond roof. There are lockable gates located at either end of the installation that extend to within 1m of the side walls.

Chlorine drums are moved in and out of the installation using a track and trolley system, with the drum being loaded and unloaded using the truck mounted forklift on the delivery vehicle.





The installation uses a Prominent supplied Hydro Series 500 vacuum regulator and drip leg assembly. The ejector, rotameter, and booster pump are located in a separate building 40m to the south of the chlorine installation. This structure forms part of the covered viewing stand for the public. Gas is piped under vacuum under the grassed area, in conduit, to this location.



There is a leak detector supplied by Scott Instruments in an appropriate location adjacent to the valve end of the drum, which is hooked up to a Canary alarm and control module. This leak detector was last serviced in 2014.

The vacuum regulator pressure relief vents to an area between the wall and the roof on the eastern side of the installation and >1.5m from any entrances.

Signage at this site is non-compliant and requires updating. There is no access to SCBA on site, and SCBA is not carried or used during drum change-over. There are no change-over procedures that cover the site operation, and no Ixom Wallcharts present inside the installation. The is an expired Ixom chlorine SDS attached to the wall.

There were a number of tyres located next to the installation which present a fire-hazard, especially considering that the roof truss is made from combustible wood.

The site does not meet the required separation distances in AS2927:2001 The storage and handling of liquefied chlorine gas as there is <2m separation from the opening of the installation to the security fence between the facility and the park. The current standard requires a separation distance of 3m.

Currently there is not an ERP that covers the actions and responsibilities at this site in the event of a chlorine leak. There is no Windsock to be able to identify which areas would be upwind if a leak occurred.

This site is not completed a DG notification to NSW Safework, which is required under NSW Legislation as the amount is greater than 500L for a Schedule 11 chemical.

There is no evidence of maintenance of any of the chlorine storage and chlorination equipment associated with this installation.

3.3 Quambone

The installation at Quambone is located on the corner of Yarea St and Tucka Tucka St, approximately 61km west of Coonamble.

This site comprises a bore, chlorination facility, and water storage and services the town of Quambone which has a population of around 200. Treatment of the bore water is chlorination only, and the supply requirements mean that the flow through to storage is intermittent.

The installation is a corrugated iron shed with a concrete floor and wooden structure. There is a metal access door on one side of the installation facing the road. Access by the public can be made from the road right up to the door of the installation. The nearest house is approximately 60m away to the SE, with a motel located 90m to the north. There is a school 260m away to the NE, and public sports grounds 150m to the east. This site does not meet the separation distance requirements for AS2927:2001 The storage and handling of liquefied chlorine gas as the public can access the installation up to the door from the road.

There are 3 x 70kg chlorine cylinders stored inside the installation, with one on duty at a time and two spares with their cylinder caps on. There is a Hydro Instruments valve mounted vacuum regulator and rotameter unit on the cylinder in service. The pressure relief vent from this regulator vents at the top of the wall on the northern side of the installation. There is a Scott Instruments leak detector positioned next to the cylinder in service which is linked through to a Canary alarm and control module.



Inside this installation is the electrical switchboard associated with the operation of the bore.

There is evidence through discolouration on the cylinder valve here that there has been a leak occurring, likely over a significant period. There was no ammonia puffer bottle available at this installation for leak testing.



The ejector is located within the installation and doses chlorine into a line from a booster pump and into the main water line that feeds the elevated storage tanks outside.

There are no Ixom Wallcharts or SDS present at the installation, and there is not an ERP that covers the responsibilities and actions in the event of a chlorine leak.

3.4 Gulargambone Reservoir

The chlorine installation at the Gulargambone Reservoir is located at 36 Yoolundry St, approximately 48km south of Coonamble.



The installation is supplied by Prominent late in 2017 and is a dual room prefabricated concrete construction. There is an internal concrete wall separating the chlorine storage and chlorination equipment from a switchroom. This installation appears to be well constructed and well set out inside. The site has a fence around it to ensure the public is kept away.

There are residential properties about 47m to the NW, 72m away to the SW, and 85m to the north. There is a school 260m to the north, and adjacent to the site is a sports ground area. This site meets the separation distance required in AS2927:2001 The storage and handling of liquefied chlorine gas.

The installation is designed for 2 x 70kg cylinders in a single duty/standby set-up. The cylinders are positioned on weigh scales to allow usage to be monitored.

The cylinders have valve mounted Hydro Series 500 vacuum regulators, with a Prominent pneumatically actuated ASD on both the duty and standby cylinders. The vacuum regulator pressure relief vents to the north wall at an appropriate height.

Ventilation for the room is provided by a household style Xpelair fan, with air inlet louvres in the door to provide a cross-flow. The fan is linked with a switch at the door which allows the fan to operate when the door is open. There is a compressor positioned in front of the fan which would impact on the airflow through the fan. There are also 2 rotational wind fans "whirlybirds" in the roof, one for either room in the building.

The chlorination equipment is supplied by Prominent and is skid mounted in a duty/standby set-up, with a chlorine leak detector in place. The chlorine leak detector is linked to the Prominent ASD which has local alarm.

Signage for this site needs to be modified to ensure compliance with the standard.

There is no SCBA available at this installation for change-outs or for emergency scenarios and no SCBA is carried on the work truck when attending site.

Prominent service this site on an annual basis.

3.5 Gulargambone River Bore

The installation at the Gulargambone River Bore is located next to the Castlereagh river to the north of centre of town on Gulargambone Road.



The building is a metal constructed shed, with steel frame and coated corrugated steel cladding and roof. The floor is concrete and there are three doors, one personnel and two larger doors next to each other for equipment access. The building has two discrete room areas with the chlorine ejector located in the smaller of the rooms and the chlorine cylinders located in the larger room. There is a fence and lockable gate around the site to control access. The installation meets the required separation distances with >8m to the fence-line.

The installation contains 2 x 70kg cylinders in a single duty arrangement. The in-service cylinder has a valve mounted Hydro Series 500 vacuum regulator and rotameter. The second drum has its protective valve cap on it. The cylinders are secured in an upright manner with chains. Chlorine gas under vacuum is piped from the cylinders through to the adjoining room where the ejector is and doses the chlorinated water in the mains water line.

There is a Scott Instruments leak detector near the cylinders and this is linked through to a Canary alarm and control module on the opposing wall. Pressure relief venting from the vacuum regulator is via the space between the wall and the roof next to the cylinders, with a distance >1.5m to the personnel door.

There is a large switchboard in the same room with the cylinders which poses a fire hazard and is not permitted under the existing standard.

Signage here needs updating to reflect current requirements. There are no Ixom Wallcharts or current Ixom SDS.at the installation.

SCBA is not used for change-outs at this installation and there is no access for SCBA for the operator in the event of an issue.

There is no ventilation at this site outside a narrow gap between the concrete floor and the wall cladding.

There was no evidence of a maintenance program for the chlorination equipment.

3.6 Smith Park Bore and Storage

The Smith Park installation is located at Smith Park on Castlereagh St, Coonamble



The installation is a two room shed with a concrete floor and metal structure and cladding. There are 14 x 70kg cylinders (12 in a shipping crate) located in the larger room which services as a drop off and pick up point for the Ixom delivery truck for the 70kg cylinders. The smaller room contains the bore and 2 x 70kg cylinders and associated chlorination equipment.

The site sits next to the Castlereagh highway which is the main through-fare in Coonamble and one of the main regional highways in the area. The nearest structures are residential housing 100m to the north, 145m across the river to the SE, 73m across the highway to the sportsground, and 165m to the south.

There is no fencing around this site and the area has regular public access as it is a park with RV access in and out. The public is able to access right up to the shed and hence the park is non-compliant to AS2927:2001 from a separation distance perspective.

The chlorination of the bore water at this site is currently not in service and this site is only used in the event that the main Coonamble WTP is off-line for an extended period of time and reservoir levels fall. The chlorinated water line in to the mains line is currently not connected.

A DG notification has not been made to NSW Safework to cover this site, which breaches the legislated requirement as there is more than 500L of a Schedule 11 chemical.

The signage at the site requires updating to reflect the current signage requirements.

Chlorination equipment is consistent with the other sites where there is a Hydro Series 500 vacuum regulator and rotameter attached to the in-service cylinder valve. The second cylinder is currently not connected and has the protective cap in place.

There is a Scott Instrument leak detector by the in-service cylinder that is hooked up to a Canary alarm and control module. There is no evidence of maintenance and testing of these systems and they have not been used in a while.

Neither natural nor mechanical ventilation has been provided at this site in either the chlorine dosing room, or the separate room where the chlorine crate is currently placed.

Some discussions have been had in regards to the storage of the crate of cylinders being relocated to the main Coonamble WTP. This would allow safer management of the chlorine cylinders and reduce potential costs of compliance at Smith Park

3.7 Wingedde St Bore

The chlorine installation at Wingedde St is located on the corner of Wingedde St and Conimbla St on the northern side of Coonamble.



The installation is in a single room steel frame shed with corrugated steel cladding and roof, which doubles as the shed for the bore pump and associated electrical panel. The chlorine cylinders and chlorination equipment are in the same room, and are consistent with other bore treatment sites. The installation has not been in use for over two years.

The installation sits beside Wingedde St and there is no fencing to restrict access to the site. The nearest houses are 100m to the east, and 250m to the west and south. The site does not meet separation distance requirements as persons can access the installation up to the door.

The site currently houses 2 x 70kg cylinders, with one of the cylinders having an Orica barcode indicating it has been in place for a long time and is likely past its test date. The cylinders are restrained from moving with a strap tied to the metal bracket.

The signage for the site requires updating.

There is a valve mounted Hydro Series 500 vacuum regulator and rotameter positioned on the cylinder in service, with the alternate cylinder having its protective cap on. There is a chlorine ejector hooked up to a booster pump line within the room that feeds into the bore main.

There is no natural or mechanical ventilation for this installation.

There is a Scott Instruments leak detector linked through to a Canary alarm and control module. There is no evidence of testing or maintenance for this system.

As with the bore at Smith Park, the dosing of chlorine here is only triggered if there is an issue at the main WTP and therefore some consideration should be made to the ongoing storage of chlorine at this installation.

4 Summary of Audit Findings

Attached to the appendices is the AS2927:2001 The storage and handling of liquefied chlorine gas audit reports for each site. Specific details, and any required actions, on each point in the standard will be identified in those audit reports and should be read.

The following is a table with major points identified for each site for quick reference. A Traffic Light system is used to identify which sites require priority for action using the following key;

Green	Generally the site is compliant or near compliant with actions to resolve any non-compliance(s) relatively simple
Orange	Generally the site is non-compliant with a mix of simple and extended actions to resolve the non-compliances
Red	The site is non-compliant and there are a significant number of actions required to be executed as a matter of high priority to resolve the non-compliances.

Site	Traffic Light	Comments
Coonamble WTP Main		Installation is relatively ok, updates to maintenance procedures and leak testing required.
Coonamble WTP Bore		Installation not currently in service, consider installing chlorinated water line from main WTP chlorination room.
Coonamble Pool		Grossly non-compliant New installation or significant changes required. High risk site
Quambone		Significantly non-compliant Action required to address issues Smaller chlorination shed may be required to manage presence of electrical switchboard Leak detector needs urgent maintenance Ventilation required Separation distance to be achieved
Gulargambone Reservoir		Installation is relatively ok Signage required to be updated Leak detector needs urgent maintenance Weekly leak testing to be done
Gulargambone River Bore		Installation compliance could be improved by moving cylinders into room with ejector and away from electrical switchboard. Door between the room needs to be closed off the have separate areas Leak detector needs urgent maintenance Ventilation required

Smith Park Bore		Significantly non-compliant Consider removing chlorine cylinders and installing dose point into other room currently holding cylinder crate (new internal room to be created) Relocate cylinders here if dosing required Leak detector requires urgent maintenance Risk assessment for time when dosing required here, with controls to manage identified risk Consider ASD
Smith Park Storage		Significantly non-compliant Relocate storage of cylinders to WTP No DG notification here, required by Worksafe NSW
Wingedde St Bore		Significantly non-compliant Consider moving cylinders out and only using when main WTP out. Separation distance to be achieved New room to be created inside structure to manage presence of electrical switchboard Leak detector requires urgent maintenance

5 Recommendations for Compliance to AS2927:2001

5.1 Separation Distances

A number of the sites do not meet the separation distances required in AS2929:2001

Wingedde St	70kg cylinder in use - requires 8m
Smith Park Bore	70kg cylinder in use - requires 8m
Smith Park Storage	Cylinder storage - requires 3m
Quambone	70kg cylinder in use - requires 8m
Coonamble Pool	920kg drum in use - requires 3m

Note that a vapour barrier at least 2m high can be used to generate the linear requirement where installations are positioned within a separation distance. This would assist with the separation distance requirements at the pool.

Consideration should be made to relocating the ejector back to the installation for the pool and piping chlorinated water back to the pump area. This will minimise potential for chlorine gas to be present underneath the stand.

The balance of the sites meet the separation distance requirements in AS2927:2001

5.2 DG Notification

There is no DG notification for the Smith Park Storage or Coonamble Pool, which is a requirement as these sites have greater than 500L of chlorine gas present (each 70kg chlorine cylinder is 59L, and each 920kg chlorine drum is 789L). This is required under NSW DG Legislation and should be done as a matter of priority.

A check should be made to ensure that the Main WTP has an equivalent DG notification covering all the DG's on that site.

5.3 Signage

Whilst the majority of signage is currently installed on the sites, some of the signage requires updating. The signage that is required is identified in Appendix 1.

Ixom to provide Wallcharts for the installations that cover some basic chlorine operator and emergency information.

5.4 Operating Procedure

The Operating Procedure for the sites should reflect the following requirements under the standard;

1. The operator, if working alone, is required to wear SCBA, goggles, and chemical resistant gloves.
2. Ammonia for testing purposes should be at 5% w/w and not Cloudy Ammonia (typically <2%), and this should be refreshed regularly as it degrades over time

5.5 Training

Training was last done by the senior operator in 2014, by Doug Stanic. This training was done to NWP277A which was the appropriate training package at the time. As the training was 5 years ago consideration should be made to updating the training as ideally this should be done on a more regular basis.

5.6 Routine Testing

There should be a regular testing program that should include;

1. Weekly bump testing of the leak detectors in each installation
2. Weekly inspection for leaks
3. Monthly leak check of all connections and lines where gas is present, either under pressure or vacuum.

This information should be recorded with date tested, person testing, and any actions

5.7 Maintenance

Maintenance activities are not currently evident or are not currently recorded for all of the installations CSC manage.

Gulargambone Reservoir is currently serviced annually by Prominent, who supplied the installation. Records of this are kept although access to them is not clear. Any third-party maintenance records should be easily accessible.

Maintenance for the Leak detectors at each of the sites, is currently immediately required and this should be done on an annual basis (in addition to the bump testing). Note this recommendation does not apply to Gulargambone Reservoir as maintenance is currently managed appropriately.

Vacuum regulators should be fully maintained on an annual basis to prevent the diaphragms failing whilst in service and leading to a leak. Chlorinators, ejectors, and rotameters should also be inspected annually and maintained as and when required. Flexible chlorine lines should be replaced annually.

A routine maintenance program should be developed by CSC which addresses the maintenance requirements of the systems, and all information recorded for easy access. All maintenance should be done under a Work Permit system, unless the maintenance is minor routine maintenance that is non-hazardous (work not done on chlorine system).

5.8 ERP

An Emergency Response Plan (ERP) need to be developed for the sites and shared with the local CFA.

5.9 Emergency Supply Bore Operation

There are three sites that would be used in the event of a water supply issue at the main Coonamble WTP; Smith Park, Wingedde St, and Coonamble WTP bore.

These three installations are currently non-compliant and each have common and specific issues to them.

The largest concern is the presence of electrical switchboard equipment, which is required to run the bore pumps and associated equipment. This is a fire hazard and not permitted within the chlorine installation.

Access to the Smith Park and Wingedde St by the public can be done right up to the access door. This does not meet separation requirements and needs to be resolved urgently.

The bore site at the Coonamble WTP can have the issues resolved if there is a means to supply a chlorinated water feed to the bore main injection point. This would mean that this site is not an installation as chlorine is not stored there, nor is any chlorine present in gaseous form. A leak detector should be installed and maintained at this point in the case of a chlorinated water leak.

In regards to Smith Park and Wingedde St the chlorine cylinders should be removed from these sites. As these sites have not been used in more than 2 years there is the likelihood that the cylinders are past their 5 yearly testing requirements. A summary of the cylinders on site is provided in the Appendices.

A consideration could be made to include the requirement to chlorinate at Smith Park and Wingedde St as part of an Emergency Water Supply Plan in the event that the main WTP goes down. Specific dosing installations could be constructed within the existing structures to manage the separation requirements, which would assist in meeting the separation requirements which in the new standard reduce to 3m (vacuum system) from 8m. These specific dosing installations would be required to be a separate room with its own ventilation system to the outside of the building. Under the plan the cylinders would be moved here to effect chlorination if and when required. A risk assessment will need to be done on the operations here and controls put in place to appropriately manage any risks. Ixom is able to work with CSC to develop this as a concept.

5.10 Smith Park Storage

The area currently used at Smith Park as a drop off/pick up for cylinders and used as a storage point is not appropriate. There are a number of compliance issues here and this site is not covered by a DG Notification to Safework NSW. A discussion between Ixom and CSC identified an alternative in moving the storage area to the WTP plant, with an area at the plant identified. This should be actioned as soon as practical. Any storage area at the WTP should be secure and lockable, with an ability to keep the cylinders out of the weather. Bollards should be positioned to ensure vehicle traffic cannot impact on the storage area. Any design can be reviewed and commented on by Ixom to ensure it is appropriate and will meet the requirements of the new standard.

5.11 Coonamble Pool

The Coonamble Pool has a number of issues and a redesign of this installation is required to enable it to meet AS2927:2001 and Safework NSW DG Legislation.

A DG notification for this installation has not been made (or evidence has not been provided) to Safework NSW and this is a critical non-compliance that requires redressing urgently. This can be done via;

https://www.safework.nsw.gov.au/notify-safework/dangerous-goods-notifications

Design changes should consider the following;

1. Replacement of the drum with a cylinder
2. Vapour barrier installed between the installation and any area the public can access to 3m. This barrier needs to be 2m high and is a physical barrier to stop the flow of chlorine gas in the event of a leak
3. A windsock is required at this installation (sent to CSC)
4. The ejector being moved to the chlorine installation and chlorinated water sent to the main pump room
5. Replacement of the roof with non-combustible material
6. Installation of an Automatic Shut-off deviceAn Emergency Response Plan is required for this installation and this needs to be submitted to Fire and Rescue NSW

6 Recommendations for Projected Compliance to DR.AS2927:2019

6.1 Windsocks

The installation of windsocks will be a requirement of the new standard where chlorine is being used. Windsocks need to be positioned in a location that will identify the direction of the wind and at a height that is clearly visible on site and on approach to the installation.

A number of windsocks have been provided to CSC to ensure that each current installation has a windsock able to be put in place

6.2 Management of Change

One of the proposed changes to the standard is that any changes to the installation is required to be put through a Management of Change process. This is a simple process to ensure that any changes are captured and reflected in any documentation, procedures, and plans associated with the installation. This inclusion of this into the standard is a consequence of looking to ensure that any response to an incident reflects that actual conditions of the installation (chemicals stored, equipment used, personnel involved etc)

This process and any associated actions or recommendations needs to be recorded and these records kept.

6.3 Training

In regards to Training requirements the updated standard now requires any operator training to allow for the revalidation of skills. This is directed to ensure that there is a competency based element to the training where an individual can demonstrate the understanding, ideally through written and physical assessment activities.

Training is now required to be done within a three year period, or if the operator has not performed the activity for 18 months.

6.4 Monitoring of Alarms

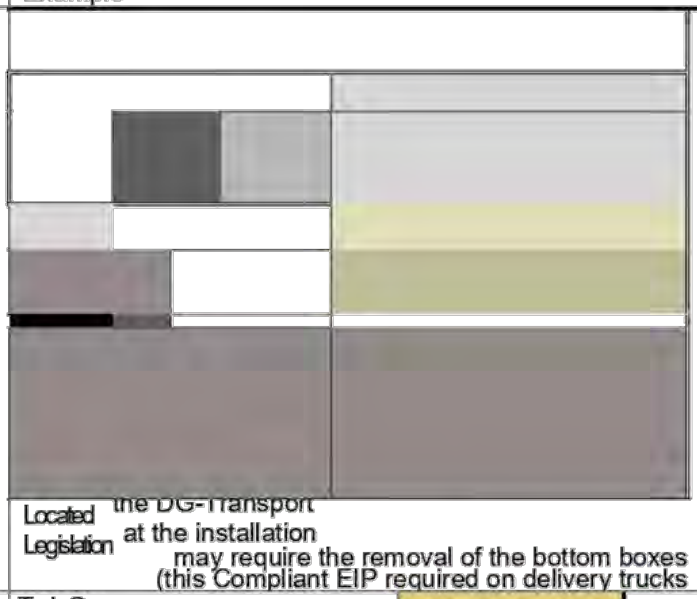
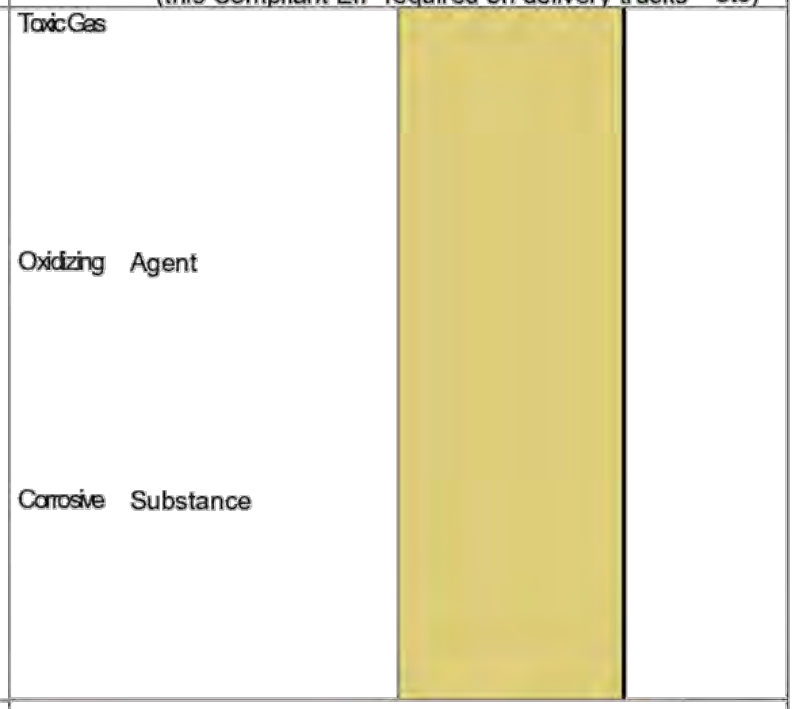
In the updated standard there will be a requirement for any alarms to be monitored at all times. This is done to ensure that alarms that trigger due to a chlorine leak have a signal that is responded to at the time of the alarm. Local alarming, by itself, will not be sufficient to meet the new standard

Most water treatment plant customers have telemetry back through to a DCS or SCADA type system where alarms are logged, and typically include a message relay to a duty phone or pager system. Where this is not present for CSC sites a means of alarm monitoring will need to be investigated and implemented.

7 Appendices

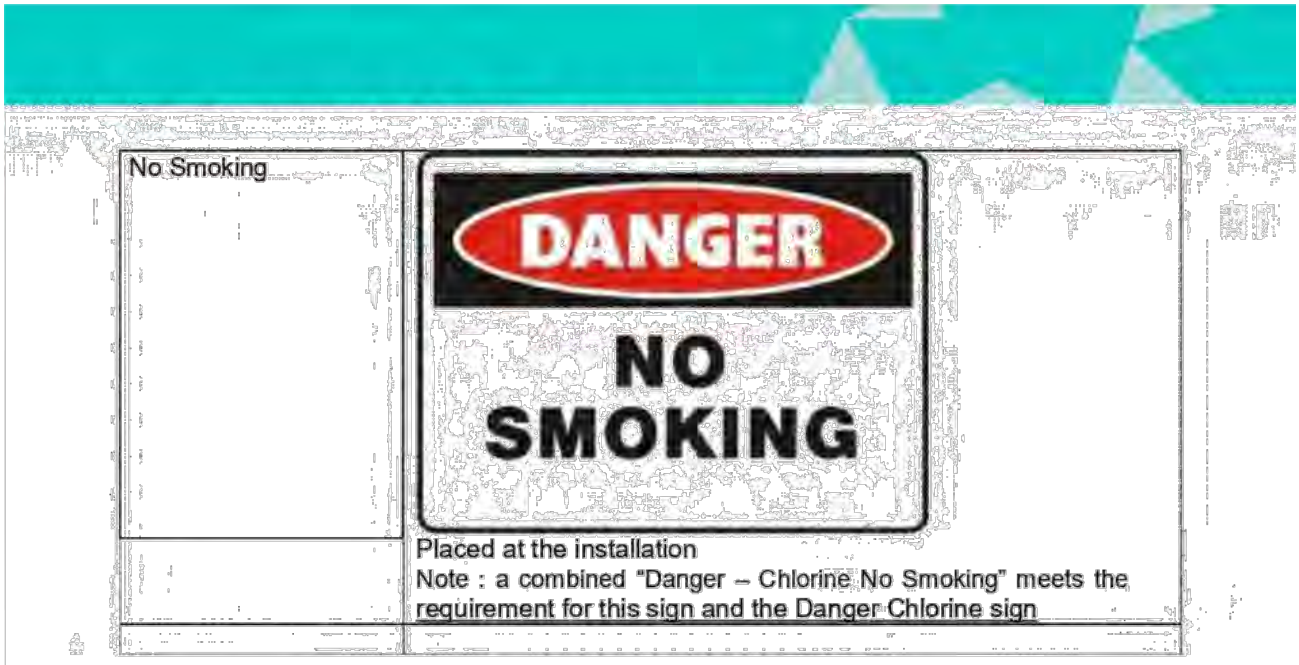
7.1 Required Signage

Required Signage for Chlorine Gas Installations

Sign	Example
Placard/EIP Note that in NSW this is for volumes > 500L (1 drum or 9 cylinders) Less than this volume requires the DG diamonds ONLY	
Diamonds (for volumes less than the placard amount identified above)	
HAZCHEM	

Danger Chlorine	Located at the entrance to the site  Located at the installation Note : a combined "Danger – Chlorine No Smoking" meets the requirement for this sign and the Danger No Smoking sign
Restricted Area Authorised Personnel Only	
Warning Doors to be left open when occupied	 Placed at the installation and visible when doors open

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7.2 Chlorine Cylinder Stocktake Summary

Sold-to	Customer Name	Ship-to	Customer Name	Street	Serial Number	Last Movement	Barcode	Items On Hand
0000006941	Shire Of Coonamble	0000006941	Shire Of Coonamble	80 Castlereagh Street	4684	[illegible]	3101462	2
0000006941	Shire Of Coonamble	0000006941	Shire Of Coonamble	80 Castlereagh Street	5106	13/05/2019	3284250	0
0000006941	Shire Of Coonamble	0000006941	Shire Of Coonamble	80 Castlereagh Street	5468	13/05/2019	3219072	0
0000006941	Shire Of Coonamble	0000006941	Shire Of Coonamble	80 Castlereagh Street	6044	13/05/2019	3410721	0
0000006941	Shire Of Coonamble	0000006941	Shire Of Coonamble	80 Castlereagh Street	6315	15/05/2019	3410733	0
0000006941	Shire Of Coonamble	0000006941	Shire Of Coonamble	80 Castlereagh Street	7727	13/05/2019	3368842	0
0000006941	Shire Of Coonamble	0000006941	Shire Of Coonamble	80 Castlereagh Street	8866	13/05/2019	3408896	0
0000006941	Shire Of Coonamble	0000006941	Shire Of Coonamble	80 Castlereagh Street	8868	13/05/2019	3222867	0
0000006941	Shire Of Coonamble	0000006941	Shire Of Coonamble	80 Castlereagh Street	9785	[illegible]	3064942	
0000006941	Shire Of Coonamble	0000006941	Shire Of Coonamble	80 Castlereagh Street	11366	[illegible]	3044421	
0000006941	Shire Of Coonamble	0000006941	Shire Of Coonamble	80 Castlereagh Street	12243	15/05/2019	3410920	
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https://projectsportal.ghd.com/sites/pp01_04/coonamblepoolprecinc/ProjectDocs/12520312-RPT-Coonamble Pool Plant Condition Assessment.docx

Document Status

Rev No.	Author	Reviewer		Approved for Issue		
		Name	Signature	Name	Signature	Date
0	D Willis	J Roworth		J McPherson		14/09/2021
1	D Willis	J Roworth		J McPherson		04/03/2022
2	D Willis	J Roworth		J McPherson		07/06/2022

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Appendix D – Coonamble Pool Complex – Electrical Services Condition Assessment



Coonamble Shire Council

Coonamble Pool Complex

Electrical Services Condition Assessment

June 2022

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1. Introduction

1.1 Purpose of this report and background

GHD was engaged by Coonamble Shire Council to provide a condition assessment of the Swimming Pool Complex (Pool Complex) in order to identify any existing maintenance issues that require attention, and to also identify potential upgrades to extend the operating life of the Pool Complex for future development of the complex to meet stakeholder and community expectations.

The broad aspects to be considered for this project:

- Identifying upgrades required which would extend the pools life. This would include compliance with relevant standards, an assessment of existing infrastructure and process upgrades.
- Provide budget costing information on the identified upgrades.

This report is to be used to contribute to the development of a masterplan for the Pool Complex incorporating current plans for the park and future sporting endeavours to enable Coonamble Shire Council to plan for future development in line with budgetary constraints.

1.2 Site investigation

On 26 November 2019, GHD completed a visual inspection of the property at the Pool Complex (Site Visit) with Coonamble Shire Council (CSC) representatives. James McPherson (Project Director and Electrical Engineer), John Roworth (Project Manager), Daniel Willis (Swimming Pool Consultant) and Chris Acevski (Architect), Craig McAllister (Structural Engineer) from GHD were also present at the site to undertake the inspection and identify recommendations to extending the life span of the pool and providing guidelines for the overall complex masterplan. The inspection covered the internal and external areas of the Pool Complex.

Following the Site Visit a meeting was held between GHD and CSC (Inception Meeting) to discuss the short, medium and long term intent of the Pool Complex and MacDonald Park as part of the overarching Pool Precinct Masterplan (Masterplan).

1.3 Scope and limitations

This report: has been prepared by GHD for Coonamble Shire Council and may only be used and relied on by them for the purpose agreed between GHD and Coonamble Shire Council as set out in Section 1.1 of this report.

The visual inspection was undertaken only to the areas of the Pool Complex that were accessible at the time of the inspection. Roof Areas, areas behind cupboards, shelves and other large items, and areas around operating plant for example were not inspected as part of this report. GHD disclaims any responsibility arising from conditions that were not accessible at the time of the inspection

GHD otherwise disclaims responsibility to any person other than Coonamble Shire Council arising in connection with this report. GHD also excludes implied warranties and conditions, to the extent legally permissible.

The services undertaken by GHD in connection with preparing this report were limited to those specifically detailed in the report and are subject to the scope limitations set out in the report.

The opinions, conclusions and any recommendations in this report are based on conditions encountered and information reviewed at the date of preparation of the report. GHD has no responsibility or obligation to update this report to account for events or changes occurring subsequent to the date that the report was prepared.

The opinions, conclusions and any recommendations in this report are based on assumptions made by GHD described in this report. GHD disclaims liability arising from any of the assumptions being incorrect.

GHD has prepared this report on the basis of information provided by Coonamble Shire Council and others who provided information to GHD (including Government authorities), which GHD has not independently verified or checked beyond the agreed scope of work. GHD does not accept liability in connection with such unverified information, including errors and omissions in the report which were caused by errors or omissions in that information.

1.4 Assumptions

The content of this report is subject to the following assumptions:

- The investigation was a visual non-invasive site engineering inspection by an electrical engineer and may not be exhaustive of all infrastructure deficiencies, facility short falls and/or other discipline related issues.
- Conformance issues identified in this report may require detailed designs being undertaken.
- This investigation was not a compliance audit of the electrical installation. It is possible that not all non-compliances will have been identified in this report.
- No electrical maximum demand logging has been undertaken by Council so was unable to verify some of the observations within this report.
- The basis of prioritisation in Section 1.5.
- Other assumptions as noted specifically elsewhere in this document.

1.5 Basis of Prioritisation

Recommendations made in this report have been given a priority ranking based on the following generalised ranking system.

- Priority 1 – works to be undertaken in the interim, based on representing a high risk with underperforming infrastructure or safety, and available timing to undertake the works.
- Priority 2 – works to be undertaken as part a redevelopment strategy, based on representing a high risk with underperforming infrastructure. However requiring time to plan, design, fund and deliver the works or ongoing monitoring.

1.6 Documentation relevant to this report

This report is part of a suite of reports that combine as part of the Coonamble Pool Complex and Macdonald Park.

This report, to assist with understanding the context of its drafting, should be read in conjunction with the following documents:

- Coonamble Pool Complex and Macdonald Park - Masterplan Overarching Report dated March 2022
- Coonamble Pool Complex and Macdonald Park - Masterplan dated March 2022
- Coonamble Pool Complex – Structural and General Condition Assessment dated March 2022
- Coonamble Pool Complex – Engineering Assessment of the Coonamble Pool Water Treatment Plant dated March 2022

2. Electrical services

2.1 Power supply

A low voltage (LV) connection to the street electrical infrastructure via an underground service mains provides power to the site. The LV supply to the site is supplied from an O/H aerial bundled conductor running on the pool complex side of Castlereagh Hwy (Aberford St) – see Figure 2.1 below. It should be noted that this conclusion is based on a visual inspection only.





Figure 2.1 LV Power supply to the site

The capacity of the electrical supply was unable to be determined visually during the site inspection and would require a request to be submitted to Essential Energy, however, it would be assumed that the capacity in the supply and street LV may be limited and any significant electrical works on the site would require a power supply upgrade (especially if electrical heating equipment is required – i.e. heat pumps).

Issues that were identified during the site inspection are as follows:

- Power supply to the site likely not to have capacity for future expansion of pool types and uses due to additional pump/filtration requirements.

Recommendation and Prioritisation:

1. Priority 2 – Confirm existing supply capacity with Essential Energy.
2. Priority 2 – Determine existing electrical load for the site during peak use (log electrical demand over a period of 1 or 2 weeks while the pool is in regular use to monitor filtration and pumps but also café.
3. Priority 2 – Identify potential locations for a new substation and main switchboard as part of any major upgrade works. Engage an ASP3 designer to prepare drawings and liaise with Essential Energy for upgrade works.

Undertaking the above will allow for a more complete understanding of the pool electrical demand, electrical capacity and inform the need for an electrical upgrade.

2.2 Main switchboard

The existing main switchboard (MSB) is located on the ground floor in the stairway to the first level (see Figure 2.2). The MSB appears to be original (circa 1968) and has a number of modifications and changes over this time. The MSB contains the tariff meter (NMI: 4001000708).



Figure 2.2 Existing MSB and tariff meter

The MSB has a main switch of a maximum capacity of 150 Amps which may indicate the power supply capacity but this will need confirmation by Essential Energy. The board has a distribution section that supplies power to lighting and power throughout the amenities, café, offices, play set pump and chlorinator, pool area flood lighting, pool general lighting as well as the power supply to the plant room distribution board 1 (DB) for general light and power (1 Phase) and DB-2 for plant and equipment (3ph/100 Amp supply).

The power and lighting circuits have had a number of alterations and the labelling and function has become unclear and the MSB no longer complies with current standards.

Issues that were identified during the site inspection are as follows:

- MSB no longer complies with current standards including (but not limited to):
  - Insufficient clear access to front of MSB.
  - Located in an egress path without smoke segregation.
  - No residual current devices (RCD – safety switches) installed on lighting circuits and testing of power circuit RCDs not evident at the time of the inspection.
  - Emergency lighting test circuit not installed or evident.

Recommendation and Prioritisation:

4. Priority 1 – Undertake testing of all existing RCDs and install RCDs on all lighting circuits.
5. Priority 1 – Review labelling and confirm function easily identified, is accurate and not confusing.
6. Priority 2 – Confirm capacity of connected supply with Essential Energy.
7. Priority 2 – As part of any upgrade works allow to install a new MSB on the site (possibly externally) with sufficient capacity for existing and new works and replace the existing MSB with a new distribution board.

2.3 Distribution Boards 1 and 2

In addition to the distribution section within the MSB, the MSB also supplies two distribution boards located at the plant room. DB-1 supplies general light and power within the plant room itself and DB-2 supplying the plant equipment via a mechanical services board located adjacent.

2.3.1 DB-1

DB-1 is supplied from a single phase circuit breaker (CB) 18 on the MSB. It supplies power to general lighting and power within the plant room and also to the chlorine shed. It also contains a supply to the new toilet block. See Figure 2.3 below for the location and arrangement of this DB.



Figure 2.3 Distribution Board 1 (DB-1) plant room

2.3.2 DB-2

DB-2 is supplied from a three phase circuit breaker (CB) 19 on the MSB. DB-2 supplies power to the main pump and ancillary equipment including miscellaneous power. See Figures 2.4, 2.5 and 2.6 below for the location and arrangement of this DB and associated control panel.



Figure 2.4 DB-2 and control panel location





Figure 2.5 Distribution Board 2 (DB-2)



Figure 2.6 Plant equipment control panel

Issues that were identified during the site inspection are as follows:

- DB-1 and DB-2 are supplied separately and both supply electrical equipment within the plant room which can be confusing. It is noted that there are labels on each DB.
- The DB is not IP rated within a plant room containing water pipes and pumps.

Recommendation and Prioritisation:

8. Priority 2 – Consolidate DB-1 into DB-2 so there is one supply to the plant room. Remove DB-1 from the plant room and include the CBs into DB-2. Need to confirm demand is within 100 Amps total.

2.4 Pool equipotential bonding

It was not visually evident that the pool earthing is in accordance with current standards (which is fairly typical for pools of this age). The Australian Wiring Rules (AS/NZS3000:2018) requires all conductive elements of pool equipment to be bonded to the electrical earth including:

- Pool equipment such as pumps etc that come into contact with the water.
- Pool steel reinforcing within the concrete structure and concourse.
- Metallic objects within arm's reach of a person with in the pool:
  - Starting blocks
  - Ladders
  - Handrails
  - Flag mounts etc.
- Other metal or electrical equipment as per AS/NZS3000.

Issues that were identified during the site inspection are as follows:

- Equipotential bonding does not appear to be in accordance with current standards. This will be required to be undertaken as part of any major pool or pool equipment upgrade.

Recommendation and Prioritisation:

9. Priority 2 – Provide compliant EP earthing and bonding as part of any major upgrade works.

2.5 Amenities, cafeteria and administration rooms

The pool administration, main entry, amenities and change rooms, café, clubhouse and other ancillary rooms are located within the one building within the complex. In general, the electrical installation appears in good condition (although electrical wiring could not been seen) and additions had been made as required.

In general the building would likely be classified in the BCA as a Class 9A building (TBC) which would require emergency exit and evacuation lighting to be installed as a minimum. It was noted that occupancy sensors were installed in the amenities areas.

As noted previously while there appears to be RCD protection on power circuits, none of the lighting circuits have RCDs installed throughout the amenities building.

Issues that were identified during the site inspection are as follows:

- No exit or emergency lighting installed in accordance with BCA.
- No RCDs installed on all power and lighting circuits in accordance with AS/NZS3000 and there is no evidence of tests being undertaken.

Recommendation and Prioritisation:

10. Priority 1 – Install RCD protection on all power and lighting circuits in accordance with AS/NZS3000. Test installed RCDs to confirm operation.
11. Priority 2 – Provide compliant emergency and exit lighting as part of any major upgrade works.

2.6 Spectator grandstand

The grandstand is located adjacent the 50 m pool and contains spectator seating and also the plant room under the seating area. In general, the electrical installation appears in reasonable condition (although electrical wiring could not been seen) and additions had been made as required. Some notes have been made in previous sections regarding the electrical installation servicing the plant room.

In general the building would likely be classified in the BCA as a Class 9A building (TBC) which would require emergency exit and evacuation lighting to be installed as a minimum within the spectator seating area and the plant room spaces. It was noted that occupancy sensors were installed in the amenities areas.

As noted previously while there appears to be RCD protection on power circuits but it needs to be confirmed if lighting circuits have RCDs installed for the spectators seating area.

In general the seating area lighting appears to be in poor condition and would be due to be upgrades to LED lighting in compliance with the BCA – See Figure 2.7 over.



Figure 2.7 Spectator area lighting

Issues that were identified during the site inspection are as follows:

- No emergency lighting installed in accordance with BCA.
- Possibly no RCDs installed on all power and lighting circuits in accordance with AS/NZS3000 and there is no evidence of tests being undertaken.
- Fluorescent lighting in seating area close to end of life.

Recommendation and Prioritisation:

12. Priority 1 – Install RCD protection on all power and lighting circuits in accordance with AS/NZS3000. Test installed RCDs to confirm operation.
13. Priority 2 – Provide compliant emergency lighting as part of any major upgrade works.
14. Priority 2 – Provide new spectator area general lighting.

2.7 CCTV System

It is increasingly common to provide CCTV monitoring around public facilities such as pools to assist with pool attendant supervision, monitor unsafe behaviour and deter vandalism. There are a limited number of CCTV cameras installed throughout the facility and monitored at the Council's server (details of the Council infrastructure and processes where not identified as part of this inspection) – See Figures 2.8 and 2.9 below for examples of installed cameras. Cameras were observed in the following areas (not all locations may be noted):

- Front of building (Figure 2.8)
- Adjacent amenities entry (Figure 2.9)
- Kids splash pool
- Entry corridor above staff office



Figure 2.8 CCTV cameras mounted on front of building



Figure 2.9 CCTV camera adjacent amenities entry (centre/left of picture)

Issues that were identified during the site inspection are as follows:

- Insufficient CCTV coverage around the site (noting this would need to be confirmed by Council CCTV policy).

Recommendation and Prioritisation:

15. Priority 2 – Provide additional site CCTV coverage as part of any major upgrade works. Around main swimming pools, new kids play pool and behind pool and grandstand infrastructure to Council CCTV policy.

2.8 PA System

The pool is fitted with a PA system to assist with pool supervisor communication and events. Feedback from Council staff noted the system is aged and the sound quality is generally poor. There are 2 or 3 loudspeakers installed around the site – See figures 2.10 and 2.11 below. Other speakers may not have been noted.



Figure 2.10 PA speaker on amenities building (to right of picture)



Figure 2.11 PA loudspeaker adjacent grandstand

Issues that were identified during the site inspection are as follows:

- Insufficient PA coverage around the site to provide flexible and legible announcements for pool staff and visiting pool clubs or schools.

Recommendation and Prioritisation:

16. Priority 2 – Provide upgraded PA system to site with additional PA loudspeakers mounted on infrastructure throughout the site:
    - Provide sufficient coverage for clear and legible speech recognition.
    - Provide fixed and wireless microphones for use by staff and visitors.
    - Provide separate addressable zones (i.e. all areas or select 50 m pool area only).
    - Access into system from remote radios carried by staff for emergency or specific announcements.

2.9 Pit infrastructure

As shown in Figure 2.12 below, there are a number of raised pits located along the 50m pool. The pits contain electrical cabling and junction boxes but the specific service connected via these pits were not confirmed during the site visit.



Figure 2.12 Cable pits adjacent 50m pool

It is recommended that the services in the pits be positively identified and any redundant cabling services be removed if possible and the pits lowered to ground level to reduce trip hazards and allow the walkway space to be expanded as part of the upgrade works. The pits may be suitable to be reused for new cabling for lighting or equipotential bonding.

Issues that were identified during the site inspection are as follows:

- Raised cable pits around the 50 m pool posing as trip hazards and will be an obstacle for the upgrade works. Possible redundant cabling.

Recommendation and Prioritisation:

17. Priority 1 – Positively identify the services in the pits and if any cabling is redundant.
18. Priority 2 – As part of any major upgrade works, reduce the height or replace the existing cable pits. Possible reuse if applicable.

2.10 Pool area floodlighting

The existing pool floodlighting is generally provided by floodlighting mounted on 4 poles within the facility with a total of approximately 18 off 700W floodlights (Mercury Vapour HID) – see Figure 2.13 over. The existing luminaires, while still operable, are nearing end of life with replacement parts becoming more expensive and more difficult to obtain. The existing lamps (Mercury Vapour) are very inefficient by current standards and replacing them with the use of modern LED floodlights is recommended as part of any major works.

The use of LED floodlighting has a number of major advantages:

- Reduced maintenance and longer average lamp life.
- Instant strike and restrike if power interrupted.

- Higher energy efficiency with improved lighting levels.
- Dimmable for varying use if desired.

It should be noted that, while the electrical infrastructure would be adequate for LED replacement, pole capacity would need to be considered when replacing floodlighting with a relatively "larger" LED luminaire.



Figure 2.13 Area floodlighting and replacement lamp

Issues that were identified during the site inspection are as follows:

- Existing floodlighting nearing end of life.

Recommendation and Prioritisation:

19. Priority 2 – As part of any major upgrade works, replace the existing area floodlighting with LED in accordance with relevant Australian Standards.

2.11 Photo-voltaic solar system

Currently there is no photo-voltaic solar systems installed within the facility. Both the grandstand and amenities buildings have sufficient roof area that could be utilised for the installation of solar panels to offset energy used by the facility. Both roof structures will need to be properly assessed for capacity prior to the installation of panels.

It is noted that there is currently hydraulic solar heating pipe work installed on the grandstand roof which may be considered a preference over a solar installation. The maintenance of both systems and the potential to simplify energy savings should be considered in the final decision of the preferred option.

Issues that were identified during the site inspection are as follows:

- Potential for SV installation not utilised.

Recommendation and Prioritisation:

20. Priority 2 – As part of any major upgrade works, consider installation of roof mounted SV installation to offset power usage of potential heat pumps.

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Document Status

Revision	Author	Reviewer		Approved for Issue		
		Name	Signature	Name	Signature	Date
0	J McPherson	A Clements		J McPherson		14/09/21
1	J McPherson	A Clements		J McPherson		04/03/2022
2	J McPherson	J Roworth		J McPherson		07/06/2022

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Appendix E – Quantity Surveyors Report

MULLER partnership
QUANTITY SURVEYORS

7 February 2022

GHD
Suite C, Level 1
307 Peel Street

TAMWORTH NSW 2340

ATTENTION: JOHN ROWORTH / THOMAS POTTER

Dear John & Thomas,

RE: COONAMBLE POOL PRECINCT & MACDONALD PARK UPGRADES MASTERPLAN ESTIMATE – REVISION 1

As per your request dated 31st January 2021, Muller Partnership has prepared the attached Revised Masterplan Estimate based on the receipt of further information, totalling **$12,065,000 *Excl. GST*** inclusive of Construction Contingency for the above project and enclose our report.

Please note the attached Revised Masterplan Estimate has been prepared based on the currently available information and should be updated if/when additional information becomes available. Please take note of our Assumptions (Item 3.0) and Exclusions (Item 4.0).

Should you wish to discuss any of the above please do not hesitate to contact either *Julie Hodsdon* or the undersigned.

Yours faithfully
MULLER PARTNERSHIP

GRANT MULLER – Chief Executive

GM:JH 21299 - Coonamble Pool Precinct & MacDonald Park Upgrades - Masterplan Estimate - Rev1

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RICS

MULLER partnership

Newcastle | Sydney | Melbourne

COONAMBLE POOL PRECINCT & MACDONALD PARK UPGRADES
MASTERPLAN ESTIMATE – REVISION 1

7 February 2022





Disclaimer

Muller Partnership have prepared this report in part on the basis of information supplied to it in the ordinary course of business by Thomas Potter of GHD Pty Ltd.

Whilst all reasonable professional care and skill have been exercised to validate its accuracy and authenticity, Muller Partnership is unable to provide any Guarantee in that regard, and will not be liable to any party for any loss arising as a result of any such information subsequently being found to be inaccurate, lacking authenticity or having been withheld.

This report is only intended for use by GHD Pty Ltd and Muller Partnership accepts no responsibility to other parties who use opinions or information contained herein. They do so at their own risk.

In acting as Quantity Surveyor for GHD Pty Ltd, Muller Partnership's liability is limited to the scope of services and value limit, as defined in their Professional indemnity insurance cover. A copy is available on request.

This report covers only the items as contained in this report. Should GHD Pty Ltd require additional items or areas of assessment, these should be specifically requested and will be actioned as agreed between the parties.

The construction costs are current as at the date of this assessment only. The values assessed herein may change significantly and unexpectedly over a relatively short period (including as a result of general market movements or factors specific to the particular property). We do not accept liability for losses arising from such subsequent changes in values.

Document history & status

Revision	Date	Description	By	Review	Approved
0	20/09/2021	Masterplan Estimate	JH	LB	GM
1	07/02/2022	Revised Masterplan Estimate	JH	LB	GM

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Glossary of Key Terms

Construction Contingency	The Construction Contingency is a contingency allowance made for unknowns that may occur during construction due to latent conditions or issues with the documentation.
Design Development Allowance	The Design Development Allowance is a contingency included within our estimate to allow for the unknown costs associated with progressing the development from the initial concept through until the 'For Construction'. At the time of For Construction documentation this contingency should be 0% as all of the project will have been designed and costed accordingly.
Preliminaries & Margin	The Preliminaries and Margin Allowance is an allowance for the builder margin and their establishment and management of the site. This item will therefore include for items such as site fencing & amenities, site foreman, head office overheads, insurances, scaffolding & hoarding, cranage, site cleaning, OH&S management, QA, etc.

1.0 EXECUTIVE SUMMARY

Muller Partnership has been engaged by Mr John Roworth & Thomas Potter of GHD Pty Ltd to prepare a Revised Masterplan Estimate for the proposed upgrades to the existing Coonamble pool complex & adjoining Macdonald Park to extend its operating life and reimagine the area for the Coonamble community to take full advantage of the facilities.

Project Description

The scope is in accordance with GHD's Preferred Masterplan, which include the following:

- Administration building - Remodelling the entrance and general repair works [GFA = 569m2]
- Pool complex - expanding the toddler pool to include a beach entry with a wet play park and shading, general repairs to 50m, 25m & toddler swimming pools, replacement of all hard stand and the making good of the grandstand seating adjacent to the 50m pool.
- Footpath extensions to MacDonald Park [819m2]
- Relocation of existing rotunda [66m2]
- Existing amenities to remain [134m2]
- New chlorine store [63m2]
- Shelter & BBQ facilities [224m2]
- Plant room – screening of existing tanks and demolition of existing plant room to allow for the construction of a new plant room [52m2] with new equipment, including separate filters and tanks for all 3 swimming pools
- Alternative pool entry from MacDonald Park [50m2]
- Landscaped parking area [2606m2]
- River walk footpath [891m2]

Cost Overview

A summary of the Revised Masterplan Estimate is as follows:

Ref	Description	$ / Excl. GST
1	Remodelled Administration Building	$1,132,000
2	Pool Complex	$4,197,000
3	Footpath Extensions	$201,000
4	Relcoated Rotunda	$35,000
5	Existing Amenities	Excl.
6	Chlorine Store	$181,000
7	Shelter & BBQ Facility	$297,000
8	Alternative Pool Entry	$202,000
9	Plant Room	$2,604,000
10	Landscaped Parking Area	$775,000
11	River Walk	$202,000
12	**Construction Subtotal (Excl GST)**	**$9,826,000**
13	Construction Contingencies	$980,000
14	**Construction Total (Excl GST)**	**$10,806,000**
15	Professional & Consulting Fees	$1,081,000
16	Authority Fees & Charges	$178,000
17	Escalation	Excl.
18	**Project Total (Excl GST)**	**$12,065,000**

We note the attached estimate is for construction costs only and does not allow for items such as property acquisition, finance costs, escalation, design & documentation or planning & authority fees & charges or Client side Project Management. Please refer to the Qualification, Assumptions and Exclusions sections of this report for further details.

2.0 SCHEDULE OF INFORMATION

Muller Partnership has used the following information in compiling our Revised Masterplan Estimate:

1. Coonamble Pool Complex and Macdonald Park Masterplan prepared by GHD Pty Ltd dated September 2021
2. Coonamble Pool Complex and Macdonald Park Masterplan & Condition Assessment Overarching Report prepared by GHD Pty Ltd dated August 2021
3. Engineering Assessment of the Coonamble Pool Water Treatment Plant prepared by GHD Pty Ltd dated August 2021
4. Coonamble Pool Complex Structural and General Condition Assessment prepared by GDH Pty Ltd dated August 2021
5. Coonamble Pool Complex Electrical Services Condition Assessment prepared by GHD Pty Ltd dated August 2021
6. E-mail correspondence with Thomas Potter of GHD Pty Ltd during September 2021
7. E-mail and telephone correspondence with Thomas Potter of GHD Pty Ltd from January to February 2022 regarding the revised scope and feedback from the Masterplan Estimate issued 20 September 2021.
   The following adjustments have been included in Revision 1:

• Omission of skate park	-$389,000
• Omission of play park	-$317,000
• Existing grandstand to be refurbished	-$262,500
• Allowance for refurbishment to swimming pools	$1,477,200
• Water pipework & connections	$86,000
• Adjustment to Design Development allowance	$70,000
• Adjustment to Staging allowance	$70,000
• Addition of Pandemic Cost Impact to December 2022	$242,000
• Adjustment to Preliminaries & Margin	$303,300
• Adjustment to Construction Contingency	$130,000
• Adjustment to Professional & Consulting fees	$141,000
• Adjustment to Authority fees & charges	$23,000
Total Adjustments (Excl. GST)	**$1,574,000**
Masterplan Estimate (Sep 2021) (Excl. GST)	$10,491,000
Revised Project Total (Excl. GST)	**$12,065,000**

All rates used within our Revised Masterplan Estimate have been gathered from project consultants, suppliers and Muller Partnership in-house databases to reflect current market and project specific value.

3.0 ASSUMPTIONS / INCLUSIONS

We have made the following assumptions in the preparation of our Revised Masterplan Estimate: -

Generally

1. The works will be competitively tendered to a number of suitably qualified contractors on a lump sum basis
2. Assumed the works are to be completed during normal work hours
3. The builder will have clear and uninterrupted access to the site

Specifically

4. Scope of works is as per the GHD Preferred Masterplan and GHD Masterplan & Condition Assessment Overarching Report dated August 2021
5. Electrical services in accordance with GHD Electrical Services Condition Assessment dated August 2021
6. Structural repair work in accordance with GHD Structural and General Condition Assessment dated August 2021
7. Plant room equipment in accordance with GHD Engineering Assessment of Pool Water Treatment Plant dated August 2021
8. The existing amenities building will be retained as is and is excluded from this scope
9. No allowance for works to play and skate parks

Administration Building

10. External wall height assumed 3m high
11. Internal wall height assumed 2.7m high
12. Assumed all ceilings will be replaced
13. Assumed details, extent and height of internal finishes and fittings
14. Assumed first floor finishes to floors will be replaced
15. Assumed existing ground floor finish is concrete
16. Assumed details and extent of hydraulic, electrical, fire and mechanical services

17. Assumed details of alteration work

18. Assumed all sanitary fittings and associated metalwork fittings will be replaced

19. Allowances for new floor wastes and dishwasher point

20. Assumed wall tiles will be replaced

21. Assumed new bench seating to change rooms

22. Assumed new joinery work to kitchen and kiosk

Pool Complex

23. Assumed all hardstand and footpaths will be replaced

24. Assumed re-filling of all swimming pools upon completion of works will be undertaken by Council

25. Assuming leaks are present, we have allowed provisional amounts to refurbish the 50m, 25m and splash pools – no detailed design provided

26. Assumed general repairs and making good to existing grandstand

27. Assumed new water pipework from existing chlorine store to swimming pools – allowed 190m of 300 dia. uPVC pipe

Plant Room

28. Plant and equipment in accordance with GHD Engineering Assessment of Pool Water Treatment Plant dated August 2021

MacDonald Park

29. Assumed quantity of LED bollards to footpaths

30. BBQ shelters comprising substructure, shading structure, picnic bench sets and BBQ only – no amenities included in shelters

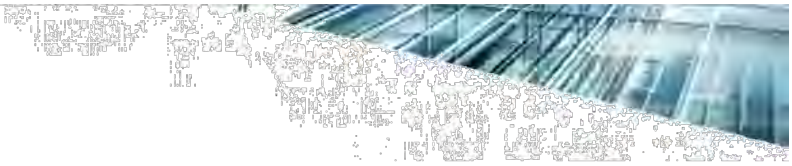
31. Assumed size of existing water tank

32. Substructure details assumed to road and parking area

33. Assumed landscaping details and extent

34. Assumed quantity of chemicals to be removed from plant room

35. Assumed existing skate park and play park to remain as is



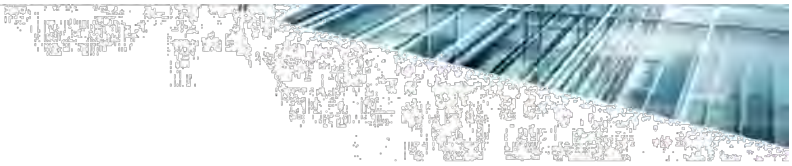
36. We have included escalation to December 2022 brought about by the pandemic as a line item "Pandemic Cost Impact", however this excludes material / labour shortages and delays, as noted in Section 4 *(Exclusions)*
37. We have not included any general cost escalation within the estimate
38. The following Provisional allowances have been included:

Administration Building

- Repairs to corroding steelwork $2,000 *excl GST*
- Statutory & directional signage $5,000 *excl GST*

Pool Complex

- Leak detection test to 50m pool $1,000 *excl GST*
- Leak detection test to 25m pool $1,000 *excl GST*
- Leak detection test to toddler pool $1,000 *excl GST*
- Concrete intrusive test to 50m pool $15,000 *excl GST*
- Concrete intrusive test to 25m pool $15,000 *excl GST*
- Concrete intrusive test to toddler pool $15,000 *excl GST*
- Refurbish 50m swimming pool for leaks $967,200 *excl GST*
- Refurbish 25m swimming pool for leaks $384,000 *excl GST*
- Refurbish toddler swimming pool for leaks $126,000 *excl GST*
- Splash pad play equipment $100,000 *excl GST*
- 100kW PV Solar system $200,000 *excl GST*
- Making good to existing grandstand $87,500 *excl GST*
- New water pipework within pool complex $76,000 *excl GST*
- Repair work to corroded steelwork $10,000 *excl GST*
- Statutory signage $5,000 *excl GST*



Plant Room

• New plant room	$104,000 *excl GST*
• Uninstall existing pumps	$15,000 *excl GST*
• New pumps	$204,000 *excl GST*
• Uninstall existing filters	$42,000 *excl GST*
• New filters [3 No]	$252,000 *excl GST*
• Demolish existing filter tank	$4,000 *excl GST*
• New filter tanks [3 No]	$430,000 *excl GST*
• Demolish balance tank	$10,000 *excl GST*
• New balance tank	$150,000 *excl GST*
• Demolish hypochlorite tank	$500 *excl GST*
• New hypochlorite tank [3 No]	$12,600 *excl GST*
• New backwashing holding tank [3 No]	$6,900 *excl GST*
• Demolition of compressed air systems	$5,000 *excl GST*
• New compressed air systems	$22,000 *excl GST*
• Demolition of valves & gearboxes	$14,000 *excl GST*
• New valves & gearboxes	$122,000 *excl GST*
• Demolition of filter laterals	$2,600 *excl GST*
• New filter laterals	$5,000 *excl GST*
• Demolition of pipework	$17,000 *excl GST*
• New pipework	$60,250 *excl GST*
• Uninstall dosing system	$2,000 *excl GST*
• New dosing system	$190,000 *excl GST*
• Uninstall control equipment	$1,600 *excl GST*
• Control equipment	$30,000 *excl GST*
• Labelling & operating instructions	$1,000 *excl GST*
• Demolish electrical switchboard	$7,500 *excl GST*
• New electrical switchboard	$75,000 *excl GST*
• Emergency & exit lighting to plant room	$4,200 *excl GST*

MacDonald Park

- Relocation of existing rotunda [66m2] $20,000 *excl GST*
- New chlorine store [63m2] $126,000 *excl GST*
- BBQ shelter [2 No 25m2 shelters] $63,000 *excl GST*
- BBQ shelter [61m2] $68,000 *excl GST*
- BBQ shelter [113m2] $92,000 *excl GST*
- Alternative pool entry [50m2] $150,000 *excl GST*
- Allowance for tree removal $6,000 *excl GST*
- Allowance for bulk excavation $9,400 *excl GST*
- Stormwater services to carpark $156,360 *excl GST*
- Allowance for trees $2,000 *excl GST*

4.0 EXCLUSIONS

Within the following Revised Masterplan Estimate the acronym 'EXCL' means work that has ***not*** been included in our estimate. We specifically note the following exclusions from the estimated cost:

Generally

1. GST
2. Legal fees
3. Delay costs including latent conditions
4. Works outside specified site area
5. Land / Property acquisition
6. Cost escalation
7. Cost of finance
8. After hours work
9. BCA compliance to existing building
10. Contamination allowances and removal unless noted otherwise

Specifically

11. Repair & maintenance work to existing amenities building
12. Perimeter fencing and repair work to existing fencing
13. Floor finishes to Administration building ground floor level
14. Replacement of existing grandstand – allowed for making good to existing only
15. Re-filling of all swimming pools
16. Amenities to BBQ shelters
17. Pool covers & leaf screens
18. Starter blocks, handrails & ladders
19. Lane ropes, rope rollers & winches
20. New Skate park – existing park to remain as is
21. New Play park – existing park to remain as is
22. Project delays / materials shortages due to COVID-19
23. Cost escalation

APPENDIX A – REVISED MASTERPLAN ESTIMATE

Coonamble Pool Precinct & MacDonald Park Upgrades
Masterplan Estimate - Revision 1
February 2022

MAIN COST SUMMARY

Ref	Description	%	Cost/ m2	Sub Total	Total
1.0	REMODELLED ADMINISTRATION BUILDING	9.38	986.92	1,132,000	1,132,000
2.0	POOL COMPLEX	34.79	3,659.11	4,197,000	4,197,000
3.0	FOOTPATH EXTENSIONS	1.67	175.24	201,000	201,000
4.0	RELOCATED ROTUNDA	0.29	30.51	35,000	35,000
5.0	EXISTING AMENITIES				
6.0	CHLORINE STORE	1.50	157.80	181,000	181,000
7.0	SHELTER AND BBQ FACILITY	2.46	258.94	297,000	297,000
8.0	ALTERNATE POOL ENTRY	1.67	176.11	202,000	202,000
9.0	PLANT ROOM	21.58	2,270.27	2,604,000	2,604,000
10.0	LANDSCAPED PARKING AREA	6.42	675.68	775,000	775,000
11.0	RIVER WALK	1.67	176.11	202,000	202,000
12.0	**CONSTRUCTION SUBTOTAL (EXCL. GST)**				9,826,000
13.0	CONSTRUCTION CONTINGENCY	8.12	854.40	980,000	980,000
14.0	**CONSTRUCTION TOTAL (EXCL. GST)**				10,806,000
15.0	PROFESSIONAL & CONSULTING FEES	8.96	942.46	1,081,000	1,081,000
16.0	AUTHORITY FEES & CHARGES	1.48	155.19	178,000	178,000
17.0	ESCALATION				
18.0	**PROJECT TOTAL (EXCL. GST)**				12,065,000
		100.00	**10,518.74**	**12,065,000**	**12,065,000**

GFA: 1,147 m2.

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Coonamble Pool Precinct & MacDonald Park Upgrades
Masterplan Estimate - Revision 1
February 2022

ESTIMATE DETAILS

Ref	Description	Quantity	Unit	Rate	Amount
1.0	**REMODELLED ADMINISTRATION BUILDING**				
	Demolition				
	Structures				
1	Demolish existing concrete steps 5000 wide steps rising 850 high in one flight complete	5.00	m2	40.00	200.00
	Ground Floor Structures				
2	Demolish existing concrete ground floor structure and prepare for new footing [Taken elsewhere]	39.00	m2	90.00	3,510.00
	Roof				
3	Demolish and remove roof sheeting and prepare for new	166.00	m2	30.00	4,980.00
4	Demolish and remove existing fascias and eaves lining complete	68.00	m2	30.00	2,040.00
	Upper Floors				
5	Allowance for repairs to first floor framing	1.00	Item	30,000.00	30,000.00
	External Walls				
6	Demolish external block wall and make good complete :[NB: Existing external wall height assumed 3m high]	67.00	m2	45.00	3,015.00
7	Repairs to cracked block work	1.00	Item	8,000.00	8,000.00
	External Doors & Windows				
8	Take out and remove roller door	1.00	No	100.00	100.00
	Internal Walls				
9	Demolish and remove brick wall including make good complete	13.00	m2	45.00	585.00
10	Demolish and remove plasterboard wall lining and prepare for new :[NB: Assumed wall height 2.7m high]	261.00	m2	30.00	7,830.00
	Internal Doors				
11	Demolish and remove existing doors including frames complete	9.00	No	75.00	675.00
	Ceiling Finishes				
12	Demolish and remove plasterboard ceilings	569.00	m2	30.00	17,070.00
	Wall Finishes				
13	Allowance to remove existing wall tiling to wet areas and make good upon completion :[NB: Assumed extent and height]	278.00	m2	35.00	9,730.00
14	Ditto splashbacks ditto :[NB: Assumed height and extent]	6.00	m2	35.00	210.00
	Floor Finishes				
15	Allowance to remove existing floor finish :[First floor]	166.00	m2	30.00	4,980.00
16	Allowance to remove existing floor tiles to change rooms		m2		**EXCL**

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Coonamble Pool Precinct & MacDonald Park Upgrades
Masterplan Estimate - Revision 1
February 2022

ESTIMATE DETAILS

Ref	Description	Quantity	Unit	Rate	Amount
1.0	**REMODELLED ADMINISTRATION BUILDING**				*(Continued)*
	Hydraulic Services				
17	Allowance to cap, disconnect and remove existing hydraulic fittings	28.00	No	350.00	9,800.00
	Electrical Services				
18	Allowance to remove existing electrical services as required	569.00	m2	10.00	5,690.00
	Mechanical Services				
19	Allowance to remove existing mechanical services as required :[NB: Assumed - no details provided]	166.00	m2	15.00	2,490.00
	Joinery & Metalwork				
20	Demolish and remove timber bench seating with steel frame cast into concrete	60.00	m	65.00	3,900.00
21	Ditto kitchen joinery benchtop and underbench cupboards complete	19.00	m	65.00	1,235.00
22	Ditto broken handrail at entrance and replace with new complete :[NB: Assumed detail & extent]	1.00	No	1,300.00	1,300.00
23	Ditto metalwork and fittings including making good complete	84.00	No	10.00	840.00
	Miscellaneous				
24	Allowance for miscellaneous demolition	1.00	Item	1,500.00	1,500.00
25	Hazardous materials removal	1.00	Item		**EXCL**
26	Repairs to corroding steelwork :[Provisional]	1.00	Item	2,000.00	2,000.00
	Substructure				
27	Reinforced concrete footing	39.00	m	330.00	12,870.00
	Stairs				
28	3300 wide reinforced concrete stair rising approx. 850 high in 1 flight	1.00	No	5,000.00	5,000.00
29	Non-slip tread strips	17.00	m	75.00	1,275.00
30	Balustrading	4.00	m	450.00	1,800.00
	Ramps				
31	1800 wide concrete access ramp	36.00	m2	300.00	10,800.00
32	Handrail	21.00	m	300.00	6,300.00
33	Tactile indicators	3.00	m2	700.00	2,100.00
	External Walls				
34	Block wall	80.00	m2	250.00	20,000.00
35	Aluminium batten screen complete	37.00	m2	760.00	28,120.00
	Roof				

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Coonamble Pool Precinct & MacDonald Park Upgrades
Masterplan Estimate - Revision 1
February 2022

ESTIMATE DETAILS

Ref	Description	Quantity	Unit	Rate	Amount
1.0	**REMODELLED ADMINISTRATION BUILDING**				*(Continued)*
36	Colorbond metal roof sheeting fixed to existing timber framework including all required flashings, fixings complete	166.00	m2	100.00	16,600.00
37	Timber fascia board fixed to roof framing	101.00	m	50.00	5,050.00
	External Doors				
38	3000 wide x 2100 high automated roller door	1.00	No	3,000.00	3,000.00
	Internal Walls				
39	Plasterboard lining including skirting to one side fixed external block walls [Taken Elsewhere]	215.00	m2	60.00	12,900.00
40	Plasterboard lining and skirting to both sides including insulation fixed to existing framework :[NB: Assumed wall height 2.7m high]	108.00	m2	135.00	14,580.00
	Internal Doors				
41	Single solid core timber swing door including frame and hardware complete	9.00	No	1,000.00	9,000.00
	Wall Finishes				
	External				
42	Render to block wall	80.00	m2	45.00	3,600.00
	Internal				
43	Ceramic tiling to wet areas fixed to internal walls :[NB: Assumed extent and height]	305.00	m2	120.00	36,600.00
44	Tiling to splashbacks :[NB: Assumed height and extent]	6.00	m2	100.00	600.00
45	Waterproofing to last	311.00	m2	45.00	13,995.00
	Floor Finishes				
46	Ceramic floor tiles :[First floor]	166.00	m2	100.00	16,600.00
47	Ceramic tiling to change rooms		m2		**EXCL**
	Ceiling Finishes				
	External				
48	Fibre cement eaves lining fixed to underside of timber framing	68.00	m2	75.00	5,100.00
	Internal				
49	Plasterboard ceiling fixed to timber framing including cornices complete :[NB: Assumed extent]	569.00	m2	70.00	39,830.00
	Paint				
	External paint to:				
50	Rendered walls	80.00	m2	15.00	1,200.00
51	FC eaves lining	68.00	m2	15.00	1,020.00
52	Timber fascias	53.00	m2	15.00	795.00

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Coonamble Pool Precinct & MacDonald Park Upgrades
Masterplan Estimate - Revision 1
February 2022

ESTIMATE DETAILS

Ref	Description	Quantity	Unit	Rate	Amount
1.0	**REMODELLED ADMINISTRATION BUILDING**				*(Continued)*
	Internal paint to:				
53	Plasterboard walls :[NB: Assumed wall height 2.7m high]	323.00	m2	15.00	4,845.00
54	Plasterboard ceilings :[NB: Assumed extent]	569.00	m2	15.00	8,535.00
55	Single timber doors and frames	9.00	No	100.00	900.00
	Paint to existing:				
	External				
56	Paint to external block walls	439.00	m2	15.00	6,585.00
	Internal				
57	Plasterboard walls	116.00	m2	10.00	1,160.00
58	Single timber doors and frames	3.00	No	100.00	300.00
	Joinery & Metalwork				
	Change Rooms				
	Bench Seating				
59	600 deep bench seating to change rooms	60.00	m	350.00	21,000.00
60	Timber clothes hook rail ditto	60.00	m	75.00	4,500.00
	Bathroom Vanity				
61	3600 long x 400 deep vanity	2.00	No	4,100.00	8,200.00
	Partitions				
62	Shower cubicle including door and hardware	5.00	No	2,000.00	10,000.00
63	Shower cubicle door including hardware	6.00	No	1,000.00	6,000.00
64	Toilet partition door including hardware to WC's	7.00	No	1,000.00	7,000.00
	Kiosk / Kitchen				
65	2300 long x 600 wide kitchen joinery benchtop, under bench and overhead cupboards complete :[GFL kiosk]	1.00	No	3,700.00	3,700.00
66	7500 long x 600 wide L-shaped ditto :[FFL kitchen]	1.00	No	12,000.00	12,000.00
67	83000 long x 900 high x 600 deep U-shaped stainless steel bench	1.00	No	16,600.00	16,600.00
	Metalwork				
68	Mirror	6.00	No	350.00	2,100.00
69	Toilet roll dispenser	7.00	No	120.00	840.00
70	Paper towel dispensers	2.00	No	300.00	600.00
71	Soap dispensers	2.00	No	300.00	600.00
72	Grab rail kit	2.00	No	750.00	1,500.00

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Coonamble Pool Precinct & MacDonald Park Upgrades
Masterplan Estimate - Revision 1
February 2022

ESTIMATE DETAILS

Ref	Description	Quantity	Unit	Rate	Amount
1.0	**REMODELLED ADMINISTRATION BUILDING**				*(Continued)*
	Signage				
73	Statutory & directional signage [NB:Provisional]	1.00	Item	5,000.00	5,000.00
	Hydraulic Services				
	Allow for the following fittings including taps, traps, supply, waste, vent pipes and connections:				
74	WCs	5.00	No	2,400.00	12,000.00
75	Accessible WCs	2.00	No	4,000.00	8,000.00
76	Basins	7.00	No	2,400.00	16,800.00
77	Shower	11.00	No	2,400.00	26,400.00
78	Internal floor waste :[NB: Allowance]	13.00	No	350.00	4,550.00
79	Dishwasher point :[NB: Allowance]	1.00	No	250.00	250.00
80	Double bowl kitchen sink	2.00	No	2,800.00	5,600.00
	Electrical Services				
81	New MSB with sufficient capacity for existing and new works	1.00	No	75,000.00	75,000.00
82	Remove existing Main Switchboard and replace with new Distribution Board	2.00	No	15,000.00	30,000.00
83	Lighting, power & data based on GFA	569.00	m2	80.00	45,520.00
84	Emergency and exit lighting based on GFA	569.00	m2	10.00	5,690.00
85	Install RCD protection on all power and lighting circuits including testing complete	1.00	Item	1,000.00	1,000.00
86	Upgraded PA system to site in accordance with Electrical Services Condition Report	1.00	Item	10,000.00	10,000.00
87	Allowance for additional CCTV cameras	1.00	Item	2,500.00	2,500.00
	Mechanical Services				
	Air Conditioning				
88	Allowance for ducted air conditioning to first floor [NB: Assumed]	166.00	m2	275.00	45,650.00
	Mechanical Ventilation				
89	Allow for mechanical ventilation to change rooms :[NB: Assumed]	12.00	No	1,500.00	18,000.00
90	Ditto to first floor kitchen :[NB: Assumed]	1.00	No	750.00	750.00
91	Allow for exhaust hood to kitchen complete, including fan, ductwork, penetrations, waterproofing, flashing, etc to match colour of roof :[Kitchen, Kiosk]	2.00	No	2,500.00	5,000.00
	Fire Services				
92	Dry fire services throughout	569.00	m2	25.00	14,225.00
	BWIC				

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Coonamble Pool Precinct & MacDonald Park Upgrades
Masterplan Estimate - Revision 1
February 2022

ESTIMATE DETAILS

Ref	Description	Quantity	Unit	Rate	Amount
1.0	**REMODELLED ADMINISTRATION BUILDING**				*(Continued)*
93	Allowance for Builders Work in Connection	1.00	Item	10,000.00	10,000.00
	Design Development				
94	Allowance for design development	1.00	Item	42,000.00	42,000.00
	Staging				
95	Allowance for staging	1.00	Item	40,000.00	40,000.00
	Pandemic Cost Impact				
96	Allowance for pandemic cost impact to December 2022	1.00	Item	28,000.00	28,000.00
	Preliminaries & Margin				
97	Allowance for Preliminaries & margin	1.00	Item	172,685.00	172,685.00
				Total :	***1,132,000.00***
2.0	**POOL COMPLEX**				
	50m Pool				
1	Demolish and remove hardstand and footpaths	683.00	m2	20.00	13,660.00
2	Demolish and remove tiles to pool surround	138.00	m2	25.00	3,450.00
3	Remove existing sealant from expansion joints and prepare for new sealant [Taken elsewhere]	291.00	m	40.00	11,640.00
4	Remove damaged stormwater grates	7.00	No	30.00	210.00
5	Modification to pit comprising removal of lid, modification to pit and replacement of pit lid to ensure the lid is flush with surrounding surface	10.00	No	400.00	4,000.00
6	Allowance for leak detection tests :[Provisional]	1.00	Item	1,000.00	1,000.00
7	Allow to drain existing swimming pool	1.00	No	1,000.00	1,000.00
8	Allowance for concrete intrusive tests :[Provisional]	1.00	Item	15,000.00	15,000.00
9	Allowance to refurbish swimming pool as required for leaks :[Provisional]	1.00	Item	967,200.00	967,200.00
10	Allow new hardstand and footpaths	1,340.00	m2	150.00	201,000.00
11	Anti-skid pool tiles with specialist tile adhesive and epoxy grout to pool surround	138.00	m2	175.00	24,150.00
12	New expansion joint flexible sealant	202.00	m	20.00	4,040.00
13	Allowance for concrete in fill slab to protruding pipework and perimeter of pool to ensure even surface	1.00	Item	23,000.00	23,000.00
14	Ditto to exposed edges of concrete footings	1.00	Item	2,000.00	2,000.00
15	New stormwater grate	4.00	No	70.00	280.00
16	Allow to re-fill pool upon completion of works - assumed by Council	1.00	Item		**EXCL**
	25m Pool				

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Coonamble Pool Precinct & MacDonald Park Upgrades
Masterplan Estimate - Revision 1
February 2022

ESTIMATE DETAILS

Ref	Description	Quantity	Unit	Rate	Amount
2.0	**POOL COMPLEX**				*(Continued)*
17	Demolish and remove hardstand and footpath	823.00	m2	20.00	16,460.00
18	Remove existing sealant from expansion joints and prepare for new sealant [Taken elsewhere]	89.00	m	40.00	3,560.00
19	Allowance for leak detection test :[Provisional]	1.00	No	1,000.00	1,000.00
20	Allow to drain existing swimming pool	1.00	No	500.00	500.00
21	Allowance for concrete intrusive tests :[Provisional]	1.00	Item	15,000.00	15,000.00
22	Allowance to refurbish swimming pool as required for leaks :[Provisional]	1.00	Item	384,000.00	384,000.00
23	New expansion joint flexible sealant	89.00	m	20.00	1,780.00
24	Allowance for repairing of cracks in pool shell	1.00	Item	4,000.00	4,000.00
25	New stormwater grate	4.00	No	70.00	280.00
26	Allow to re-fill pool upon completion of works - assumed by Council	1.00	Item		**EXCL**
	Splash Pad & Beach Entry to Existing Toddler Pool				
27	Allowance for leak detection test :[Provisional]	1.00	No	1,000.00	1,000.00
28	Allowance to drain existing toddler pool and prepare for new works	1.00	Item	3,500.00	3,500.00
29	Allowance for concrete intrusive tests :[Provisional]	1.00	Item	15,000.00	15,000.00
30	Allowance to refurbish swimming pool as required for leaks :[Provisional]	1.00	Item	126,000.00	126,000.00
31	Splash pad / beach entry to existing pool :[166m2]	1.00	Item	630,000.00	630,000.00
32	Splash pad play equipment :[Provisional]	1.00	Item	100,000.00	100,000.00
33	Allow to re-fill pool upon completion of works - assumed by Council	1.00	Item		**EXCL**
34	Shade sails	1.00	Item	36,000.00	36,000.00
35	Allowance for additional CCTV cameras	1.00	Item	1,000.00	1,000.00
	Grandstand Seating				
36	Allowance for general make good to existing grandstand :[Assumed, Provisional]	175.00	m2	500.00	87,500.00
37	Replace existing seating area lighting with LED	175.00	m2	15.00	2,625.00
38	Emergency and exit lighting to seating area	175.00	m2	60.00	10,500.00
39	Install RCD protection on all power and lighting circuits including testing complete	1.00	Item	5,000.00	5,000.00
40	Allowance for additional CCTV cameras	1.00	Item	2,000.00	2,000.00
	Electrical Services Rectification Works				
41	Positive identification of pit services and removal of any redundant cables	1.00	Item	2,000.00	2,000.00
42	Reduce height of cable pits	8.00	No	3,000.00	24,000.00
43	Replace existing area floodlighting with LED	6.00	No	10,000.00	60,000.00

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Ref	Description	Quantity	Unit	Rate	Amount
2.0	**POOL COMPLEX**				*(Continued)*
44	Install RCD protection on all power and lighting circuits including testing complete	1.00	Item	1,000.00	1,000.00
45	EP earthing and bonding to pool & associated equipment	1.00	Item	10,000.00	10,000.00
46	Allowance for additional CCTV cameras	1.00	Item	1,500.00	1,500.00
47	100kW PV Solar system complete :[Provisional]	1.00	Item	200,000.00	200,000.00
	Miscellaneous				
48	Miscellaneous demolition	1.00	Item	5,000.00	5,000.00
49	Hazardous materials removal	1.00	Item		**EXCL**
50	Allowance for new water pipework from chlorine store to swimming pools including excavation, backfill and making good :[Provisional]	1.00	Item	76,000.00	76,000.00
51	Allowance to connect new pipework to swimming pool equipment	1.00	Item	10,000.00	10,000.00
52	Repair work to corroded steelwork within pool complex :[Provisional]	1.00	Item	10,000.00	10,000.00
53	Statutory signage allowance :[Provisional]	1.00	Item	5,000.00	5,000.00
	BWIC				
54	Allowance for Builders Work in Connection	1.00	Item	10,000.00	10,000.00
	Design Development Allowance				
55	Allowance for design development	1.00	Item	160,000.00	160,000.00
	Staging				
56	Allowance for staging	1.00	Item	160,000.00	160,000.00
	Pandemic Cost Impact				
57	Allowance for pandemic cost impact to December 2022	1.00	Item	104,000.00	104,000.00
	Preliminaries & Margin				
58	Allowance for Preliminaries & margin	1.00	Item	640,165.00	640,165.00
				Total :	*4,197,000.00*
3.0	**FOOTPATH EXTENSIONS**				
	Footpath				
1	Strip & compact subgrade	819.00	m2	5.00	4,095.00
2	Reinforced concrete pavement	819.00	m2	120.00	98,280.00
	LED Bollards				
3	LED solar bollards including footings complete :[Assumed quantity]	20.00	No	900.00	18,000.00
	Bins				
4	Dual frame bin enclosure with hardwood battens and signage as required	5.00	No	6,000.00	30,000.00

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Ref	Description	Quantity	Unit	Rate	Amount
3.0	**FOOTPATH EXTENSIONS**				*(Continued)*
	Design Development Allowance				
5	Allowance for design development	1.00	Item	7,500.00	7,500.00
	Staging				
6	Allowance for staging	1.00	Item	7,500.00	7,500.00
	Pandemic Cost Impact				
7	Allowance for pandemic cost impact to December 2022	1.00	Item	5,000.00	5,000.00
	Preliminaries & Margin				
8	Allowance for Preliminaries & margin	1.00	Item	30,625.00	30,625.00
				Total :	***201,000.00***
4.0	**RELOCATED ROTUNDA**				
	Rotunda Relocation				
1	Allowance to relocate and install existing rotunda including demolition of existing floor slab, new floor slab, reinstallation of existing rotunda roof structure in new location and replacement of roof flashing where necessary :[Site area 66m2, Provisional]	1.00	Item	20,000.00	20,000.00
2	Picnic table with bench seating	2.00	No	3,500.00	7,000.00
	Design Development Allowance				
3	Allowance for Design Development	1.00	Item	1,000.00	1,000.00
	Staging				
4	Allowance for staging	1.00	Item	1,000.00	1,000.00
	Pandemic Cost Impact				
5	Allowance for pandemic cost impact to December 2022	1.00	Item	1,000.00	1,000.00
	Preliminaries & Margin				
6	Allowance for Preliminaries & Margin	1.00	Item	5,000.00	5,000.00
				Total :	***35,000.00***
5.0	**EXISTING AMENITIES**				
1	Refer GHD Preferred Masterplan - existing amenities building to be retained and excluded from the scope.		Note		
				Total :	
6.0	**CHLORINE STORE**				
	Repairs to Existing Chlorine Store				

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Ref	Description	Quantity	Unit	Rate	Amount
6.0	**CHLORINE STORE**				*(Continued)*
	Demolition				
	Eye and shower bath				
1	Allow to uninstall and remove shower and eyebath in Chlorine store	1.00	Item	750.00	750.00
2	Demolish and remove roof sheeting including framework and fascias complete	15.00	m2	30.00	450.00
	Miscellaneous Repairs				
3	Allowance to repair to cracked blockwork	1.00	Item	1,500.00	1,500.00
	Roof				
4	New steel roof framing [NB: Measured flat on plan]	15.00	m2	80.00	1,200.00
5	New metal roof sheeting to last	15.00	m2	100.00	1,500.00
6	Timber fascia board fixed to roof framing	16.00	m	50.00	800.00
	Paint				
7	Allowance for paint to external walls	47.00	m2	15.00	705.00
8	External paint to timber fascias	9.00	m2	15.00	135.00
	New Chlorine Store				
9	Allowance for Chlorine Store complete :[Site area 63m2, Provisional]	63.00	m2	2,000.00	126,000.00
10	Allowance for the supply and the installation of shower and eyebath to main plant room	1.00	Item	2,100.00	2,100.00
	Design Development Allowance				
11	Allowance for Design Development	1.00	Item	7,000.00	7,000.00
	Staging				
12	Allowance for staging	1.00	Item	7,000.00	7,000.00
	Pandemic Cost Impact				
13	Allowance for pandemic cost impact to December 2022	1.00	Item	4,000.00	4,000.00
	Preliminaries & Margin				
14	Allowance for Preliminaries & Margin	1.00	Item	27,860.00	27,860.00
				Total :	*181,000.00*
7.0	**SHELTER AND BBQ FACILITY**				
	BBQ Shelters				
1	Allowance for BBQ shelter comprising BBQ, picnic bench sets and shading structure complete :[Site area 25m2, Provisional]	2.00	No	31,500.00	63,000.00
2	Ditto :[Site area 61m2, Provisional]	1.00	No	68,000.00	68,000.00
3	Ditto :[Site area 113m2, Provisional]	1.00	No	92,000.00	92,000.00

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Ref	Description	Quantity	Unit	Rate	Amount
7.0	**SHELTER AND BBQ FACILITY**				*(Continued)*
	Design Development Allowance				
4	Allowance for Design Development	1.00	Item	11,000.00	11,000.00
	Staging				
5	Allowance for staging	1.00	Item	11,000.00	11,000.00
	Pandemic Cost Impact				
6	Allowance for pandemic cost impact to December 2022	1.00	Item	7,000.00	7,000.00
	Preliminaries & Margin				
7	Allowance for Preliminaries & Margin	1.00	Item	45,000.00	45,000.00
				Total :	***297,000.00***
8.0	**ALTERNATE POOL ENTRY**				
	Alternative Pool Entry				
1	Allowance for Alternative Pool Entry / Kiosk complete :[Site area 50m2, Provisional]	50.00	m2	3,000.00	150,000.00
	Design Development Allowance				
2	Allowance for Design Development	1.00	Item	8,000.00	8,000.00
	Staging				
3	Allowance for staging	1.00	Item	8,000.00	8,000.00
	Pandemic Cost Impact				
4	Allowance for pandemic cost impact to December 2022	1.00	Item	5,000.00	5,000.00
	Preliminaries & Margin				
5	Allowance for Preliminaries & Margin	1.00	Item	31,000.00	31,000.00
				Total :	***202,000.00***
9.0	**PLANT ROOM**				
	Demolition				
1	Demolish and remove plant room complete	52.00	m2	80.00	4,160.00
2	Demolish and remove hardstand and footpath	18.00	m2	20.00	360.00
3	Isolate, disconnect and remove existing hydraulic services and make good	1.00	No	1,500.00	1,500.00
4	Isolate, disconnect and remove existing electrical services and make good	1.00	No	1,500.00	1,500.00
5	Remove and dispose 50kg bag of chemicals :[Assumed quantity]	1.00	No	100.00	100.00
	New Plant Room				
6	Allowance for new plant room :[Area 52m2, Provisional]	52.00	m2	2,000.00	104,000.00

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Ref	Description	Quantity	Unit	Rate	Amount
9.0	**PLANT ROOM**				*(Continued)*
7	Allow new hardstand and footpath	18.00	m2	150.00	2,700.00
8	Timber vertical screens to external walls	312.00	m2	400.00	124,800.00
	Water Treatment and Equipment				
	Pumps				
9	Allowance to uninstall and remove pumps from plant room :[Provisional]	1.00	Item	15,000.00	15,000.00
10	Allow for supply and install of pumps to plant room :[Provisional]	1.00	Item	204,000.00	204,000.00
	Filters				
11	Allowance to demolish sand filter from tank :[Provisional]	1.00	Item	42,000.00	42,000.00
12	Allowance to construct sand filter for tank :[3 No, Provisional]	1.00	Item	252,000.00	252,000.00
	Tanks				
13	Allow to demolish and remove filter tank :[Provisional]	1.00	Item	4,000.00	4,000.00
14	Allow to construct new filter tank :[3 No, Provisional]	1.00	Item	430,000.00	430,000.00
15	Allow to demolish and remove balance tank :[Provisional]	1.00	Item	10,000.00	10,000.00
16	Allow to construct and install new balance tank :[Provisional]	1.00	Item	150,000.00	150,000.00
17	Allowance to demolish and remove hypochlorite tank :[Provisional]	1.00	No	500.00	500.00
18	Allow for supply and install of hypochlorite tank :[Provisional]	3.00	No	4,200.00	12,600.00
19	Allow for supply and install backwash holding tank :[Provisional]	3.00	No	2,300.00	6,900.00
	Air compressed systems and outlets				
20	Allow for demolition and removal of air compressed systems and outlets to plant room :[Provisional]	1.00	Item	5,000.00	5,000.00
21	Allowance for the supply and install of air compressed systems and outlets :[Provisional]	1.00	Item	22,000.00	22,000.00
	Valves				
22	Allowance for demolition and removal of Valves and gearboxes in plant room :[Provisional]	1.00	Item	14,000.00	14,000.00
23	Allowance for the supply and install of valves and gear boxes to plant room :[Provisional]	1.00	Item	122,000.00	122,000.00
24	Allowance for demolition and removal of filter laterals in plant room :[Provisional]	1.00	Item	2,600.00	2,600.00
25	Allowance for the supply and install filter laterals in plant room :[Provisional]	1.00	Item	5,000.00	5,000.00
	Pipework				
26	Allowance for the demolition and removal of pipework in plant room :[Provisional]	1.00	Item	17,000.00	17,000.00
27	Allowance for the supply and install of pipework :[Provisional]	1.00	Item	60,250.00	60,250.00

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Ref	Description	Quantity	Unit	Rate	Amount
9.0	**PLANT ROOM**				*(Continued)*
	Systems				
28	Allow to uninstall and remove Co2 and Dosing systems to plant room :[Provisional]	1.00	Item	2,000.00	2,000.00
29	Allowance for the supply and install of Co2 and dosing system to plant room :[Provisional]	1.00	Item	190,000.00	190,000.00
	Eye and shower bath				
30	Allowance for the supply and the installation of shower and eyebath to plant room	1.00	Item	2,100.00	2,100.00
	Controls				
31	Allow to uninstall and remove controls in plant room :[Provisional]	1.00	Item	1,600.00	1,600.00
32	Allowance for the supply and the installation of controls in plant room :[Provisional]	1.00	Item	30,000.00	30,000.00
33	Allowance for labelling and operating instructions for plant equipment :[Provisional]	1.00	Item	1,000.00	1,000.00
	Electrical Switchboard				
34	Allow to demolish electrical switchboard :[Provisional]	1.00	Item	7,500.00	7,500.00
35	Allowance to install electrical switchboard :[Provisional]	1.00	Item	75,000.00	75,000.00
36	Allowance for Emergency and exit lighting to plant room :[Provisional]	1.00	Item	4,200.00	4,200.00
37	Allowance for additional CCTV cameras	1.00	Item	1,000.00	1,000.00
	BWIC				
38	Allowance for Builders Work in Connection	1.00	Item	20,000.00	20,000.00
	Design Development Allowance				
39	Allowance for Design Development	1.00	Item	97,000.00	97,000.00
	Staging				
40	Allowance for staging	1.00	Item	97,000.00	97,000.00
	Pandemic Cost Impact				
41	Allowance for pandemic cost impact to December 2022	1.00	Item	64,000.00	64,000.00
	Preliminaries & Margin				
42	Allowance for Preliminaries & Margin	1.00	Item	397,630.00	397,630.00
				Total :	*2,604,000.00*
10.0	**LANDSCAPED PARKING AREA**				
	Demolition				
1	Demolish and remove lightweight shed	39.00	m2	100.00	3,900.00
2	Allowance to disconnect and demolish 50000L water tank including pipes and accessories complete :[Assumed volume]	1.00	No	3,000.00	3,000.00

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Ref	Description	Quantity	Unit	Rate	Amount
10.0	**LANDSCAPED PARKING AREA**				*(Continued)*
3	Allow to remove and dispose of existing trees :[Provisional]	8.00	No	750.00	6,000.00
	Parking				
	Linear Driveway				
4	Strip and compact subgrade	1,041.00	m2	5.00	5,205.00
5	150 thick subbase	1,041.00	m2	18.00	18,738.00
6	150 thick basecourse	1,041.00	m2	20.00	20,820.00
7	30 thick AC layer	1,041.00	m2	22.00	22,902.00
8	Linemarking	162.00	m	8.00	1,296.00
9	Arrows	4.00	No	100.00	400.00
10	Reinforced concrete kerb	240.00	m	75.00	18,000.00
11	Council crossover	83.00	m2	150.00	12,450.00
	Parallel Parking				
12	Strip and compact subgrade	211.00	m2	5.00	1,055.00
13	150 thick subbase	211.00	m2	18.00	3,798.00
14	150 thick basecourse	211.00	m2	20.00	4,220.00
15	30 thick AC layer	211.00	m2	22.00	4,642.00
16	Linemarking	85.00	m	8.00	680.00
17	Reinforced concrete kerb	85.00	m	75.00	6,375.00
	Coach Parking				
18	Strip and compact subgrade	188.00	m2	5.00	940.00
19	150 thick subbase	188.00	m2	18.00	3,384.00
20	150 thick basecourse	188.00	m2	20.00	3,760.00
21	30 thick AC layer	188.00	m2	22.00	4,136.00
22	Linemarking	80.00	m	8.00	640.00
23	Reinforced concrete kerb	42.00	m	75.00	3,150.00
	RV Parking				
24	Strip and compact subgrade	137.00	m2	5.00	685.00
25	150 thick subbase	137.00	m2	18.00	2,466.00
26	150 thick basecourse	137.00	m2	20.00	2,740.00
27	30 thick AC layer	137.00	m2	22.00	3,014.00
28	Linemarking	87.00	m	8.00	696.00
29	Reinforced concrete kerb	40.00	m	75.00	3,000.00
	Car Park				

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Ref	Description	Quantity	Unit	Rate	Amount
10.0	**LANDSCAPED PARKING AREA**				*(Continued)*
30	Strip and compact subgrade	938.00	m2	5.00	4,690.00
31	Allowance for excavation to achieve required levels including disposal to a licensed facility :[Provisional]	235.00	m3	40.00	9,400.00
32	150 thick subbase	938.00	m2	18.00	16,884.00
33	150 thick basecourse	938.00	m2	20.00	18,760.00
34	30 thick AC layer	938.00	m2	22.00	20,636.00
35	Linemarking	245.00	m	8.00	1,960.00
36	Reinforced concrete kerb	107.00	m	75.00	8,025.00
37	Disabled parking linemarking	2.00	No	150.00	300.00
	Chlorine Store Access Road				
38	Strip and compact subgrade	91.00	m2	5.00	455.00
39	150 thick subbase	91.00	m2	18.00	1,638.00
40	150 thick basecourse	91.00	m2	20.00	1,820.00
41	30 thick AC layer	91.00	m2	22.00	2,002.00
42	Reinforced concrete kerb	54.00	m	75.00	4,050.00
	External Services				
	Electrical Services				
43	Allowance for lighting to new carpark as required	15.00	No	7,500.00	112,500.00
	Stormwater				
44	Allowance for stormwater services to the carpark :[NB: Provisional]	2,606.00	m2	60.00	156,360.00
	Landscaping [NB: Assumed extent]				
45	Cultivate 100 thick subgrade	650.00	m2	5.00	3,250.00
46	Topsoil and turf	190.00	m2	25.00	4,750.00
47	Mass planting to garden beds [NB: Allowance of 4 plants/m2]	460.00	m2	100.00	46,000.00
48	Allowance for 75L trees :[Provisional]	10.00	No	200.00	2,000.00
49	Allowance for maintenance to all planting		Wks		**EXCL**
	Design Development Allowance				
50	Allowance for Design Development	1.00	Item	30,000.00	30,000.00
	Staging				
51	Allowance for staging	1.00	Item	30,000.00	30,000.00
	Pandemic Cost Impact				

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Ref	Description	Quantity	Unit	Rate	Amount
10.0	**LANDSCAPED PARKING AREA**				*(Continued)*
52	Allowance for pandemic cost impact to December 2022	1.00	Item	19,000.00	19,000.00
	Preliminaries & Margin				
53	Allowance for Preliminaries & Margin	1.00	Item	118,428.00	118,428.00
				Total :	***775,000.00***
11.0	**RIVER WALK**				
	Pathways				
1	Strip & compact subgrade	891.00	m2	5.00	4,455.00
2	Reinforced concrete pavement	891.00	m2	120.00	106,920.00
	LED Bollards				
3	LED solar bollards including footings complete :[Assumed quantity]	18.00	No	900.00	16,200.00
	Bins				
4	Dual frame bin enclosure with hardwood battens and signage as required	4.00	No	6,000.00	24,000.00
	Design Development Allowance				
5	Allowance for design development	1.00	Item	7,500.00	7,500.00
	Staging				
6	Allowance for staging	1.00	Item	7,500.00	7,500.00
	Pandemic Cost Impact				
7	Allowance for pandemic cost impact to December 2022	1.00	Item	5,000.00	5,000.00
	Preliminaries & Margin				
8	Allowance for Preliminaries & margin	1.00	Item	30,425.00	30,425.00
				Total :	***202,000.00***
12.0	**CONSTRUCTION SUBTOTAL (EXCL. GST)**				
				Total :	
13.0	**CONSTRUCTION CONTINGENCY**				
1					
				Total :	
14.0	**CONSTRUCTION TOTAL (EXCL. GST)**				
1					

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Ref	Description	Quantity	Unit	Rate	Amount
				Total :	
15.0	**PROFESSIONAL & CONSULTING FEES**				
1					
				Total :	
16.0	**AUTHORITY FEES & CHARGES**				
1					
				Total :	
17.0	**ESCALATION**				
1	Escalation				EXCL
				Total :	
18.0	**PROJECT TOTAL (EXCL. GST)**				
				Total :	


EXISTING PATH EXTENSIONS
EXISTING PATH
NEW ENTRY PATH

GHD

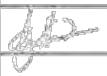
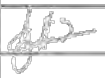
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Document Status

Revision	Author	Reviewer		Approved for Issue		
		Name	Signature	Name	Signature	Date
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1	J Roworth	J McPherson		J McPherson		07/06/2022

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COONAMBLE SHIRE COUNCIL

COMMUNITY STRATEGIC PLAN

2022 TO 2032



COONAMBLE
SHIRE COUNCIL

Community Strategic Plan 2022-2032

Version: 15 June 2022 (Adopted)

Contact: (02) 6827 1900

council@coonambleshire.nsw.gov.au

ACKNOWLEDGEMENT OF COUNTRY

Coonamble Shire Council acknowledges the Kamilaroi and Wailwan people as the traditional custodians of the land on which it meets and operates, respecting Elders past, present and emerging. We seek at all times to show respect to all people and cultures whose privilege they have to serve within and beyond the Local Government Area.



COUNAMBLE
SHIRE COUNCIL

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COONAMBLE SHIRE COUNCIL

about this plan

Our Community Strategic Plan (CSP) has been developed following the December 2021 council elections.

Our CSP is Coonamble Shire Council's key planning document for the future.

Coonamble Shire Council acknowledges the traditional owners and custodians of the lands in our regions.

Thank you to all the inspired and responsive members of our community who participated in our survey and online forums to help achieve the CSP.

Our community continued to engage during the public exhibition period to shape our final CSP, and a Community Engagement Report was delivered.











councillor's message


Mayor Cr Tim Horan


Deputy Mayor Cr Karen Churchill


Cr Adam Cohen


Cr Pat Cullen


Cr Barbara Deans


Cr Bill Fisher


Cr Terrence Eccles


Cr Al Karanouh


Cr Brian Sommerville

Welcome to the Community Strategic Plan for 2022 to 2032.

Council knows that our Shire is a great place to live. We understand that to be part of a liveable community, these things just don't happen. It requires a community vision, shared ideas and a greater commitment for continuous improvement. After the December 2021 elections, we have embarked on an ambitious journey to deliver a new community strategic plan in a relatively short timeframe. After much engaging consultation and listening to your comments, we are happy to present the final Community Strategic Plan.

The Community Strategic Plan, is the community's plan. Our region encompasses the township of Coonamble and villages of Gulargambone and Quambone. We are a strong and resilient rural community. We have had several challenging years, including natural disasters from drought to flooding, mice plague and global pandemic. The consultation has told us, that the community has many expectations of us, as your elected Council, and of each other as individuals, businesses, organisations and service partners in our community.

We hope you enjoy your plan, the Community Strategic Plan and its accompanying framework. We look forward to implementing the strategies.

Your Councillors 2022.

COONAMBLE
SHIRE COUNCIL



introduction

1. INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Integrated Planning and Reporting Framework is based on a perpetual planning cycle which encourages an inclusive and transparent approach to the development of a sustainable local government area and responsible civic leadership.

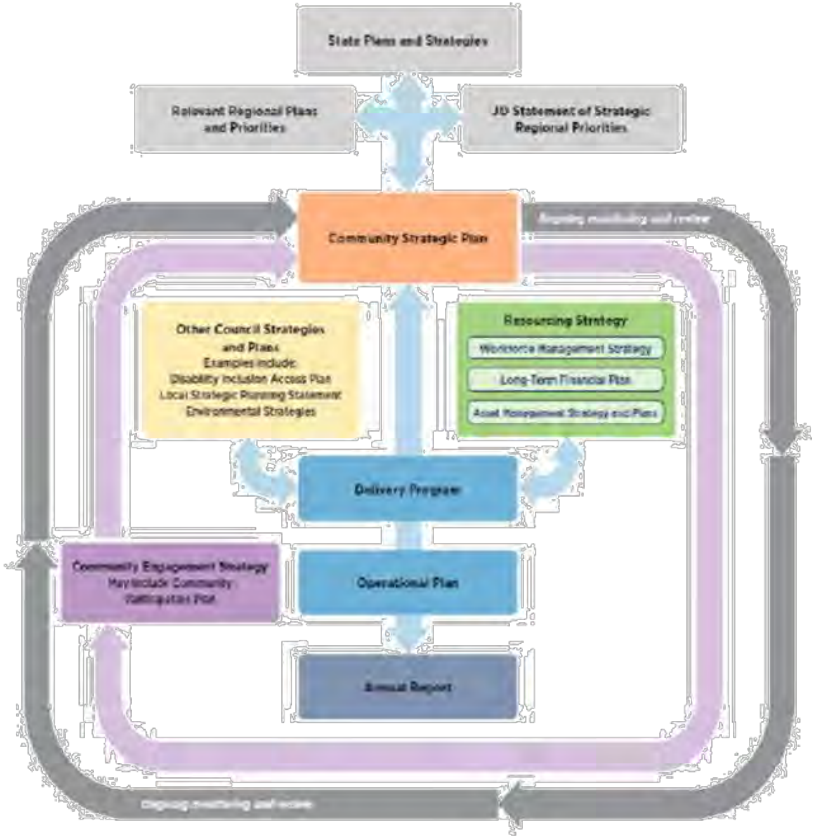
The **Community Strategic Plan (CSP)** is a community document, for the community. It identifies our values, strengths, challenges and opportunities for the future development and growth of the Coonamble Local Government Area.

The **Delivery Program** identifies the principle strategies to be undertaken to implement the outcomes identified in the Community Strategic Plan during the Council's 4-year term of office.

The **Operational Plan** provides detailed actions and targets to measure the implementation of the Delivery Program.

Following a 28 day public exhibition period and before the end of the financial year, Council formally adopts the CSP, Delivery Program and Operational Plan after taking into consideration any submissions made.

As we are in a new term, the draft CSP, draft Delivery Program and draft Operational Plan were placed on public exhibition between 14 April 2022 to 18 May 2022. This CSP is now in its final format following this extensive consultation.



introduction

2. THE COONAMBLE SHIRE COMMUNITY STRATEGIC PLAN (2022)

Our Coonamble Shire Community Strategic Plan 2032 is the key strategic document highlight the community's aspirations, goals, the current challenges and future opportunities.

The superseded plan was developed in 2012 and further rolled over in 2017. Each newly elected Council is required to develop and adopt a Community Strategic Plan which identifies the communities' main priorities and aspirations for the future, and plan strategies that will achieve them. Strategies that are developed take into consideration the issues and competing pressures that may affect the community and the level of resources that will be realistically available.

Council has a custodial role in initiating, preparing and maintaining the CSP on behalf of the local government area, it is not wholly responsible for its implementation.

We acknowledge our other partners, such as state agencies, organisations and community groups who may also be engaged in delivering the long term objectives of the CSP.

3. HOW DID WE GET HERE?

Working from the bottom up, our CSP development team undertook an extensive amount of time reviewing the current CSP, Council's previous delivery program and operational plan reviews. We believe that there are better ways to do business, provide our services, to govern, to communicate and to continuously improve in our processes.

Whilst the new elected Council could have adopted the current CSP for another term, it was time for a change.

To accompany the work of the draft CSP, extensive community engagement and consultation has occurred and is documented in a **Community Engagement Report.** This was presented at the 15 June 2022 Council meeting. We also utilised the End of Term Report 2021, past 2019 Community Satisfaction Survey, current statistics, undertaking a new CSP focused survey, online forums and attended meetings.

The CSP is a result of the intensive and extensive engagement that occurred between February to May 2022. The information provided by those valued people who participated has also influenced the development of the Delivery Program and Operational Plan.



introduction

3. GUIDING PRINCIPLES

GOVERNANCE

Coonamble Shire Council is committed to serving the community with integrity, efficiency, fairness, impartiality and the encouragement of mutual respect. We promote and strive to achieve an environment of respect for all. Council endeavours to inspire our community shared civic pride by valuing and protecting our unique environment, both natural and built, for current and future generations.

In keeping with our values, Council is committed to addressing and resolving customer enquiries and complaints, improving service delivery and increasing customer satisfaction. We will treat all matters diligently and aim to provide a fair and reasonable outcome to both the customer and Council.



SOCIAL JUSTICE

In developing our CSP, our community engagement was guided by the principles of social justice, which are:

Equity

Fairness in decision making, prioritising and allocation of resources, particularly for those in need. Everyone should have a fair opportunity to participate in the future of our community. The process should take particular care to involve and protect the interests of people in vulnerable circumstances.

Access

All people should have fair access to services, resources and opportunities to improve their quality of life.

Participation

Everyone should have the maximum opportunity to genuinely participate in decisions which affect our lives.

Rights

Equal rights should be established and promoted, with opportunities provided for people with diver linguistic, cultural and religious backgrounds to participate in community life.



overview of our shire

COONAMBLE SHIRE COUNCIL

The Coonamble Local Government Area (LGA) has an area of 9,955 square kilometres and is located on the traditional Indigenous lands of the Weilwan and Kamilaroi people.

Our shire includes the township of Coonamble and villages of Gulargambone and Quambone.

Coonamble LGA is part of the Orana Region of Central Northern NSW and is bounded by the LGAs of Walgett to the north, Warrumbungle in the east, Gilgandra to the south and Warren in the west.

Less than two hours' drive by road from Dubbo and six hours from Sydney.

Coonamble is situated on the Castlereagh River which runs through the town, dividing east from west. Water from the Great Artesian Basin is pumped into reservoirs throughout the town for domestic use. Residents of rural properties account for approximately one-third of the LGA population.

The majority of the district's agricultural resources are devoted to dry and broad- acre farming and grazing.

The Coonamble LGA has a population of 3,907 persons (ABS, 2020).

The area experiences extreme weather conditions including drought, flooding and extreme heat and cold. This has significant impact on the local agricultural industry and subsequently the economic prosperity of the area.

overview of our shire

COONAMBLE SHIRE COUNCIL

Coonamble

Coonamble is the central hub of our region, set along the picturesque Castlereagh River among some of Australia's finest agricultural land.

The central hub includes lively cafes, fantastic eateries, boutique shopping and other commercial industries.

Gulargambone

Gulargambone is a jewel in the Coonamble region's crown, 47km south of Coonamble along the banks of the Castlereagh River. Meaning "watering hole for many Galahs" in the local Wailwan language.

Quambone

Quambone is the smallest and quaintest of our region's villages, with a very proud population of 166 people. Located 57km from Coonamble. Quambone is the gateway to the Macquarie Marshes.







COONAMBLE
SHIRE COUNCIL

what we heard?

challenges and opportunities





what we heard?

COONAMBLE SHIRE COUNCIL

1. KEY INFORMATION FROM OUR INITIAL ANALYSIS?

Our key stakeholders and community members who participated in our online forums, surveys and meetings know that the information we have provided set our baseline has been a rigorous exercise. We undertook a review of the superseded CSP which included 42 actions and reviewed them against the 2020/21 Council's Delivery Program and Operational Plan.

Key information from our analysis was provided in each of the themes and function areas when we undertook initial consultation to help inform our participants.

We undertook review of current available data from other government agencies, organisations and service providers. This included but not limited to:

- population trends including births, deaths, migration and employment data.
- crime and domestic violence statistics.
- gaps analysis on medical and health services.
- animal control statistics.
- number of capital projects delivered including upgrades to facilities.
- number of events, public art and tourism projects.
- NSW Government data such as Active Kids.
- number of attendances in Council's children and youth services.
- strategic projects and policies delivered such as the Coonamble Master Plan and Economic Development Strategy.
- number of long term economic scoping projects such as the MacDonald Park Master Plan and Artesian Bore Bath Experience.
- environmental initiatives through existing organisations, adoption of new policies, resilience in our flood management.
- infrastructure data on our roads, water and sewer and other assets.

2. WHAT DID CONSULTATION TELL US?

An in-depth summary of the community consultation findings is provided in the **Community Engagement Report** (June 2022).

The information and comments our community have provided will be provided in each of the themes and function areas later in this document.

- We had **331 people engaged.**
- **10.6%** of the 15 year old and over population engaged.
- The online survey/hardcopy survey had **156 participants**!
- **714** additional comments received during the community survey.
- **111** people came and had a chat in our drop in sessions and voted in our voting system.
- We had almost **10,000** hits on Facebook.

A broad summary is below:

- The words "safe" and "welcoming" had an astounding 55% vote to be included in our vision.
- Other words such as "prosperous", "sustainable", "connected" and "vibrant" also ranked highly.
- Overall, more than 90% of you agree with the 15 goals set as part of the initial consultation.
- Overall, more than 92% of people found the information we provided as helpful.
- In addition, there were 714 comments and further information provided which will help us develop our CSP, Delivery Program and Operational plan.

challenges for our future

COONAMBLE SHIRE COUNCIL

OUR PEOPLE

Community Services & Wellbeing; Arts and Culture; and Recreation & Sporting Spaces

- How do you connect our community when there is disconnect and divisiveness.
- How do people balance work, family and other commitments with gaps in our services?
- How do we keep up with the demands on our community as a result of the "baby boom".
- How do we ensure our connection to local culture?
- What are we doing about our high crime statistics and how do we address the causes?
- What are we doing about animal control?
- How do we manage and communicate our local disaster preparedness?
- How do we manage the gaps in our medical and health services?
- How do we continue to development of our recreation and sporting spaces?

OUR ECONOMY

Economic Development and Growth

- How do you manage the lack of support to local businesses, including workforce challenges, drought and lack of housing?
- How do we address a skilled labour shortage and workforce challenges?
- How do we create a larger, diverse, sustainable local economy?
- How do we ensure our early childhood services keep pace with demand?
- How do revitalise our main street?
- How do we address the housing supply issue in our LGA?
- How can Council improve its communication to local business and industry?

OUR ENVIRONMENT

Planning and Development; Sustainable Environment; and Sustainable Waste

- How can we be sustainable when we don't recycle?
- How can we reduce the impacts of human activity on the environment to protect it for future generations?
- What can we do to be leaders in the Central West for environmental sustainability?

OUR INFRASTRUCTURE

Roads; Water and Sewer; and Essential Asset Infrastructure

- How do we manage one of the largest unsealed road networks in NSW?
- What can be done with dealing with customer dissatisfaction on our unsealed roads?
- What can be done to manage the quarry better?
- How do we address the telecommunication disconnect in our shire?
- How does Council operate and manage its assets with its limited budget and competing priorities?
- What can be done to manage our ageing water and sewer assets, including private infrastructure?
- How can we deal with the perceptions of water quality?

OUR LEADERSHIP

People, Risk and Improvement; Corporate Performance and Strategic Planning

- How can Council improve its customer service delivery to our community?
- How can Council improve the perception that it does listen to our community?

COONAMBLE
SHIRE COUNCIL

what will we do?





what will we do?

1. A PLAN FOR ALL

The Community Strategic Plan brings together the aspirations and priorities of the community. The CSP has been organised to describe the balance and connections between what the community has stated and asked for and what needs to be done.

Information in this section is grouped into the five themes:

P – Our People

ED – Our Economy

E – Our Environment

I – Our Infrastructure

L – Our Leadership

The diagram displayed on the following page includes a summary of all the objectives for each theme. No one theme is more important than the other. We must balance across all themes which will bring the greatest benefit.

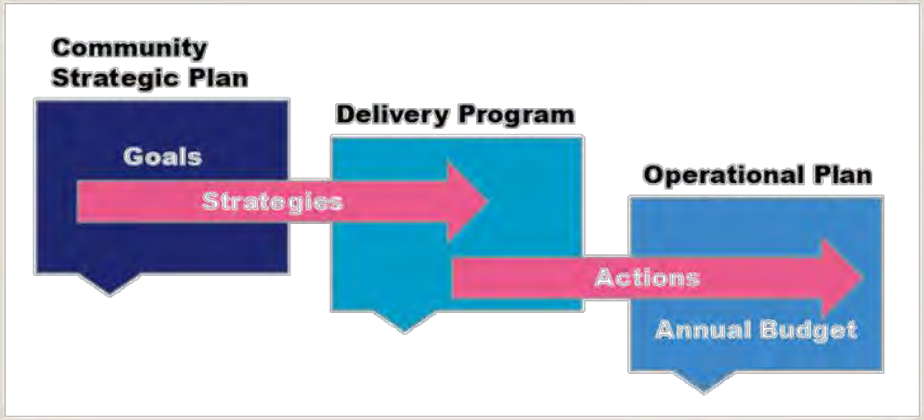
Measures have been applied because it is important to measure our success. Each goal and strategy includes measures to check our progress and provide positive benefits and feedback to the community. Measures will be reported on in the State of the Shire Report, formally referred to as the End of Term Report.

Our CSP displays the five themes which are supported with 9 function areas. It provides ideas of how each of us as an individual, a community organisation, business or industry group and state agency can contribute to the final CSP.

The CSP reinforces the role we all must play in creating and fostering the community we want.

2. DELIVERY PROGRAM AND OPERATIONAL PLANS

The CSP strategies cascade down into the Council's Delivery Program. Unlike the CSP which is the community's document that all government agencies and organisations should implement, the **Delivery Program** is specific to Council and what we can deliver. The Delivery Program outlines timeframes, priorities, funding allocations and who is responsible for implementing Council's actions that contribute towards the Community Strategic Plan. More specific detail is provided in Council's Annual Operational Plan for each financial year.



what will we do?

COONAMBLE SHIRE COUNCIL

3. RESOURCING STRATEGY

The Resourcing strategy consists of three components:

1. Long-Term Financial Planning
   The Long-Term Financial Plan (LTFP) is a 10-year rolling plan that informs decision-making and demonstrates how the objectives of the CSP and commitments of the DP will be resourced.

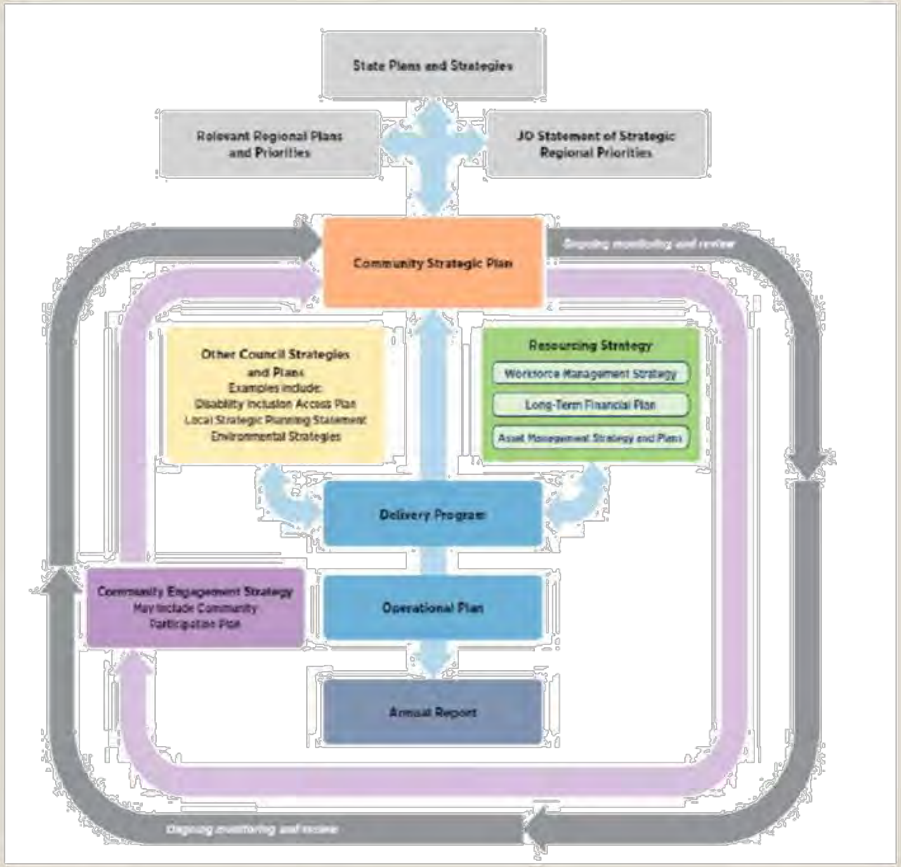
2. Workforce Management Planning
   The Workforce Management Strategy is a proactive 4-year document that shapes the capacity and capability of the workforce to achieve Council's strategic goals and objectives.

3. Asset Management Strategy
   The Asset Management Strategy is to provide the require level of service for the community in accordance with the CSP and in the most cost-effective manner.

The Resourcing strategy clearly articulates how Council will implement and resource the vision of the CSP. Council will work on providing updates of the plans above when they are due.

Existing access to these documents can be found on Council's website:
https://www.coonambleshire.nsw.gov.au/council/integrated-planning-and-reporting

Or via the QR Code:




COONAMBLE SHIRE COUNCIL
COMMUNITY STRATEGIC PLAN
Vision:
We are a prosperous, safe and welcoming community where we connect with each other, with our culture and our sustainable environment.
OUR PEOPLE
COMMUNITY SERVICES & WELLBEING
By 2032, Coonamble LGA will be.....
Goal 1: We are connected, cohesive & vibrant
Strategy 1: Initiate and contribute to effective and needs-based community programs which enhance engagement, cohesion, vibrancy and liveability.
Goal 2: We are healthier
Strategy 2: Improve access to health services locally.
Goal 3: We feel safe, secure and supported
Strategy 3: Create safe places, spaces and feelings.
ARTS & CULTURE
By 2032, Coonamble LGA will be.....
Goal 4: Our connection to our culture is stronger than ever
Strategy 4: Deliver and support cultural initiatives which strengthen connection to country and traditional and unique identities.
Strategy 5: Plan, support and deliver an exciting and diverse community events scene where our community and our visitors can celebrate, engage and connect.
RECREATION & SPORTING SPACES
By 2032, Coonamble LGA will be.....
Goal 5: We are the community of good sports
Strategy 6: Provide support to our sporting, recreation and community organisations which drives improved sporting and recreational opportunities for our community.
Strategy 7: Improve the quality of our parks, open spaces,
OUR ECONOMY
ECONOMIC DEVELOPMENT & GROWTH
By 2032, Coonamble LGA will be.....
Goal 6: Our economy is sustainable, prosperous and diversified
Strategy 8: Grow our reputation as an LGA of choice to live, work and invest.
Strategy 9: Develop our economy including the visitor economy, e.g. the establishment of an Artesian Bore Bath experience.
Strategy 10: Adopt strategies which produce adequate and quality education choices for our community, from early childhood to tertiary and beyond.
OUR INFRASTRUCTURE
INFRASTRUCTURE & ASSETS
By 2032, Coonamble LGA will be.....
Goal 7: Our road network makes it possible for our economy, industries and community to prosper
Strategy 11: Employ a strategic approach to the management of our critical road network.
Goal 8: Our water infrastructure and services are fit for our community and our future
Strategy 12: Strengthen our strategic approach to the management of our water infrastructure and services.
Goal 9: Our sewerage and urban drainage infrastructure and services are fit for our community and our future
Strategy 13: Improve our strategic approach to the management of our sewerage infrastructure and services.
Strategy 14: Strengthen our strategic approach to the management of our urban drainage infrastructure and services.
Goal 10: Our essential assets and infrastructure enables our community and economy to prosper
Strategy 15: Adopt successful strategies which maximises our community's access to quality infrastructure and assets.
OUR ENVIRONMENT
PLANNING & DEVELOPMENT
By 2032, Coonamble LGA will be.....
Goal 11: Our community has confidence in our strategic land use planning framework
Strategy 16: Amend and create planning frameworks that strengthen the balance of competing land use interests, and minimises risks to our community including the availability of suitable residential land and adequate affordable housing.
SUSTAINABLE ENVIRONMENT
By 2032, Coonamble LGA will be.....
Goal 12: We are more sustainable and we contribute to the bigger environmental picture
Strategy 17: Support environmental initiatives which grow our contribution to broader environmental outcomes for future generations.
SUSTAINABLE WASTE
By 2032, Coonamble LGA will be.....
Goal 13: We are winning our war on our waste
Strategy 18: Improve our strategies, plans and programs so that we successfully balance the sustainable waste expectations of our community within the resources available to us.
OUR LEADERSHIP
PEOPLE, RISK & IMPROVEMENT, CORPORATE PERFORMANCE & STRATEGIC PLANNING
By 2032, Coonamble LGA will be.....
Goal 14: Our community leaders enrich and empower us
Strategy 19: Support and contribute to initiatives which build our capacity within to grow and nurture leadership in our community.
Goal 15: Our community believes in the integrity of Council's decision
Strategy 20: Strengthen our engagement and consultation with our local community and stakeholders including increasing community participation in decision making.
Strategy 21: Deliver successful strategies and operations which increase the community's confidence in the integrity and capability of Coonamble Shire Council.
Strategy 22: Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.


vision
by 2032 we are....
We are a prosperous, safe and
welcoming community where we
connect with each other, with our
culture and our sustainable
environment.

strategic directions

The community produced a number of important priorities. These are categorised into the five themes for our local government area.

Our Infrastructure
Our Roads Make it Happen – Infrastructure is an Enabler – We Operate and Maintain – We Plan for Our Future

Our People
Connection to Country – Connection to Place – Family Friendly – Opportunities to Connect – Arts and Cultural Hub

Our Environment
Sustainability – Future Generations – Housing Options – Protecting and Enhancing our Natural Environment

Our Economy
Prosperity in Our Economy – Enabled by Technology and Communications – Active Hubs – Tourism – Small and Local Businesses

Our Leadership
Cohesive and Connected – Continuously Improve – Business and Local continuity – Lead by Example

delivering the plan

COONAMBLE SHIRE COUNCIL

There will be a number of stakeholders involved in delivering the objectives outlined in our Community Strategic Plan, and each will have varying roles and responsibilities. A general outline of how this needs to be coordinated is shown below.

Stakeholder	Partner	Service Provider	Regulator	Funder	Advocator	Facilitator
Coonamble Shire Council	◆	◆	◆	◆	◆	◆
Elected Members	◆				◆	◆
Residents	◆				◆	
Local Businesses	◆	◆		◆	◆	
Voluntary Groups and Organisations	◆	◆			◆	
Community Organisations	◆	◆			◆	
Local Authorities	◆	◆	◆	◆	◆	◆
State Government	◆	◆	◆	◆		◆
Federal Government	◆	◆	◆	◆		◆
Developers	◆	◆		◆	◆	◆
Investors	◆	◆		◆		

Partner	Delivers services or projects in partnership with other organisations
Service Provider	Takes full responsibility for delivery services
Regulator	Has statutory responsibilities to ensure compliant service delivery
Funder	Funds other organisations to deliver services through grants or contracts
Advocator	Promotes the interests of the community to other decision-making organisations such as the State Government

Area of Responsibility	Abbreviation
General Manager's Office	GM
Corporate and Sustainability	CBS
Infrastructure	I
Environment, Strategic Planning and Community	ESPC
Economic Development and Growth	EDG


our people
community services & wellbeing, arts & culture
and recreation & sporting spaces
23

our people



WHAT OUR COMMUNITY TOLD US?

community services & wellbeing

- Consistent and all year-round youth services in our town and villages.
- Unification in our community.
- Service partners to work closely together to deliver services.
- More opportunities to come together across generations/cultures/interests.
- Gaps in medical services including services for children and pregnant woman.
- Better domestic animal control and reduce number of roaming cats and dogs.
- Reduction in crime rates and addressing the cause including trauma.
- Safety is a concern for residents.

arts & culture

- More cultural and community events so we can come together.
- More public art and sculptures, and acknowledgment that it has improved.
- Make use of our current cultural and art scene.
- Incorporation of arts and culture into our programs for young people.

recreation & sporting spaces

- Our parks and playgrounds need more attention, including shade, tables and chairs.
- The facilities at the Coonamble Sportsground need upgrading.
- The Coonamble Pool needs an upgrade.
- Our volunteers in our sporting organisations are burnt out.
- We need more walking tracks with good lighting, seating and water stations.
- There are great opportunities to redevelop MacDonald Park.

our people

P1: Community Services and Wellbeing

Goal 1: We are connected, cohesive and vibrant

	Strategies	Measures of Success	Area
P1.1	1) Initiate and contribute to effective and needs-based community programs which enhance engagement,	- Increase in the numbers of policies/procedures/programs in the community. - Improved community's perception that we are connected, cohesive and vibrant.	**ESPC** EDG

Goal 2: We are healthier

	Strategies	Measures of Success	Area
P1.2	2) Improve access to health services locally.	- Community's satisfaction with accessing adequate health services in Coonamble LGA – no deterioration in rating and achieve overall rating of satisfactory. - Reduction in the number of gaps in health services.	**ESPC** EDG

Goal 3: We feel safe, secure and supported

	Strategies	Measures of Success	Area
P1.3	3) Create safe places, spaces and feelings.	- Improved community perception of feeling safe. - In general, a decrease in the rate of crime according to BOSCAR crime statistics. - Increase in the numbers of policies/procedures/programs in the community. - Equal to or more than current number of police in Coonamble LGA. - Increase community satisfaction with domestic animal control. - Sustain/increase community perception on disaster preparedness.	**ESPC** C&S EDG



our people

P2: Arts and Culture

Goal 4: Our connection to our culture is stronger than ever

	Strategies	Measures of Success	Area
P2.1	4) Deliver and support cultural initiatives which strengthen connection to country and traditional and unique identities.	- Sustain community satisfaction with public art, creative and artistic available opportunities. - Sustain community satisfaction with library service.	**ESPC** EDG
P2.2	5) Plan, support and deliver an exciting and diverse community events scene where our community and our visitors can celebrate, engage and connect.	- Sustain community's satisfaction with events and array of events.	**EDG** ESPC

P3: Recreation and Sporting Spaces

Goal 5: We are the community of good sports

	Strategies	Measures of Success	Area
P3.1	6) Provide support to our sporting, recreation and community organisations which drives improved sporting and recreational opportunities for our community.	- Sustain or improve community satisfaction with sporting and recreational opportunities in Coonamble LGA. - Acquitted grant funding from NSW Government and other avenues over ten year period. - Acquitted grants from donations provided by Council over ten year period.	I C&S
P3.2	7) Improve the quality of our parks, open spaces, sporting and recreational facilities, including the MacDonald Park Masterplan Precinct.	- All relevant Asset Management Plans are complete and asset maintenance and renewal resourced. - Infrastructure ratios and asset maintenance ratios meet industry benchmark. - MacDonald Park Masterplan progressed and funding being sourced. - Sustain or improve community's satisfaction levels	I C&S




nab
TOOHEYS
our economy
economic growth and development

our economy

WHAT OUR COMMUNITY TOLD US?

economic development and growth

- We want our economy to be sustainable, prosperous and diversified.
- The biggest barrier to sustainability and growth for our local businesses and industries is workforce challenges.
- Competition of our local products/services are competing with economic leakage into areas outside of our LGA or online shopping.
- COVID-19 had some impacts on some of our local businesses.
- The Coonamble CBD has lost businesses and needs revitalising.
- There is a lack of support for emerging new businesses.
- There is a shortage in early childhood educators and the current baby boom now means all early childhood services have waitlists.
- There are some gaps in education needs and expectations being met particularly in early childhood.



our economy

ED1: Economic Development and Growth

Goal 6: Our economy is sustainable, prosperous and diversified

	Strategies	Measures of Success	Area
ED1.1	8) Grow our reputation as an LGA of choice to live, work and invest.	- No decline in our population trends. - Decrease in our unemployment rates. - Increase diversity of jobs by industry base. - Reduction in percentage of businesses who rated workforce challenges as their greatest barrier to growth.	**EDG** ESPC
ED1.2	9) Develop our economy including the visitor economy, e.g. the establishment of an Artesian Bore Bath experience.	- Plan, build, operate and maintain a prosperous Artesian Bore Bath experience. - Increase LGA's tourism output to 75% of Orana Region's tourism output (Remplan).	**EDG**
ED1.3	10) Adopt strategies which produce adequate and quality education choices for our community, from early childhood to tertiary and beyond.	- Number of polices/strategies introduced. - Increase in percentage of community whose access to education meets expectation. - Reduction in numbers of children on early childhood education providers' waitlists.	**EDG** ESPC




our infrastructure
infrastructure and assets
30

our infrastructure

WHAT OUR COMMUNITY TOLD US?

infrastructure and assets

- Our unsealed and sealed road network is overwhelmingly not meeting our expectations.
- There is frustration with the lack of maintenance of unsealed roads in our shire. This also includes poor reconstruction of some of our roads.
- Our roads are not meeting our expectations.
- We are frustrated that Council's customer service is not following up and responding to road complaints.
- We have issues resourcing local materials.
- Some of you felt it was a challenge for Council and the recent wet seasons have not helped.
- There are issues with stormwater drainage, or lack of.
- Our drinking water quality requires improvement.
- We can improve on our water pressure issues.
- Our sewerage network on public and private land needs improvement.
- Essential assets such as telecommunications requires improvement across our shire.
- Our quarry needs a quarry management plan to operate it more efficiently.
- Our Saleyards need to stay and be operational.
- Other assets and facilities could do with more care.



our infrastructure

I1: Infrastructure and Assets

Goal 7: Our road network makes it possible for our economy, industries and community to prosper

	Strategies	Measures of Success	Area
I1.1	11) Employ a strategic approach to the management of our critical road network.	- Increased community's satisfaction levels in unsealed roads. - Increased community's satisfaction levels in sealed roads. - Infrastructure renewal ratio achieved. - Infrastructure backlog ratio achieve reduction. - Project open to traffic - Tooraweenah Road.	I

Goal 8: Our water infrastructure and services are fit for our community and our future

	Strategies	Measures of Success	Area
I1.2	12) Strengthen our strategic approach to the management of our water infrastructure and services.	- Increased community's satisfaction levels in our water infrastructure and services. - Infrastructure renewal achieved. - Infrastructure backlog ratio achieve reduction.	I



our infrastructure

I1: Infrastructure and Assets

Goal 9: Our sewerage and urban drainage infrastructure and services are fit for our community and our future

	Strategies	Measures of Success	Area
I1.3	13) Improve our strategic approach to the management of our sewerage infrastructure and services.	- Increased community's satisfaction levels in our sewerage infrastructure and services. - Infrastructure renewal ratio achieved. - Infrastructure backlog ratio achieve reduction.	I
I1.4	14) Strengthen our strategic approach to the management of our urban drainage infrastructure and services.	- Increased community's satisfaction levels in our drainage infrastructure and services. - Infrastructure renewal ratio improved. - Infrastructure backlog ratio achieve reduction.	I

Goal 10: Our essential assets and infrastructure enables our community and economy to prosper

	Strategies	Measures of Success	Area
I1.5	15) Adopt successful strategies which maximises our community's access to quality infrastructure and assets.	- Continued operation and maintenance of our essential infrastructure such as the aerodrome, saleyards and quarry. - Asset management plans developed for our essential assets and infrastructure and implemented.	I ESPC




our environment
planning and development, sustainable environment and sustainable waste
34

our environment



WHAT OUR COMMUNITY TOLD US?

planning and development

- Planning and development needs to consider our local Indigenous wisdom.
- New developments and units require investment from government funding.
- There is a great need for rentals but there is no available housing.
- Derelict homes are a concern for residents.
- Out of town investors are fluctuating the local market.
- Our local industry does not understand or have little regard for standards imposed by the State. Concerns for illegal development.
- Minimum lot sizes need reviewing.

sustainable environment

- Our river system could be better cared for.
- Increase sustainability of our showgrounds and sportsgrounds with rainwater tanks.
- We should be an environmentally sustainable LGA and be leaders in the Central West.

sustainable waste

- Waste services are overwhelmingly not meeting our expectations.
- Recycle and reuse things before they are sent to the tip.
- We want recycling. We need access to recycling.
- Green waste bins should be offered to residents.
- We overwhelmingly said that we want a bulky goods kerbside collections service.
- How can we as a community create less waste?
- We have issues with our waste facility operations.

our environment

E1: Planning and Development

Goal 11: Our community has confidence in our strategic land use planning framework

	Strategies	Measures of Success	Area
E1.1	16) Amend and create planning frameworks that strengthen the balance of competing land use interests, and minimises risks to our community including the availability of suitable residential land and adequate affordable housing.	• Planning instruments and planning controls are created, amended and adopted. Coonamble Local Environmental Plan is amended. • Increase community confidence in land use planning framework, and in balance between competing land use interests. • Improved community experience securing affordable and suitable residential land and/or housing.	ESPC

E2: Sustainable Environment

Goal 12: We are more sustainable and we contribute to the bigger environmental picture

	Strategies	Measures of Success	Area
E1.2	17) Support environmental initiatives which grow our contribution to broader environmental outcomes for future generations.	- Decrease in community who believe we aren't an environmental sustainability LGA. - Number of incentives/programs addressing environmental initiatives carried out over ten years.	ESPC

E3: Sustainable Waste

Goal 13: We are winning our war on our waste

	Strategies	Measures of Success	Area
E1.3	18) Improve our strategies, plans and programs so that we successfully balance the sustainable waste expectations of our community within	- Increased community's satisfaction levels in our waste management. - No increase in annual waste collection in our LGA. - Waste Management Strategy is implemented and	ESPC





our leadership

people, risk & improvement, corporate performance, and strategic planning

our leadership

WHAT OUR COMMUNITY TOLD US?

people, risk & improvement, corporate performance, and strategic planning

- There are workforce challenges with Council including skill shortages and vacancies.
- Look at different ways to communicate our news to the community especially those who lack functional literacy.
- We want better customer service from Council including attending to customer requests and acknowledgement of requests in a reasonable timeframe.
- More consultation opportunities.
- Building local capacity in our workforce.
- Get our children and youth involved to be more accountable, transparent and innovative.
- We want our leaders to unify our community not divide us.



our leadership

L1: People, Risk & Improvement, Corporate Performance, and Strategic Planning

Goal 14: Our community leaders enrich and empower us

	Strategies	Measures of Success	Area
L1.1	19) Support and contribute to initiatives which build our capacity within to grow and nurture leadership in our community.	- Number of supported initiatives to build capacity and nurture leadership in our community. - Nurture our youth leaders through the Youth Forum/Council.	**GM** ESPC

Goal 15: Our community believes in the integrity of Council's decision

	Strategies	Measures of Success	Area
L1.2	20) Strengthen our engagement and consultation with our local community and stakeholders including increasing community participation in decision making.	- Increased community's satisfaction rating with opportunity to contribute ideas, feedback, opinions on Council's decision making.	**GM** ESPC
L1.3	21) Deliver successful strategies and operations which increase the community's confidence in the integrity and capability of Coonamble Shire Council.	- Risk Management Framework meets best practice standards. - Meeting industry benchmarks and/or improvement on benchmarks: Operating Performance Ratio, Own Source Operating Revenue Ratio, Unrestricted Current Ratio, Debt Service Cover Ratio, Cash Expense Cover Ratio, Infrastructure Backlog ratio.	**GM** PRI
L1.4	22) Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.	- Increased community's satisfaction levels in Council's services and facilities.	**GM** C&S



Indicators, baselines and targets

our people

INDICATOR	BASELINE	2032 TARGET
P1: COMMUNITY SERVICE AND WELLBEING		
Improved community perception we are connected, cohesive and vibrant.	15% community perceive we are connected, cohesive and vibrant. (2022)	50% of community perceive we are connected, cohesive and vibrant.
Increase in the numbers of new policies/procedures/programs in the community which enhance cohesion/vibrancy/engagement/liveability.	Commence from zero.	Increase in the numbers of new policies/procedures/programs in the community.
Reduction in no. of local health services gaps (identified by health service providers).	5 identified priority health services gaps. (2021)	Decrease in no. of priority health services gaps.
Increase community satisfaction with access to adequate health services locally.	50% community satisfied with access to health services locally (2022).	60% community satisfied with access to health services locally.
Decrease in % of community who don't feel safe.	25% community don't feel safe. (2022)	<25% of the community don't feel safe.
Reduction in crime statistics.	BOSCAR Crime stats 20/21. No. of offences: Domestic Violence assaults- 81 Intimidation, stalking, harassment- 117 Break and enter dwelling – 78 Motor vehicle theft – 18 Possession and use other drugs – 10 TOTAL of above – 304 offences.	Reduction in no. of offences against selected benchmarked offence types; Domestic violence assaults Intimidation, stalking, harassment Break and enter dwelling Motor vehicle theft Possession and use other drugs
Sustain Police no. in Cble LGA	11 Police stationed in Cble LGA.	Equal to or more than 11 police in Cble LGA.
Increase community satisfaction with domestic animal control.	47% community satisfaction rating (2022)	60% community satisfaction rating.
Increase community confidence that we are disaster prepared.	39% of community confident (2002)	50% of community confident.

Indicators, baselines and targets

our people

INDICATOR	BASELINE	2032 TARGET
P2: ARTS AND CULTURE		
Improve community satisfaction with public art, creative and artistic opportunities.	64% community satisfaction rating (2022)	70% community satisfaction rating.
Sustain or improve community satisfaction with library service.	90% community satisfaction rating (2022)	90% community satisfaction rating or above.
Improve community satisfaction with community events and array of events.	56% community satisfaction rating (2022)	65% community satisfaction rating.
P3: RECREATION AND SPORTING SPACES		
Improve community satisfaction with sporting and recreational opportunities.	56% community satisfaction rating (2022)	65% community satisfaction rating.
Improve community satisfaction with sporting and recreation spaces.	50% community satisfaction rating (2022)	60% community satisfaction rating.
Progression of MacDonald Park Precinct project.	Draft design and costings complete.	MacDonald Park project completed.
FINANCIAL INDICATORS AS PER BELOW		
Sport and Rec Facilities (Building and Other Structures) Infrastructure Renewal Ratio	145.84% (2021)	90%> - <110%
Sport and Rec Facilities (Building and Other Structures) Infrastructure Backlog Ratio	6.7% (2021)	<5% (OLG benchmark <2%)
Sport and Rec Facilities (Building and Other Structures) Asset Maintenance Ratio	61.2% (2021)	90%> - <110%

Indicators, baselines and targets

our economy

INDICATOR	BASELINE	2032 TARGET
ED1: ECONOMIC DEVELOPMENT AND GROWTH		
Reduction in the no. of businesses who's greatest barrier to growth are workforce challenges.	83% businesses identified workforce challenges as biggest barrier to growth (2022)	65% businesses rate workforce challenge as greatest challenge.
Reduce unemployment rate	Data avail June 2022 (Census 2021)	Reduce unemployment rate.
No decrease population of Coonamble LGA	Data avail June 2022 (Census 2021)	No decrease in population.
Increase diversity of jobs by industry base.	478 agriculture industry jobs (34%), non-agriculture jobs 66% of 1416 total jobs (Remplan 2022)	Increase percentage of non-agriculture jobs to 70%, whilst sustain agriculture jobs numbers at 478 or more.
Increase tourism industry output within the Coonamble LGA reflective of Orana Region's tourism output.	1.9% of Cble LGA's total output (Remplan 2022) v 3.2% Orana Region. (Cble LGA approx. 60% of Orana Region's tourism output)	Increase Cble LGA's tourism output to 75% of Orana Region's tourism output. (Remplan)
Plan, build, operate and maintain a prosperous Artesian Bore Bath experience.	Business case phase.	Project completed and operational.
Increase in percentage of community whose access to education meets their expectations.	60% community expectation met (2022)	70% community expectation met.
Reduction in no. of children on waitlists with early childhood education service providers.	43 children on waitlists. 203 positions avail (Jun 2022)	50% reduction in early childhood education providers waitlists size.
Number of polices/strategies introduced to address adequate and quality education choices.	0	Increase in new policies/strategies.

Indicators, baselines and targets

our infrastructure

INDICATOR	BASELINE	2032 TARGET
I1: INFRASTRUCTURE AND ASSETS		
I1.1 ROADS		
Increase community satisfaction with rural road network.	18% community satisfaction rating (2022)	50% satisfaction
Increase community satisfaction with town roads incl urban drainage.	25% community satisfaction rating (2022)	50% satisfaction
Tooraweenah Road upgrade project's progression.	Design & prelim project doc completed. Proj Mgr appointed.	Deliver project on time and on budget. Project open to traffic.
Financial and infrastructure ratios as per below		
Transport Infrastructure Renewal Ratio (roads, bridges, footpath, curb and guttering)	70% (2021)	90%> - <110%
Transport Infrastructure Backlog % (roads, bridges, footpath, curb and guttering)	3.38% (2021)	<5% (OLG benchmark 2%)
Transport Infrastructure Asset Maintenance Ratio (roads, bridges, footpath, curb and guttering)	127.51% (2021)	90%> - <110%

Indicators, baselines and targets

our infrastructure

INDICATOR	BASELINE	2032 TARGET
I1: INFRASTRUCTURE AND ASSETS		
I1.2 URBAN WATER		
Increase community satisfaction with urban water services.	33% community satisfaction rating (2022)	50% community satisfaction rating.
Financial and infrastructure ratios as per below		
Urban Water Infrastructure Renewal Ratio %	96.25% (2021)	90%> - <110%
Urban Water Infrastructure Backlog %	1.2% (2021)	<2% (OLG benchmark)
I1.3 & I1.4 SEWERAGE		
Increase community satisfaction with sewerage services.	63% community satisfaction rating (2022)	70% community satisfaction rating
Financial and infrastructure ratios as per below.		
Sewerage Infrastructure Renewal Ratio	177.98% (2021)	90%> - <110%
Sewerage Infrastructure Backlog %	1.18% (2021)	<2% (OLG benchmark)
I1.5 ASSETS/INFRASTRUCTURE GENERAL		
Infrastructure Backlog Ratio	3.41% (2021)	<2% (OLG benchmark)
Increase community satisfaction with essential assets and infrastructure.	50% community satisfaction rating (2022)	60% community satisfaction rating

Indicators, baselines and targets

our environment

INDICATOR	BASELINE	2032 TARGET
E1.1: PLANNING AND DEVELOPMENT		
Improved community experience securing affordable and suitable residential land and/or housing.	43% community expectation rating. (2022)	55% community expectation rating.
Improve community confidence levels in our strategic land use planning framework, and in the balance between our land use interests and risk.	42% community confidence rating. (2022)	55% community confidence rating.
E1.2: SUSTAINABLE ENVIRONMENT		
Improved community sentiment we are an environmentally sustainable community.	13% community agreeance rating (2022).	50% community agreeance rating.
E1.3: SUSTAINABLE WASTE		
Increase community satisfaction with waste services provided by Council.	20% community satisfaction rating (2022)	50% community satisfaction rating.
No increase in annual waste generation across LGA.	7,000t waste generation (20/21) (kerbside, and self-haul Cble landfill & G'bone transfer station).	7,000t or less waste generation for LGA.

Indicators, baselines and targets

our leadership

INDICATOR	BASELINE	2032 TARGET
L: PEOPLE, RISK AND IMPROVEMENT, AND CORPORATE PERFORMANCE AND STRATEGIC PLANNING		
Increase community satisfaction with adequate opportunity to contribute ideas, feedback, opinion on Council matters.	23% community satisfaction rating. (2022)	50% community satisfaction rating.
Increase community satisfaction level with Council services and facilities.	42% community satisfaction rating. (2022)	55% community satisfaction rating.
Risk Management Framework meets best practice standard.	Risk Management Framework not currently meeting best practice standard. (2021)	Best practice standards met.
Meeting industry benchmark and/or improvement on benchmark.	Measured through variables below.	
Operating Performance Ratio	7.47% (2021)	> 0% (OLG benchmark)
Own Source Operating Revenue Ratio	49.16% (2021)	> 60% (OLG benchmark)
Unrestricted Current Ratio	7.74 x (2021)	>1.5 x (OLG benchmark)
Debt Service Cover Ratio	138.74 x (2021)	>2 x (OLG benchmark)
Cash Expense Cover Ratio	20.30 months (2021)	>3 months (OLG benchmark)
Infrastructure Backlog Ratio	3.41% (2021)	<2% (OLG benchmark)

what you can do?

COONAMBLE SHIRE COUNCIL

our people
- ❑ Get to know your neighbour
- ❑ Be part of our cultural and community events
- ❑ Be physically active
- ❑ Use our existing services and facilities
- ❑ Volunteer
- ❑ Respect and value the community's diversity

our economy
- ❑ Shop local – buy local
- ❑ Use local and regional providers
- ❑ Promote Coonamble, Gulargambone and Quambone as a place to visit
- ❑ Be part of our tourism events and activities
- ❑ Grow develop our local workforce

our infrastructure
- ❑ Be mindful and obey rules on wet weather conditions on our unsealed roads
- ❑ Keep footpaths clear of vegetation
- ❑ Report unsafe conditions with our infrastructure
- ❑ Report any water, sewer and drainage issues

our environment
- ❑ Minimise your energy use
- ❑ Conserve water where you can
- ❑ Compost your food and garden waste
- ❑ Donate your clothes
- ❑ Have a garage sale
- ❑ Volunteer for an environmental initiative

our leadership
- ❑ Join in the conversation of our strategies, plans and policies
- ❑ Participate in our community engagements and consultation
- ❑ Support the work of Section 355 Committees in your town or village











where to from here?

COONAMBLE SHIRE COUNCIL





COONAMBLE SHIRE COUNCIL

Enquiries:

(02) 6827 1900

council@coonambleshire.nsw.gov.au

mail to:

Coonamble Shire Council

PO Box 80

Coonamble NSW 2829



COONAMBLE SHIRE COUNCIL

DELIVERY PROGRAM

Annexure A: Operational Plan 2022-23



2022 TO 2026

COONAMBLE
SHIRE COUNCIL

Delivery Program 2022-2026 and Operational Plan 2022-23

Version: Adopted (15 June 2022)

Contact: (02) 6827 1900

council@coonambleshire.nsw.gov.au

ACKNOWLEDGEMENT OF COUNTRY

Coonamble Shire Council acknowledges the Kamilaroi and Wailwan people as the traditional custodians of the land on which it meets and operates, respecting Elders past, present and emerging. We seek at all times to show respect to all people and cultures whose privilege they have to serve within and beyond the Local Government Area.

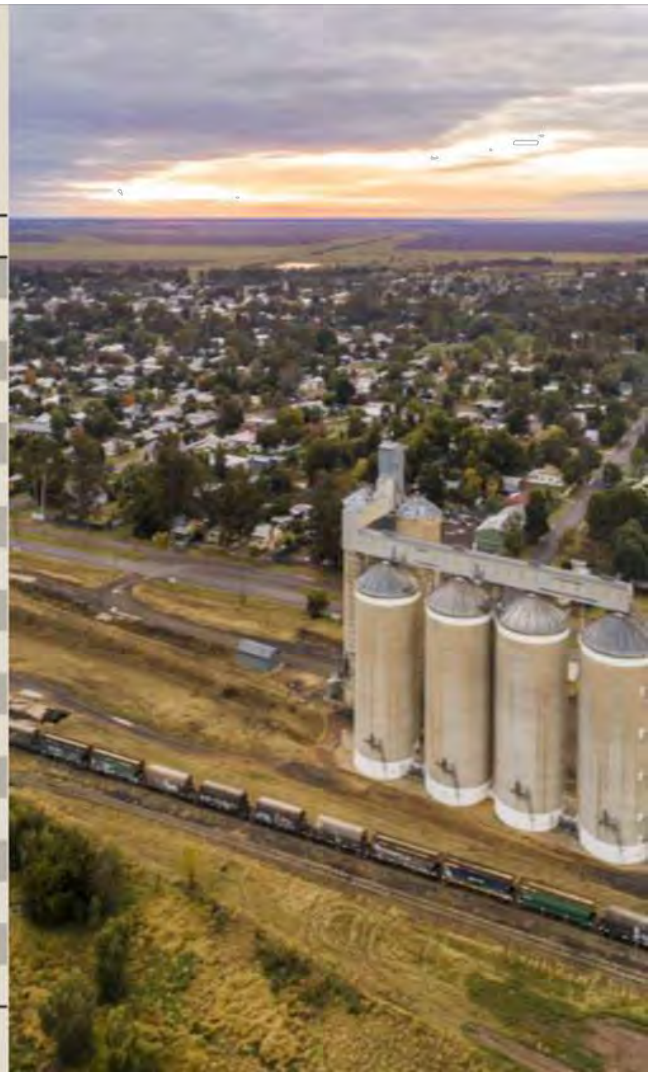



vision
by 2032 we are....
We are a prosperous, safe and welcoming community where we connect with each other, with our culture and our sustainable environment.

COUNAMBLE
SHIRE COUNCIL

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COONAMBLE SHIRE COUNCIL

about this program

Our Delivery Program (2022-2026) has been developed following the December 2021 council elections.

The DP is a statement of commitment by the newly elected Council translating goals into clear actions.

Our DP is Coonamble Shire Council's key medium term planning document for the future.

Coonamble Shire Council acknowledges the traditional owners and custodians of the lands in our regions.

Contact Council on (02) 6287 1900 or at council@coonambleshire.nsw.gov.au







introduction

1. INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Integrated Planning and Reporting Framework is based on a perpetual planning cycle which encourages an inclusive and transparent approach to the development of a sustainable local government area and responsible civic leadership.

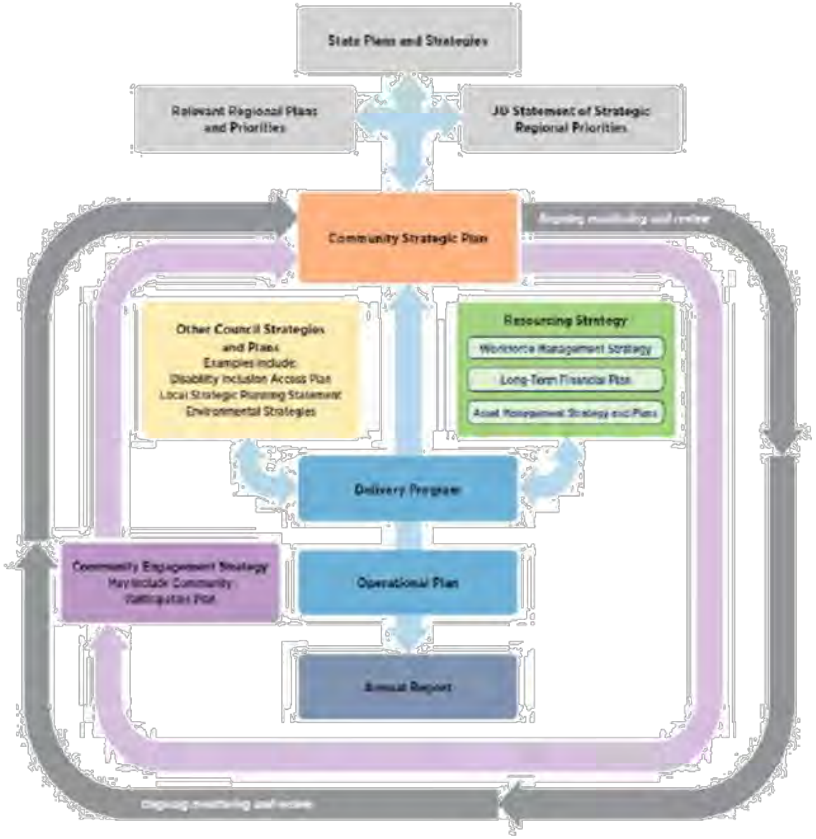
The **Community Strategic Plan (CSP)** is a community document, for the community. It identifies our values, strengths, challenges and opportunities for the future development and growth of the Coonamble Local Government Area.

The **Delivery Program (DP)** identifies the principle strategies to be undertaken to implement the outcomes identified in the Community Strategic Plan during the Council's 4-year term of office.

The **Operational Plan** provides detailed actions and targets to measure the implementation of the Delivery Program.

Following a 28 day public exhibition period and before the end of the financial year, Council formally adopts the CSP, DP and Operational Plan after taking into consideration any submissions made.

As we are in a new term, the draft CSP, draft DP and draft Operational Plan were placed on public exhibition between 14 April 2022 to 18 May 2022. This DP is now in its final format following extensive consultation.



introduction

2. THE DRAFT COONAMBLE SHIRE DELIVERY PROGRAM (2022 - 2026)

The Delivery Program (DP) is a statement of commitment to the community from each newly elected council and translates the community's strategic goals into clear actions.

It is the primary reference point for all activities undertaken by council during its term of office. It allows council to determine what is achievable over the next 4 years, what the priorities are, and how programs will be scheduled.

Importantly, the DP allows council to demonstrate how its 'business-as-usual' activities help achieve Community Strategic Plan (CSP) objectives (e.g. garbage collection achieves a safe and healthy environment objective).

3. WHAT IS REQUIRED?

A council must have a DP detailing the principal activities to be undertaken by the council to perform its functions (including implementing the strategies set out in the Community Strategic Plan) within the limits of the resources available under the Resourcing Strategy. It must also include how those activities will be prioritised, and how the council will measure and evaluate their implementation.

The council must establish a new DP after each ordinary election of councillors to cover the principal activities of the council for their term commencing on 1 July following the election.

The DP must address ongoing improvements to the efficiency, productivity, financial management and governance of the council.

The DP must allocate high-level responsibilities for each activity or set of activities. Where the council has an oversight role for a Community Strategic Plan strategy but is not the key delivery agent, the DP should include activities which reflect the role the council will play in relation to the strategy, and how it will monitor its delivery.

A draft DP must be placed on public exhibition for a period of at least 28 days and submissions received by the council must be considered by the council before the DP is adopted by the council. This has been completed.

The council must review its DP each year when preparing the Operational Plan.



COONAMBLE SHIRE COUNCIL

context

RELEVANCE TO OUR COMMUNITY STRATEGIC PLAN

Working from the bottom up, our CSP development team undertook an extensive amount of time reviewing the current CSP, Council's previous delivery program and operational plan reviews. We believe that there are better ways to do business, provide our services, to govern, to communicate and to continuously improve in our processes.

Whilst the new elected Council could have adopted the current CSP for another term, it was time for a change.

To accompany the work of the CSP, extensive community engagement and consultation has occurred and will be documented in a **Community Engagement Report** that was presented at the 15 June 2022 Council meeting. We also utilised the past 2019 Community Satisfaction Survey, current statistics, undertaking a new CSP focused survey, online forums and attended meetings.

The CSP is a result of the intensive and extensive engagement that occurred between February through to May 2022. The information provided by those valued people who participated has also influenced the development of the DP and Operational Plan.

Based upon the goals and aspirations express by community and which now forms the draft CSP, the DP has been developed and focuses on the medium term (4 years). Given the DP is derived from the CSP there is direct and clear linkage between the two plans.




COONAMBLE
SHIRE COUNCIL
COMMUNITY STRATEGIC PLAN
Vision:
We are a prosperous, safe and welcoming community where we connect with each other, with our culture and our sustainable environment.
OUR PEOPLE
COMMUNITY SERVICES & WELLBEING
By 2032, Coonamble LGA will be.....
Goal 1: We are connected, cohesive & vibrant
Strategy 1: Initiate and contribute to effective and needs-based community programs which enhance engagement, cohesion, vibrancy and liveability.
Goal 2: We are healthier
Strategy 2: Improve access to health services locally.
Goal 3: We feel safe, secure and supported
Strategy 3: Create safe places, spaces and feelings.
ARTS & CULTURE
By 2032, Coonamble LGA will be.....
Goal 4: Our connection to our culture is stronger than ever
Strategy 4: Deliver and support cultural initiatives which strengthen connection to country and traditional and unique identities.
Strategy 5: Plan, support and deliver an exciting and diverse community events scene where our community and our visitors can celebrate, engage and connect.
RECREATION & SPORTING SPACES
By 2032, Coonamble LGA will be.....
Goal 5: We are the community of good sports
Strategy 6: Provide support to our sporting, recreation and community organisations which drives improved sporting and recreational opportunities for our community.
Strategy 7: Improve the quality of our parks, open spaces,
OUR ECONOMY
ECONOMIC DEVELOPMENT & GROWTH
By 2032, Coonamble LGA will be.....
Goal 6: Our economy is sustainable, prosperous and diversified
Strategy 8: Grow our reputation as an LGA of choice to live, work and invest.
Strategy 9: Develop our economy including the visitor economy, e.g. the establishment of an Artesian Bore Bath experience.
Strategy 10: Adopt strategies which produce adequate and quality education choices for our community, from early childhood to tertiary and beyond.
OUR INFRASTRUCTURE
INFRASTRUCTURE & ASSETS
By 2032, Coonamble LGA will be.....
Goal 7: Our road network makes it possible for our economy, industries and community to prosper
Strategy 11: Employ a strategic approach to the management of our critical road network.
Goal 8: Our water infrastructure and services are fit for our community and our future
Strategy 12: Strengthen our strategic approach to the management of our water infrastructure and services.
Goal 9: Our sewerage and urban drainage infrastructure and services are fit for our community and our future
Strategy 13: Improve our strategic approach to the management of our sewerage infrastructure and services.
Strategy 14: Strengthen our strategic approach to the management of our urban drainage infrastructure and services.
Goal 10: Our essential assets and infrastructure enables our community and economy to prosper
Strategy 15: Adopt successful strategies which maximises our community's access to quality infrastructure and assets.
OUR ENVIRONMENT
PLANNING & DEVELOPMENT
By 2032, Coonamble LGA will be.....
Goal 11: Our community has confidence in our strategic land use planning framework
Strategy 16: Amend and create planning frameworks that strengthen the balance of competing land use interests, and minimises risks to our community including the availability of suitable residential land and adequate affordable housing.
SUSTAINABLE ENVIRONMENT
By 2032, Coonamble LGA will be.....
Goal 12: We are more sustainable and we contribute to the bigger environmental picture
Strategy 17: Support environmental initiatives which grow our contribution to broader environmental outcomes for future generations.
SUSTAINABLE WASTE
By 2032, Coonamble LGA will be.....
Goal 13: We are winning our war on our waste
Strategy 18: Improve our strategies, plans and programs so that we successfully balance the sustainable waste expectations of our community within the resources available to us.
OUR LEADERSHIP
PEOPLE, RISK & IMPROVEMENT, CORPORATE PERFORMANCE & STRATEGIC PLANNING
By 2032, Coonamble LGA will be.....
Goal 14: Our community leaders enrich and empower us
Strategy 19: Support and contribute to initiatives which build our capacity within to grow and nurture leadership in our community.
Goal 15: Our community believes in the integrity of Council's decision
Strategy 20: Strengthen our engagement and consultation with our local community and stakeholders including increasing community participation in decision making.
Strategy 21: Deliver successful strategies and operations which increase the community's confidence in the integrity and capability of Coonamble Shire Council.
Strategy 22: Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.

overview of our shire



The Coonamble Local Government Area (LGA) has an area of 9,955 square kilometres and is located on the traditional Indigenous lands of the Weilwan and Kamilaroi people.

Our shire includes the township of Coonamble and villages of Gulargambone and Quambone.

Coonamble LGA is part of the Orana Region of Central Northern NSW and is bounded by the LGAs of Walgett to the north, Warrumbungle in the east, Gilgandra to the south and Warren in the west.

Less than two hours' drive by road from Dubbo and six hours from Sydney.

Coonamble is situated on the Castlereagh River which runs through the town, dividing east from west. Water from the Great Artesian Basin is pumped into reservoirs throughout the town for domestic use. Residents of rural properties account for approximately one-third of the LGA population.

The majority of the district's agricultural resources are devoted to dry and broad- acre farming and grazing.

The Coonamble LGA has a population of 3,907 persons.

The area experiences extreme weather conditions including drought, flooding and extreme heat and cold. This has significant impact on the local agricultural industry and subsequently the economic prosperity of the area.

overview of our shire

COONAMBLE SHIRE COUNCIL

Coonamble

Coonamble is the central hub of our region, set along the picturesque Castlereagh River among some of Australia's finest agricultural land.

The central hub includes lively cafes, fantastic eateries, boutique shopping and other commercial industries.

Gulargambone

Gulargambone is a jewel in the Coonamble region's crown, 47km south of Coonamble along the banks of the Castlereagh River. Meaning "watering hole for many Galahs" in the local Wailwan language.

Quambone

Quambone is the smallest and quaintest of our region's villages, with a very proud population of 166 people. Located 57km from Coonamble. Quambone is the gateway to the Macquarie Marshes.







strategic direction

Through the CSP's community engagement process a number of important priorities were produced. These are categorised into the five themes for our local government area.

Our People

Connection to Country – Connection to Place – Family Friendly – Opportunities to Connect – Arts and Cultural Hub

Our Economy

Prosperity in Our Economy – Enabled by Technology and Communications – Active Hubs – Tourism – Small and Local Businesses

Our Infrastructure

Our Roads Make it Happen – Infrastructure is an Enabler – We Operate and Maintain – We Plan for Our Future

Our Environment

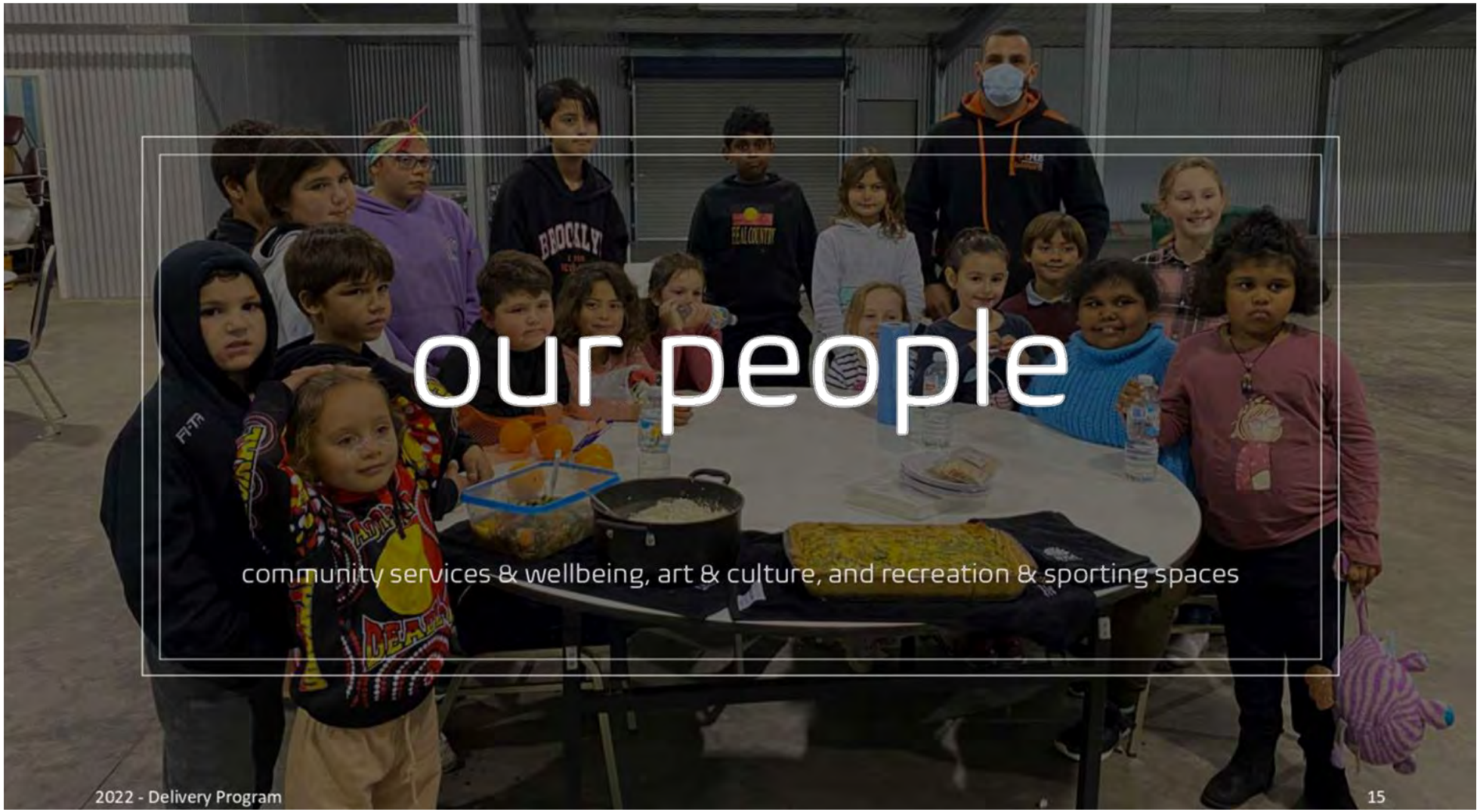
Sustainability – Future Generations – Housing Options – Protecting and Enhancing our Natural Environment

Our Leadership

Cohesive and Connected – Continuously Improve – Business and Local continuity – Lead by Example




COONAMBLE
SHIRE COUNCIL
how to read the Delivery Program
The DP lays out information about how Council will operationally implement and achieve the action items identified to ensure the CSP's goals are achieved in the long term. Each DP action item includes crucial operational implementation information including:
The corresponding CSP goal (e.g. CSP Goal 1)
The CSP strategy (e.g P1.1, ED1.1).
The Delivery Program (e.g. DPP 1.1).
Which function area(s) of Council are responsible for its implementation.
What partners Council will work with to achieve the DP item.
What measures will be used to review and monitor progress and success of each DP item.
Function areas:
ESPC – Environment, Strategic Planning and Community
CS – Corporate and Sustainability
I – Infrastructure
EDG – Economic Development and Growth
PRI – People, Risk and Improvement
Refer to Annexure A to understand Council's 2022-23 operational plan actions
Now Open


our people
community services & wellbeing, art & culture, and recreation & sporting spaces
2022 - Delivery Program
15

our people

P1: Community Services and Wellbeing

CSP Goal 1: We are connected, cohesive and vibrant

CSP P1.1- Initiate and contribute to effective and needs-based community programs which enhance engagement, cohesion, vibranc and liveability.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
P1.1.1	Improve community and youth services through enhanced programs, procedures and processes.	ESPC	Youth Interagency service partners and youth.	Development and implementation of Youtl Strategy.
P1.1.2	Enhance safer regulatory and compliance strategies and operations.	ESPC	Regional Development Australia, DPIE, LALC, NSW Public Housing, NSW Police	Number of policies and procedures created and implemented. Demolition of derelict properties. Upkeep of vacant blocks by owners through engagement then enforcement by Council.

CSP Goal 2: We are healthier

CSP P1.2 - Improve access to health services locally.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
P1.2.1	Connect with key health service stakeholders and collaboratively advocate for enhanced local health services.	ESPC	All health stakeholders incl NSW Health, Ochre, CAHS, Medicare Local, Education providers (Peads), Care providers.	Reduction in identified health services gaps.

ESPC – Environment, Strategic Planning and Community, CS – Corporate and Sustainability, I – Infrastructure, EDG – Economic Development and Growth, PRI – People, Risk and Improvement.

our people

P1: Community Services and Wellbeing

CSP Goal 3: We feel safer

CSP P1.3 - Create safe places, spaces and feelings.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
P1.3.1	Collaborate successfully to deliver programs, projects and initiatives which make our community safe and resilient.	ESPC	Interagency partners, NSW Police, developers.	No. of programs, projects and initiatives.
P1.3.2	Ensure we contribute to and plan for disaster preparedness, response and resilience.	ESPC, I, CS	NSW Gov including SES and NSW Police, developers	Implement and review actions from Flood Risk Management Plan.
P1.3.3	Amend and improve our planning instruments and development control plans.	ESPC	DPIE, Developers, Community members	Endorsed Coonamble LEP Amendment and adopted DCPs.
P1.3.4	Authorise domestic animal control initiatives which are successful in reducing issues for our community.	ESPC	RSPCA, OLG, community, North West Vets.	Asset Management Plan completed Coonamble Pound. Initiatives and regulatory programs completed.

P2: Arts and Culture

CSP Goal 4: Our connection to our culture is stronger than ever

CSP P2.1 - Deliver and support cultural initiatives which strengthen connection to country and traditional and unique identities.
CSP P2.2 - Plan, support and deliver an exciting and diverse community events scene where our community and our visitors can celebrate, engage and connect.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
P2.1.1	Facilitate creative and artistic initiatives that strengthens our connection to our identities, culture and our land.	ESPC, EDG	Outback Arts, Interagency partners, Youth, arts community groups.	Improve community satisfaction with public art, creative and artistic opportunities.
P2.1.2	Deliver dynamic and diverse cultural services.	ESPC	North Western Library Service, Central West Zone Library, Interagency partners, LALC	Sustain or improve community satisfaction with library service.

our people

P2: Arts and Culture

CSP Goal 4: Our connection to our culture is stronger than ever

CSP P2.1 - Deliver and support cultural initiatives which strengthen connection to country and traditional and unique identities.
CSP P2.2 - Plan, support and deliver an exciting and diverse community events scene where our community and our visitors can celebrate, engage and connect.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
P2.2.1	Encourage, host and promote dynamic and vibrant program of events and activities.	EDG	Tourism service providers	Number of events hosted

P3: Recreation and Sporting Spaces

CSP Goal 5: We are a community of good sports

CSP P3.1 - Provide support to our sporting, recreation and community organisations which drives improved sporting and recreational opportunities for our community.
CSP P3.2 - Improve the quality of our parks, open spaces, sporting and recreational facilities, including the MacDonald Park Masterplan Precinct.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
P3.1.1	Build capacity through sporting, recreation and community initiatives to sustain and/or grow their offering to the community.	EDG, CS, ESPC	Local sporting organisations, community.	Improve community satisfaction with sporting and recreational opportunities.
P3.1.2	Deliver Asset Management Plans for our sporting and recreational facilities.	CS	Local sporting organisations, community.	No. of Asset Management Plans completed against outstanding. Asset maintenance and renewal resourced.
P3.2.1	Progress the Masterplan for MacDonald Park Precinct.	CS	Local sporting organisations, community.	Completion of detailed design and funding sort & allocated.
P3.2.2	Further advance the Coonamble Sportsground facility to meet the needs and expectations of our local, regional and state sporting and recreation stakeholders	CS, EDG	Coonamble Sportsground users, community.	No. of funding applications submitted.


our economy
economic development & growth
2022 - Delivery Program
19

our economy

ED1: Economic Development and Growth

COONAMBLE SHIRE COUNCIL

CSP Goal 6: Our economy is sustainable, prosperous and diversified

CSP ED1.1 - Grow our reputation as an LGA of choice to live, work and invest.
CSP ED1.2 - Develop our economy including the visitor economy, e.g. the establishment of an Artesian Bore Bath experience.
CSP ED1.3 - Adopt strategies which produce adequate and quality education choices for our community, from early childhood to tertiary and beyond.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
ED1.1.1	Develop and deliver Coonamble LGA brand building initiatives as per the Economic Development Strategy 2021 and including the LGA's workforce challenges.	EDG	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators, Orana RDA, State Gov dept.	Progression of the Economic Development Strategy.
ED1.1.2	Progress strategic Economic Development and Growth priority projects: Coonamble CBD precinct including laneway and carparking, and beautification projects at Quambone and Gulargambone.	EDG	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators.	Progression of priority project and funding secured.

ESPC – Environment, Strategic Planning and Community, CS – Corporate and Sustainability, I – Infrastructure, EDG – Economic Development and Growth, PRI – People, Risk and Improvement.

our economy

ED1: Economic Development and Growth

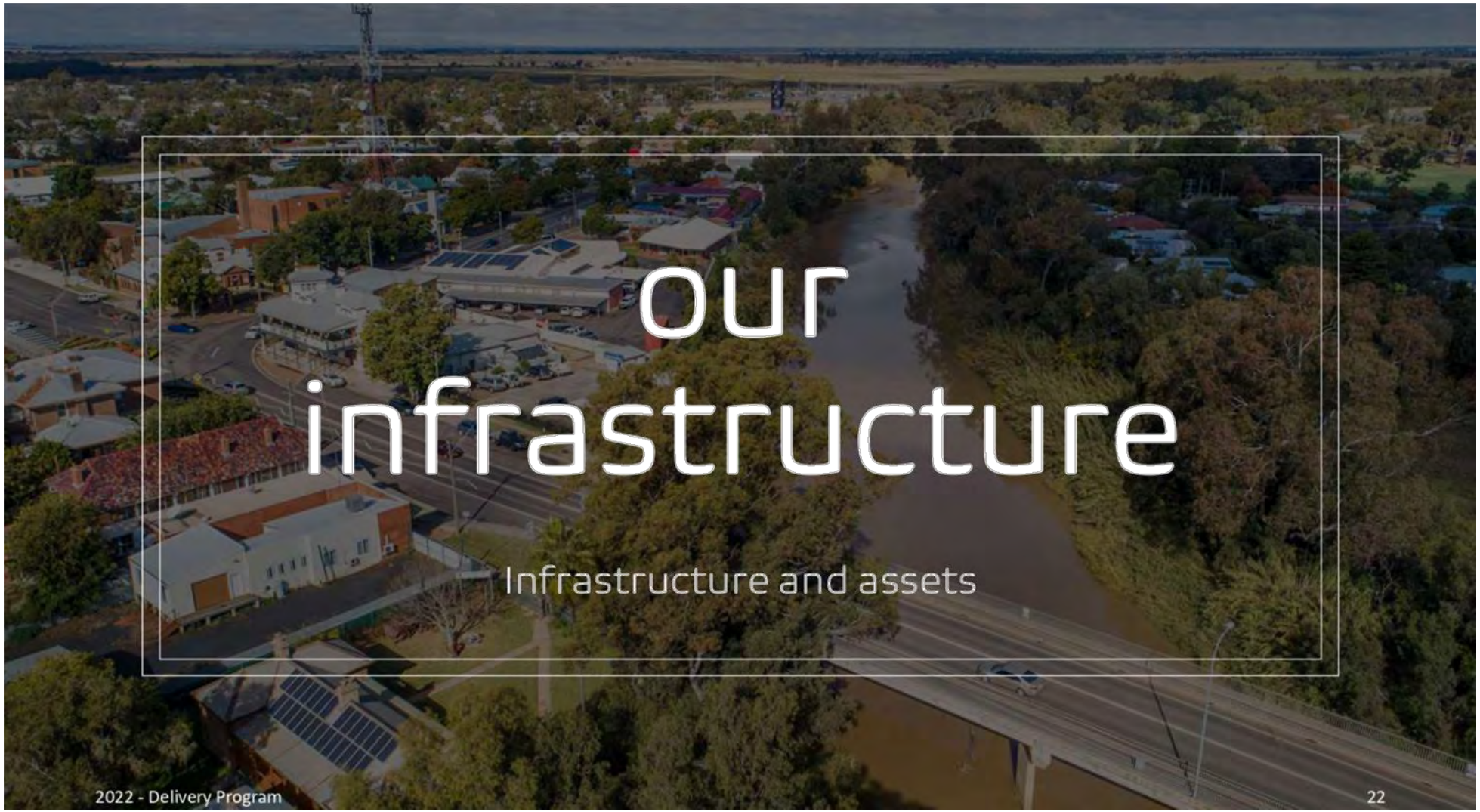
COONAMBLE SHIRE COUNCIL

CSP Goal 6: Our economy is sustainable, prosperous and diversified

CSP ED1.1 - Grow our reputation as an LGA of choice to live, work and invest.
CSP ED1.2 - Develop our economy including the visitor economy, e.g. the establishment of an Artesian Bore Bath experience.
CSP ED1.3 - Adopt strategies which produce adequate and quality education choices for our community, from early childhood to tertiary and beyond.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
ED1.2.1	Progress the Artesian Bore Bath facility.	EDG	Country and Outback Tourism Authority.	Funding being sort for project.
ED1.3.1	Support and engage with our community and education providers to ensure our community's education needs from early childhood to tertiary, are understood and met.	EDG, ESPC	Education providers, community, AECG.	Number of polices/strategies introduced to address adequa and quality education choices.




our
infrastructure
Infrastructure and assets
2022 - Delivery Program
22

our infrastructure

I1: Infrastructure and Assets

CSP Goal 7: Our road network makes it possible for our economy, industries, and community to prosper

CSP I1.1 - Employ a strategic approach to the management of our critical road network.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
I1.1.1	Complete, adequately resource and deliver upon the road network's Asset Management Plan.	I	Dept Main Roads.	Road maintenance expenditure ratio ($/km) within 20% industry benchmark. Bridge inspections: 6 x structural inspections/yr, 16 x routine inspections/yr.
I1.1.2	Plan and achieve strategic and efficient roads programs and operations.	I	Dept Main Roads.	
I1.1.3	Engage successfully with the community to achieve improved understanding of the needs and expectations of our community in regards to our road network.	I	Roads Committee, community.	
I1.1.4	Develop and deliver strategies for our road network which maximises external funding opportunities.	I	Dept Main Roads.	
I1.1.5	Complete the Tooraweenah Road upgrade project, on time and on budget.	I	Project delivery stakeholders, community, State Gov Dept.	







our infrastructure

I1: Infrastructure and Assets

CSP Goal 8: Our water infrastructure and services are fit for our community and our future

CSP I1.2 - Strengthen our strategic approach to the management of our water infrastructure and services.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
I1.2.1	Complete, adequately resource and successfully implement strategic plans for our water infrastructure.	I	NSW State Dept.	Reduce LGA water consumption to 230 KL/annu (industry average) (290KL/annum as at Jun 22). Complete and up- to-date Water Asset Management Plan. Advanced Asset Managemer Plan adopted. Water supplied meets Australian Drinking Water Guidelines 100%/annum. Non revenue water reduced from 40% (2022) to 10%.



our infrastructure

I1: Infrastructure and Assets

CSP Goal 9: Our sewerage and urban drainage infrastructure and services are fit for our community and our future

CSP I1.3 - Improve our strategic approach to the management of our sewerage infrastructure and services.
CSP I1.4 - Strengthen our strategic approach to the management of our urban drainage infrastructure and services.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
I1.3.1	Complete, adequately resource and successfully implement strategic plans for our sewerage infrastructure.	I	NSW State Dept.	Trade Waste Policy implemented, monitored and reviewed. Sewerage Infrastructure Asset Management Plan complete and resourced. Funding secured for Coonamble Sewerage Treatment Plan for preferred option's completed design. Decrease number of urban sanitary drainage complaints by 10%. Decrease number of urban rectification projects outstanding. No. of licence exceedances at Gulargambone and Coonamble STP to <2 each/annum. No. of pollution incidents <2/annum.
I1.4.1	Complete, adequately resource and successfully implement strategic plans for our urban drainage infrastructure.	I	NSW State Dept.	Asset Management Plan for kerb and gutter infrastructure including the Replacement Program actioned and resource Asset Management Plan for storm water infrastructure actioned and resourced. Stormwater maintenance and inspections 12 x routine inspections/annum. Reduction in works required to alleviate localised flooding b 40%.

our infrastructure

I1: Infrastructure and Assets

CSP Goal 10: Our essential assets and infrastructure enables our community and economy to prosper

CSPI1.5 - Adopt successful strategies which maximises our community's access to quality infrastructure and assets.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
I1.5.1	Successfully represent the interests of our community with regards to rail freight.	EDG	ARTC, Inland Rail, community, NSW Farmers.	Ongoing successful engagement with all stakeholders.
I1.5.2	Create and adopt strategies and operations which improve the quality and efficiency of the Coonamble Livestock Regional Market.	ESPC	Saleyards users and agents.	Implement and resource Coonamble Livestock Regional Market Asset Management Plan. MOU and operating protocols deliver operational effectiveness and governance.
I1.5.3	Develop and implement strategies and operations which deliver quality and well managed Council assets and infrastructure to the community.	I, CS	Community	Footpath maintenance and inspections: 2x routine insp/yr high traffic areas, 1x routine insp/yr med traffic areas, 0.5x routine insp/yr.

ESPC – Environment, Strategic Planning and Community, CS – Corporate and Sustainability, I – Infrastructure, EDG – Economic Development and Growth, PRI – People, Risk and Improvement.

our infrastructure

I1: Infrastructure and Assets

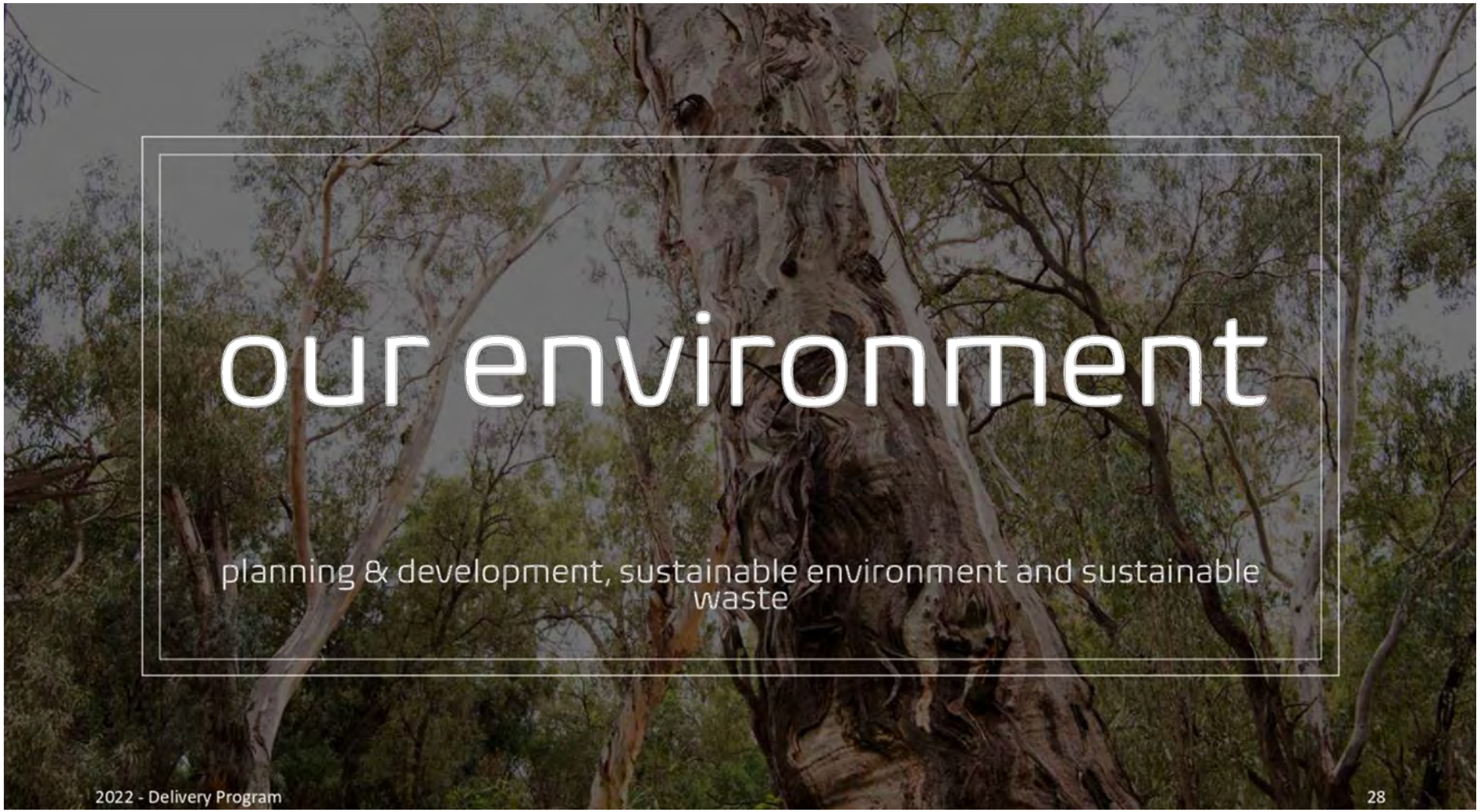
COONAMBLE

CSP Goal 10: Our essential assets and infrastructure enables our community and economy to prosper

CSPI1.5 - Adopt successful strategies which maximises our community's access to quality infrastructure and assets.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
I1.5.4	Develop and implement strategies, management processes and operations which optimise Quarry operations.	I	NSW State Dept	No. of licences exceedances at Quarry <2/annum. Quarry extraction >75,000 t/annum. Quarry Action Management Plan resourced. Quarry Rehabilitation Plan actioned where required.
I1.5.5	Deliver plant and fleet management efficiencies.	CS		No. of new processes adopted.
I1.5.6	Deliver a Long Term Financial Plan (LTFP) which achieves balance between the Council's financial capabilities and the community's aspirations, and is a quality decision making and problem solving tool.	CS	OLG	Projections within the LTFP reflect the financial projections contained in the Asset Management Plans.

ESPC – Environment, Strategic Planning and Community, CS – Corporate and Sustainability, I – Infrastructure, EDG – Economic Development and Growth, PRI – People, Risk and Improvement.


our environment
planning & development, sustainable environment and sustainable waste
2022 - Delivery Program
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our environment

E1: Planning and Development

COONAMBLE SHIRE COUNCIL

CSP Goal 11: Our community has confidence in our strategic land use planning framework

CSP E1.1 - Amend and create planning frameworks that strengthen the balance of competing land use interests, and minimises risks to our community including the availability of suitable residential land and adequate affordable housing.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
E1.1.1	Achieve flood risk management strategies and projects.	I, ESPC	DPIE, developers, community members	Delivery of DCP. Stage 5 Coonamble Levee complete.
E1.1.2	Develop a housing strategy to address affordability and availability of residential land and housing.	ESPC, EDG	DPIE, developers and community.	Development of successful strategies and frameworks including Conditions of Consent framework.
E1.1.3	Implement Planning and Development Approvals Process which enhances operational efficiencies.	ESPC	DPIE, developers, community.	Delivery of Development Control Plans.

E2: Sustainable Environment

CSP Goal 12: We are more sustainable and we contribute to the bigger environmental picture

CSP E1.2 - Support environmental initiatives which grow our contribution to broader environmental outcomes for future generations.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
E1.2.1	Support stakeholders such as the Macquarie County Council, Local Land Services and Landcare whose plans and operations deliver greater environmental outcomes in our community.	ESPC, CS	Macquarie County Council, Local Land Services and Landcare, community.	Sustained relationship with partners.
E1.2.2	As community expectations evolve, simultaneously evolve our involvement with initiatives which deliver greater environmental outcomes in our community.	ESPC	Community.	Response level to emerging community expectation in relation to the environment.

ESPC – Environment, Strategic Planning and Community, CS – Corporate and Sustainability, I – Infrastructure, EDG – Economic Development and Growth, PRI – People, Risk and Improvement.

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our environment

E3: Sustainable Waste

GUNNEDAH SHIRE COUNCIL

CSP Goal 13: We are winning our war on our waste

CSP E1.3 - Improve our strategies, plans and programs so that we successfully balance the sustainable waste expectations of our community within the resources available to us.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
E1.3.1	Create and adopt new and evolved waste management strategies and operations which reduce the gap between our community's sustainable waste expectations and satisfaction levels.	ESPC	Waste contractor, NSW State Dept, community.	Delivery of Waste Management Strategy




our leadership
people, risk & improvement, corporate performance and strategic planning
2022 - Delivery Program
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our leadership

L1: People, Risk & Improvement, Corporate Performance, and Strategic Planning

CSP Goal 14: Our community leaders enrich and empower us

CSP L1.1 - Support and contribute to initiatives which build our capacity within to grow and nurture leadership in our community.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
L1.1.1	Support and contribute to initiatives which fosters and recognises leadership within our community.	EDG, CS	Community, community groups.	Number of initiatives supported.

CSP Goal 15: Our community believes in the integrity of Council's decision

CSP L1.2 - Strengthen our engagement and consultation with our local community and stakeholders including increasing community participation in decision making.
CSP L1.3 - Deliver successful strategies and operations which increase the community's confidence in the integrity and capability o Coonamble Shire Council.
CSP L1.4 - Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
L1.2.1	Employ quality engagement and communication tools and strategies, including Council's Community Engagement Strategy, which achieves increased community's participation in decision making.	EDG, CS	Community, community groups.	Number of initiatives supported.
L1.3.1	Complete and adopt the Audit, Risk and Improvement Committee's (ARIC) Strategic Four Year Plan.	PRI	ARIC, OLG	ARIC's Strategic Plan complete.
L1.3.2	Adopt the eight elements of good governance practices at the essence of operations and decision making.	PRI	Councillors, Council officers	Adoption of eight elements of good governance practices.
L1.3.3	Deliver communication and marketing strategies which achieve brand building and maximises engagement with	EGP	Community	Number of initiatives supported.

our leadership

L1: People, Risk & Improvement, Corporate Performance, and Strategic Planning

CSP Goal 15: Our community believes in the integrity of Council's decision

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CSP L1.4 - Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
L1.3.4	Achieve organisational decision making which is strategic and not ad hoc.	All	Councillors, Council officers	Number of policies reviewed and adopted.
L1.3.5	Achieve redundancy within our organisational structure, and provide effective pathways for our people by successfully becoming a learning organisation.	PRI	OLG	Reduction in safety incidents. Implement WH&S systems and strategies. Resource the Annual Training Plan. Deliver innovative workplace solutions
L1.3.6	Complete a Service Delivery Review for the whole of organisation and deliver a full Service Delivery Review Program for rollout in Jul 2024.	All	OLG	Service Delivery Review Program finalised.
L1.4.1	Develop and adopt strategies including Customer Service Excellence which positively influences the way we think and do business.	CS	Community	Develop customer focused procedures including; Customer Service Policy; Complaints Handling; Customer Response System. Deliver a long term solution to records management.

challenges for our future

COONAMBLE SHIRE COUNCIL

OUR PEOPLE

Community Services & Wellbeing; Arts and Culture; and Recreation & Sporting Spaces

- How do you connect our community when there is disconnect and divisiveness.
- How do people balance work, family and other commitments with gaps in our services?
- How do we keep up with the demands on our community as a result of the "baby boom".
- How do we ensure our connection to local culture?
- What are we doing about our high crime statistics and how do we address the causes?
- What are we doing about animal control?
- How do we manage and communicate our local disaster preparedness?
- How do we manage the gaps in our medical and health services?
- How do we continue to development of our recreation and sporting spaces?

OUR ECONOMY

Economic Development and Growth

- How do you manage the lack of support to local businesses, including workforce challenges, drought and lack of housing?
- How do we address a skilled labour shortage and workforce challenges?
- How do we create a larger, diverse, sustainable local economy?
- How do we ensure our early childhood services keep pace with demand?
- How do revitalise our main street?
- How do we address the housing supply issue in our LGA?
- How can Council improve its communication to local business and industry?

OUR ENVIRONMENT

Planning and Development; Sustainable Environment; and Sustainable Waste

- How can we be sustainable when we don't recycle?
- How can we reduce the impacts of human activity on the environment to protect it for future generations?
- What can we do to be leaders in the Central West for environmental sustainability?

OUR INFRASTRUCTURE

Roads; Water and Sewer; and Essential Asset Infrastructure

- How do we manage one of the largest unsealed road networks in NSW?
- What can be done with dealing with customer dissatisfaction on our unsealed roads?
- What can be done to manage the quarry better?
- How do we address the telecommunication disconnect in our shire?
- How does Council operate and manage its assets with its limited budget and competing priorities?
- What can be done to manage our ageing water and sewer assets, including private infrastructure?
- How can we deal with the perceptions of water quality?

OUR LEADERSHIP

People, Risk and Improvement; Corporate Performance and Strategic Planning

- How can Council improve its customer service delivery to our community?
- How can Council improve the perception that it does listen to our community?

what will we do?

COONAMBLE SHIRE COUNCIL

1. A PLAN FOR ALL

The Community Strategic Plan brings together the aspirations and priorities of the community. The CSP has been organised to describe the balance and connections between what the community has stated and asked for and what needs to be done.

Information in this section is grouped into the five themes:

P – Our People

ED – Our Economy

E – Our Environment

I – Our Infrastructure

L – Our Leadership

The diagram displayed on the following page includes a summary of all the objectives for each theme. No one theme is more important than the other. We must balance across all themes which will bring the greatest benefit.

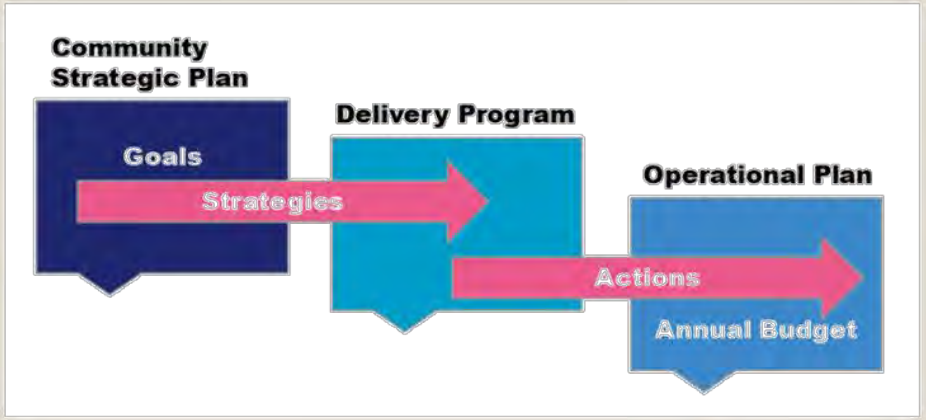
Measures have been applied because it is important to measure our success. Each goal and strategy includes measures to check our progress and provide positive benefits and feedback to the community. Measures will be reported on in the State of the Shire Report, formally referred to as the End of Term Report.

Our CSP displays the five themes which are supported with 9 function areas. It provides ideas of how each of us as an individual, a community organisation, business or industry group and state agency can contribute to the final CSP.

The CSP reinforces the role we all must play in creating and fostering the community we want.

2. DELIVERY PROGRAM AND OPERATIONAL PLANS

The CSP strategies cascade down into the Council's Delivery Program. Unlike the CSP which is the community's document that all government agencies and organisations should implement, the **Delivery Program** is specific to Council and what we can deliver. The Delivery Program outlines timeframes, priorities, funding allocations and who is responsible for implementing Council's actions that contribute towards the Community Strategic Plan. More specific detail is provided in Council's Annual Operational Plan for each financial year.



what will we do?

COONAMBLE SHIRE COUNCIL

3. RESOURCING STRATEGY

The Resourcing strategy consists of three components:

1. Long-Term Financial Planning
   The Long-Term Financial Plan (LTFP) is a 10-year rolling plan that informs decision-making and demonstrates how the objectives of the CSP and commitments of the DP will be resourced.

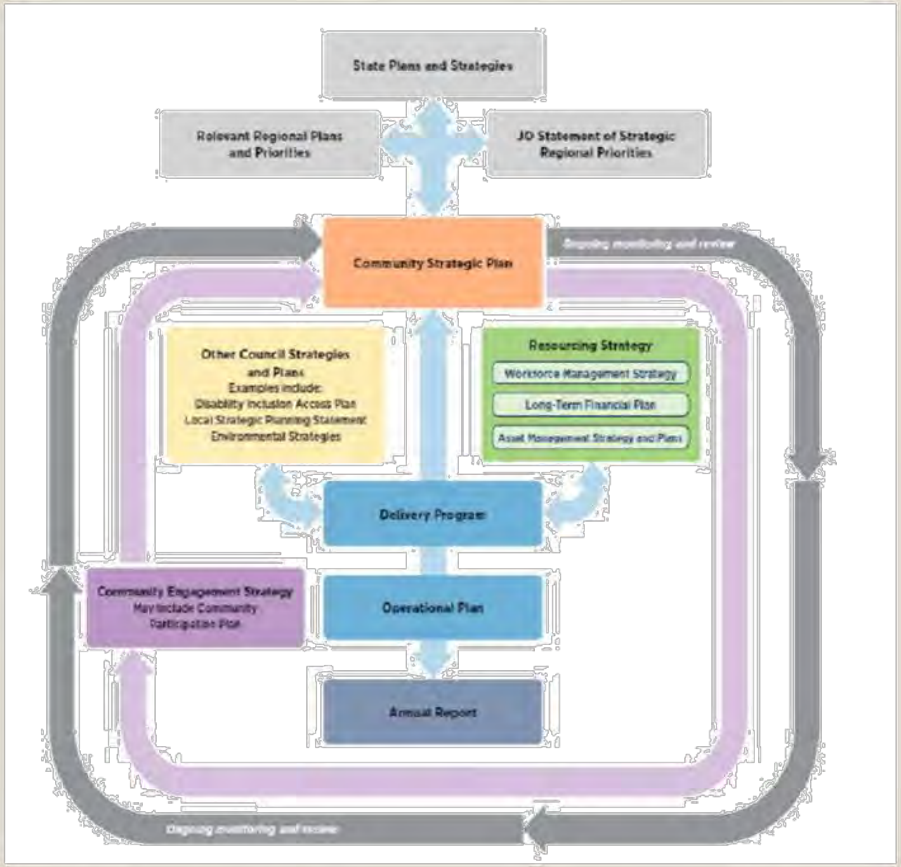
2. Workforce Management Planning
   The Workforce Management Strategy is a proactive 4-year document that shapes the capacity and capability of the workforce to achieve Council's strategic goals and objectives.

3. Asset Management Strategy
   The Asset Management Strategy is to provide the require level of service for the community in accordance with the CSP and in the most cost-effective manner.

The Resourcing strategy clearly articulates how Council will implement and resource the vision of the CSP. Council will work on providing updates of the plans above when they are due.

Existing access to these documents can be found on Council's website:
https://www.coonambleshire.nsw.gov.au/council/integrated-planning-and-reporting

Or via the QR Code:





COONAMBLE SHIRE COUNCIL

Delivery Program

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Coonamble Shire Council

PO Box 80

Coonamble NSW 2829

Adopted 15 June 2022


COONAMBLE
SHIRE COUNCIL


Annexure A
Operational Plan 2022-23
2022 – 23 Operational Plan
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COONAMBLE SHIRE COUNCIL

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COONAMBLE
SHIRE COUNCIL
Section One:
2022 to 2023 Highlights
2022 – Annexure A: Operational Plan 2022 to 2023 Highlights

Section One: 2022-23 Highlights
1.1 Budget 2022-23

Budgeted Operations Result for 2022/23	**$105,170**
Comprised of the following fund results	
General Fund	($144,638)
Water Fund	$222,351
Sewerage Fund	$ 27,457
Budgeted Non Operational Result for 2022/23	**$6,732,759**
Comprised of the following fund results	
General Fund	$6,366,943
Water Fund	$222,351
Sewerage Fund	($197,543)

OPERATIONAL PLAN HIGHLIGHTS

Roads – Operational (Maintenance)	$1,680,060
Urban Roads Maintenance	$150,000
Sealed Rural Roads Maintenance	$300,000
Unsealed Rural Roads Maintenance	$612,000
Bridges Maintenance	$50,000
Regional Roads Block Grant Maintenance	$568,060

Section One: 2022-23 Highlights

1.1 Budget 2022-23

Roads – Non Operational (Capital)	**$25,028,890**
Urban Roads - Betram Street Reconstruction Project	$350,000
Urban Roads - Capital Renewal Program	$200,000
Unsealed Rural Roads - Reconstruction program	$350,000
Sealed Rural Local - Heavy Patch and Resealing program	$200,000
Regional Roads - Capital Renewal Program	$100,000
Regional Roads - Capital Renewal Program - Warren Road upgrade	$1,267,188
HVSP Program - MR7515 Warren Road / Highway Intersection	$820,000
Roads to Recovery -Shanklin Rd- Unsealed Renewal	$375,000
Roads to Recovery - Wingadee Rd Renewal & Drainage	$150,000
Roads to Recovery - Local Roads Renewal - Yalcogrin St Gular	$400,000
L.R.C.I. Grant Program - Box Ridge Road - Reconstruction	$1,859,636
FLR R3 - SR86 Carinda Rd HP & Culverts	$2,265,840
Stormwater Drainage - Improvement Program for Coonamble	$175,000
Tooraweenah Road - Extension of Sealed length	$13,566,000
Flood Damage - Restoration of Roads Network	$2,950,226
Water Supply Operations	**$1,203,705**
Coonamble Mains Replacement Program	$624,642
Coonamble Relocation Chlorine Storage	$20,000
Coonamble Reservoir Improvements	$24,000
Quambone Mains Replacement Program	$61,170
Quambone Construct New Chlorine Room	$45,000
Quambone Chlorine Residual Monitors	$20,000
Quambone Chlorine Scales and Auto Changeover	$12,000
Quambone Reservoir Improvements	$15,000
Gulargambone Mains Replacement Program	$317,893
Gulargambone Chlorine Residual Monitors	$40,000

Section One: 2022-23 Highlights

1.1 Budget 2022-23

Sewerage Supply Operations	**$1,400,000**
Coonamble Mains Relining	$535,000
Coonamble SPS1 Vent Stack	$20,000
Coonamble STO Replacement Report and Concept Design	$250,000
Gulargambone Mains Relining	$235,000
Gulargambone Reline Maturation Pond	$60,000
Gulargambone Tertiary Ponds	$200,000
Gulargambone SCANDA and Aeration Control	$100,000
Other Significant Non Operational Planned Works	**$4,991,594**
Corporate Support and Document Management Systems	$73,655
Security Camera Upgrades	$20,400
Coonamble SES Station Project	$950,000
Cemetery Improvement Program	$20,000
Specific Works – Buildings	$70,380
LRCI Grant Program – Quambone Toilet Block	$33,024
SCC Grant Program – Museum Stables	$62,745
Library LSP Grant Funds	$15,000
Renovations and Repairs – Quambone Hall & Library	$50,000
Renovations and Repairs – Coonamble Aerodrome Terminal	$40,000
Renovations and Repairs – Chemical Storage Shed	$50,000
Renovations and Repairs – Residential Premises	$198,500
SCCF Grant Program – Construction of Women's Changerooms	$450,000
SCCF Grant Program – Installation of Walking Loop	$327,083
Coonamble Pool Upgrade Program	$466,957
DCP Funding – Coonamble Sportsground	$119,450
Coonamble Showground Upgrades	$25,000
Kerb and Gutter Construction	$75,000
Footpaths Construction	$45,000
Coonamble Caravan Park Upgrade	$200,000
Plant Acquisitions	$1,648,000

COONAMBLE SHIRE COUNCIL

Section Two: 2022 to 2023 Financial Information

Section Two: Financial Information

2.1 Revenue Policy and Statement of Charges to Apply to Rateable and Non-Rateable Properties

Council proposes to continue to levy ordinary rates using a structure comprising a minimum amount to which an ad valorem component is added. As per the provisions contained in the Local Government Act, Council is required to rate based on the land valuations provided by the NSW Land and Property information (LPI). Throughout the year Council is advised of changes to these valuations, should these changes affect the rateability of the land Council will amend the rates levied on a pro rata basis based on the information provided by the LPI.

It is proposed that the total amount collected for ordinary rates each year will take account of any approved increases advised by the Minister.

The level of charges to apply to domestic waste management are determined in accordance with the Reasonable Cost Guidelines issued by the Department of Local Government and are subject to independent audit by Council's auditors. It is proposed that this approach will continue for future years.

The attached table shows the rates and charges for the 2022/23 financial year subject to OLG approval on 21 June 2022 (General Rate Income at 2%).



2.1.1 Rating Levels (2.0% increase)

COONAMBLE SHIRE COUNCIL

Rate Code	Ordinary Category	2020/21 Min.$	2020/21 Cents in $	2020/21 Estimated Yield ($)	2022/23 Min.$	2022/23 Cents in $	2022/23 Estimated Yield ($)
1	Ordinary - Coonamble	490	1.5713	535,205	500	1.60273	546,012
2	Ordinary – Gulargambone	490	1.2800	88,200	500	1.30560	95,500
3	Ordinary - Village	480	1.2800	58,560	490	1.28000	60,760
5	Farmland	390	0.2926	3,942,363	398	0.30460	4,003,854
7	Small Rural Holdings	510	0.8400	152,730	520	0.85680	155,780
10	Rural Residential	480	0.7300	75,232	490	0.74460	77,254
15	Business	540	2.3600	192,548	551	2.40720	195,867
	Total Ordinary			4,852,290			5,132,028

Increases in Minimums Ordinary	2021/22	2022/23	Changes ($)	No of Assess on Min	Total Assess	% min
Ordinary	490	500	10	795	1026	77%
Gulargambone Ordinary	490	500	10	185	185	100%
Village Ordinary	480	490	10	124	124	100%
Farmland	390	398	8	55	797	7%
Small Rural Holdings	510	520	10	20	89	22%
Rural Residential	480	490	10	68	122	56%
Business	540	551	11	101	207	49%
Total				1348	2550	

Based on Valuations Received to June 2022

Statement of 2022/23 Charges to be Levied

COONAMBLE SHIRE COUNCIL

2.1.2 Water and Sewer Pricing Structure
(a) Water Supply Charges

Council has adopted a two-part tariff with water, an access charge and a usage charge based on consumer usage of water. The water billing year operates on a financial year basis i.e. from 1 July to 30 June.

The State Government, in recent years, has required NSW water utilities to move to best practice pricing structures for the management of water supply and sewerage businesses.

Best practice water pricing involves a two-part tariff, or inclining block tariff with NO water allowance, no land-based charges and appropriate charges for non-residential customers.

Council has implemented best practice pricing, required by the Government, as a prerequisite to gain access to any future grant funding opportunities.
Essentially, for Council, the issues are:

- Selection of an appropriate pricing option; and
- Impact of the pricing policy on customers and consumption behaviour.

In determining its pricing structure and its pay for use model, Council considered the following circumstances:

- Distribution of costs equitably among consumers and the elimination of cross subsidies.
- Efficient water use by consumers.
- Environmental protection and sustainability of natural resources
- Compliance with Government regulation.

Council has adopted an inclining block tariff for 2022/23 as shown in the following table:

2022/23 Water Charges:

Town/Village	Access Charge ($)20mm	Usage Charge – 1st Tier ($/kl)	2nd Tier Pricing Limit (kl)	Usage Charge 2nd Tier ($/kl)	Est. Yield ($)
Coonamble	380	$1.30	450	$2.00	888,100
Gulargambone	490	$1.15	450	$1.80	103,460
Quambone	490	$1.40	430	$2.30	28,800

The Access Charges as above are for 20mm services, the charges below allow for the size of the water meters as required by best practice pricing. The resulting charges are shown in the table below:

2022/23 Access Charges:

Item	Coonamble ($)	Gulargambone ($)	Quambone ($)
Access charge (20mm meter)	380	490	490
Access charge (25mm meter)	597	769	769
Access charge (40mm meter)	1,520	1,960	1,960
Access charge (50mm meter)	2,375	3,063	3,063
Access charge (75mm meter)	5,343	6,889	6,889
Access charge (100mm meter)	9,500	12,250	12,250

Statement of 2022/23 Charges to be Levied

COONAMBLE SHIRE COUNCIL

2.1.2 Water and Sewer Pricing Structure (b) Sewer Charges

Council has adopted a usage charge applicable to residential and commercial use – there is no land value-based charge.

2022/23 Residential Sewer Charges

Town/Village	Annual Domestic Charge ($)	Estimated Yield ($)
Coonamble Residential	680	667,080
Gulargambone Residential	850	147,900
Coonamble – Flats	570	54,150
Gulargambone – Flats	770	10,010



2022/23 Non-Residential Sewer Charges:

The sewer charge for non-residential customers is not less than that of residential customers – a minimum charge of $680 for Coonamble and $850 for Gulargambone. Non-residential services are also subject to sewer discharge factor (usage charge) related to water consumption

The treatment charge per kilolitre is 216 cents for both Coonamble and Gulargambone.

2022 – Annexure A: Operational Plan 2022 to 2023 Highlights

Statement of 2022/23 Charges to be Levied

COONAMBLE SHIRE COUNCIL

2.1.3 Waste Pricing Structure
(a) Domestic Waste Management Charge – (per service)

2022/23 Domestic Waste Management Charge (per service)

Particulars	Rate Code	2020/21 Charge $	2022/23 Charge $	Difference $	Estimated Yield $	No of Services
Coonamble	71	280.00	280.00	0	301,280	1,076
Coonamble – additional service	73	140.00	140.00	0	14,000	100
Gulargambone	74	365.00	365.00	0	62,050	170
Gulargambone – additional service	76	140.00	140.00	0	4,340	31
Quambone	78	315.00	315.00	0	13,860	44
Quambone – additional service	81	140.00	140.00	0	280	2
Coonamble/Vacant Land	72	48.00	48.00	0	4,320	90
Gulargambone/ Vacant Land	75	48.00	48.00	0	1,296	27
Quambone/Vacant Land	80	48.00	48.00	0	1,632	34
Coonamble Commercial	-	280.00	280.00	0	42,840	153
Gulargambone Commercial	-	365.00	365.00	0	13,140	36
Quambone Commercial	-	315.00	315.00	0	945	3
Commercial – additional service	-	140.00	140.00	0	18,620	133
Total Garbage					459,263	1,899

The above charges are for a single weekly per annum service

(b) Commercial Waste Management Charge – (per service)

Coonamble	$280 service
Gulargambone	$365 service
Quambone	$315 service

Statement of 2022/23 Charges to be Levied

COONAMBLE SHIRE COUNCIL

2.1.4 Overdue Rate Charge
(a) Maximum Rate of Interest Payable on Overdue Rates and Charges

2022/23 Maximum Rate of Interest Payable on Overdue Rates and Charges

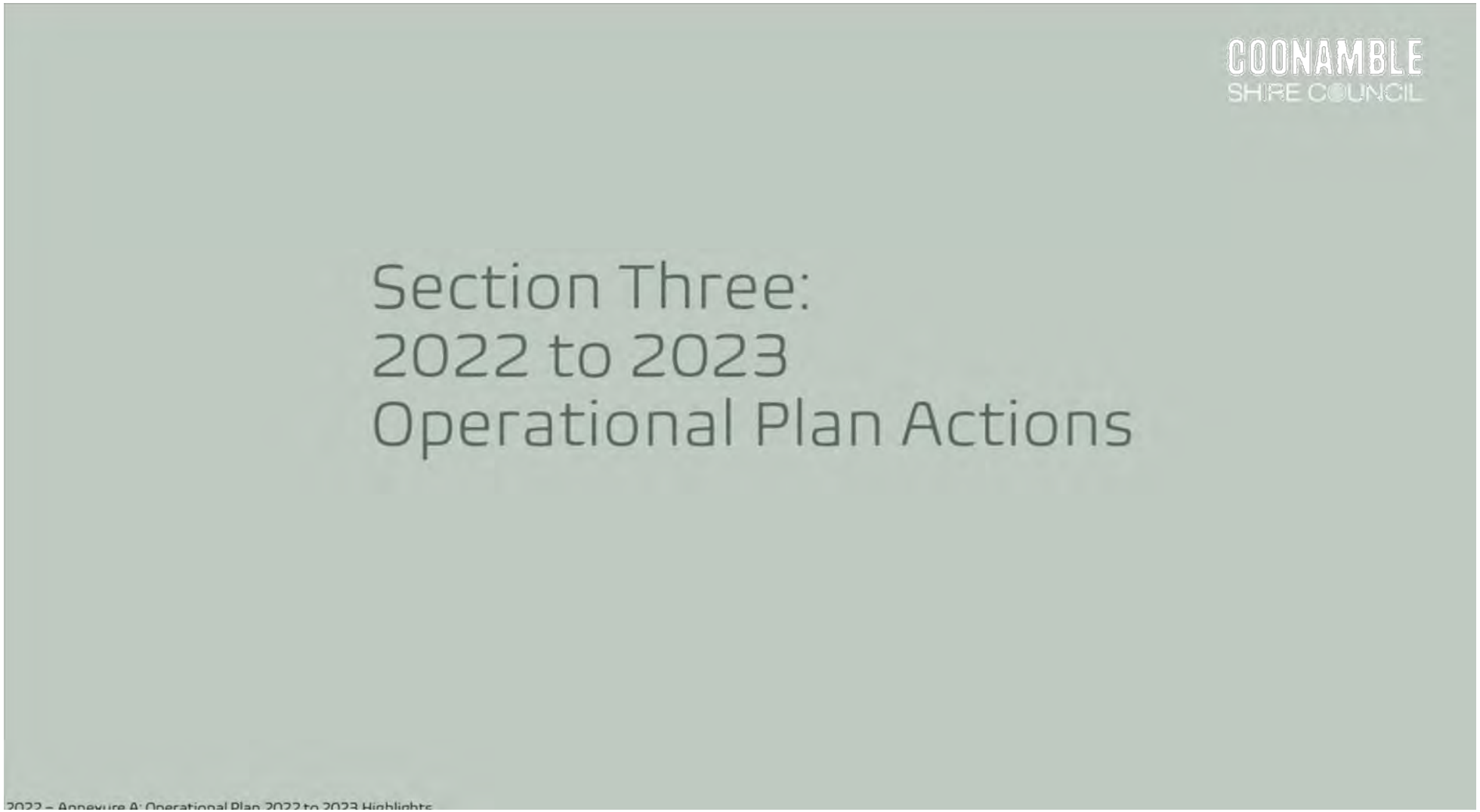
In accordance with section 566(3) of the Local Government Act 1993, the maximum rate of interest payable on overdue rates and charges for the period 1 July 2022 to 30 June 2023 (inclusive) will be 6% per annum.

2.1.5 Statement of Borrowings

Council borrows funds to provide infrastructure requirements and community assets which are not able to be funded out of normal revenue sources. The loans are based on periods which represent the economic life of the facility or asset or a reasonable fixed term, whichever is the lesser.

Loans are raised by Council from banks or other recognised financial institutions and secured by a mortgage deed over the revenue of the Council.

Loan Purpose	Principal O/Stand 30/06/2022	Principal O/Stand 30/06/2023	Principal Repaid 2022/23	Interest Payable 2022/2023
General Fund				
Infrastructure Vehicles	$499,491	$797,732	$ 51,407	$ 6,887
Sewerage Fund				
Nil	-	-	-	-
Water Fund	-	-	-	-
Nil				


COONAMBLE
SHIRE COUNCIL
Section Three:
2022 to 2023
Operational Plan Actions
2022 – Annexure A: Operational Plan 2022 to 2023 Highlights

our people

P1: Community Services and Wellbeing

CSP Goal 1: We are connected, cohesive and vibrant

CSP P1.1- Initiate and contribute to effective and needs-based community programs which enhance engagement, cohesion, vibrancy and liveability.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	CP Action Item No.	2022-23 Action	Function Area	Measure
P1.1.1	Improve community and youth services through enhanced programs, procedures and processes.	ESPC	Youth Interagency service partners and youth.	Development and implementation of Youth Strategy.	P1.1.1.1	Promote and support the development of a whole of community Youth Interagency Framework which builds on collaboration.	ESPC	Youth Interagency Framework developed.
					P1.1.1.2	Build on well attended and vibrant youth programs and initiatives including school holiday programs and Youth Council.	ESPC	Number increases in line with th services provided.
					P1.1.1.3	Prepare relevant procedures and policies which results in safe, well attended and enhanced community programs.	ESPC	Procedures and policies created and adopted.
P1.1.2	Enhance safer regulatory and compliance strategies and operations.	ESPC	Regional Development Australia, DPIE, LALC, NSW Public Housing, NSW Police	Number of policies and procedures created and implemented.	P1.1.2.1	Review Council's regulatory and compliance services including policies, procedures and community engagement tools.	ESPC	Review completed.
				Demolition of derelict properties. Upkeep of vacant blocks by owners through engagement then enforcement by Council.	P1.1.2.2	Develop an action plan to address the housing issues within our communities.	ESPC	Action Plan developed for housing strategy.

ESPC – Environment, Strategic Planning and Community, CS – Corporate and Sustainability, I – Infrastructure, EDG – Economic Development and Growth, PRI – People, Risk and Improvement.

2022 – Annexure A: Operational Plan Actions

our people

P1: Community Services and Wellbeing

CSP Goal 2: We are healthier

CSP P1.2 - Improve access to health services locally.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
P1.2.1	Connect with key health service stakeholders and collaboratively advocate for enhanced local health services.	ESPC	All health stakeholders incl NSW Health, Ochre, CAHS, Medicare Local, Education providers (Peads), Care providers.	Reduction in identified health services gaps.	P1.2.1.1	Action the Economic Development Strategy 2021 (2.3.1) to work with our community's health services stakeholders to understand and address gap areas in our health services	ESPC EDG	Gaps analysis undertaken.

CSP Goal 3: We feel safer

CSP P1.3 - Create safe places, spaces and feelings.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
P1.3.1	Collaborate successfully to deliver programs, projects and initiatives which make our community safe and resilient.	ESPC	Interagency partners, NSW Police, developers.	No. of programs, projects and initiatives.	P1.3.1.1	Actively participate in initiatives for the reduction of crime including maintaining and improving our connections with local command, interagency and other service providers.	ESPC	Number of initiatives undertaken and continues to increase.
					P1.3.1.2	Achieve crime prevention through environmental design.	ESPC	Number of CPTED undertaken.

our people

P1: Community Services and Wellbeing

CSP Goal 3: We feel safer

CSP P1.3 - Create safe places, spaces and feelings.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
P1.3.2	Ensure we contribute to and plan for disaster preparedness, response and resilience.	ESPC, I, CS	NSW Gov including SES and NSW Police, developers	Implement and review actions from Flood Risk Management Plan.	P1.3.2.1	Implement Flood Risk Management Plan (2021)'s recommendation and actions.	I CS ESPC	Number of recommendations and actions completed.
					P1.3.2.2	Support State agencies in bushfire planning including assisting to establish new facilities.	I CS	Progress of new facility
P1.3.3	Amend and improve our planning instruments and development control plans.	ESPC	DPIE, Developers, Community members	Endorsed Coonamble LEP Amendment and adopted DCPs.	P1.3.3.1	Prepare Coonamble Local Environmental Plan Amendment.	ESPC	Planning Proposal lodged to DPIE.
P1.3.4	Authorise domestic animal control initiatives which are successful in reducing issues for our community.	ESPC	RSPCA, OLG, community, North West Vets.	Asset Management Plan completed Coonamble Pound. Initiatives and regulatory programs completed.	P1.3.4.1	Complete the Asset Management Plan for Coonamble Pound.	ESPC	Coonamble Pound Asset Management Plan completed
					P1.3.4.2	Deliver an animal welfare program.	ESPC	Animal welfare program developed and delivered. Number of programs undertaken and number of take up.
					P1.3.4.3	Educate and engage with the community and animal owners to improve understanding on companion animal management.	ESPC	Number of correspondence sent. Number of engagements.

2022 – Annexure A: Operational Plan Actions

our people

P2: Arts and Culture

CSP Goal 4: Our connection to our culture is stronger than ever

CSP P2.1 - Deliver and support cultural initiatives which strengthen connection to country and traditional and unique identities.
CSP P2.2 - Plan, support and deliver an exciting and diverse community events scene where our community and our visitors can celebrate, engage and connect.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
P2.1.1	Facilitate creative and artistic initiatives that strengthens our connection to our identities, culture and our land.	ESPC, EDG	Outback Arts, Interagency partners, Youth, arts community groups.	Improve community satisfaction with public art, creative and artistic opportunities.	P2.1.1.1	Implement the Public Arts Policy, and appoint members to the Public Art Panel.	EDG	Public Art Policy implemented. Appointed Public Art Panel
					P2.1.1.2	Construct public art elements of the Masterplan including the attraction of public art programs and funding.	EDG	Number of elements designed or constructed.
					P2.1.1.3	Support and deliver creative and cultural programs which strengthens our community's identity and connection to each other.	ESPC EDG	Number of programs and events supported.
P2.2.1	Deliver dynamic and diverse cultural services.	ESPC	North Western Library Service, Central West Zone Library, Interagency partners, LALC	Sustain or improve community satisfaction with library service.	P2.2.1.1	Coordinate dynamic library programs and projects which increase our community's engagement and maintains their satisfaction with, our library service.	ESPC	Number of programs and projects delivered.
					P2.2.1.2	Provide opportunities to the Aboriginal and Multicultural members of our communities in cultural activities.	ESPC	Number of events supported. NAIDOC Week Events

2022 – Annexure A: Operational Plan Actions

our people

P2: Arts and Culture

CSP Goal 4: Our connection to our culture is stronger than ever

CSP P2.1 - Deliver and support cultural initiatives which strengthen connection to country and traditional and unique identities.
CSP P2.2 - Plan, support and deliver an exciting and diverse community events scene where our community and our visitors can celebrate, engage and connect.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
P2.2.1	Encourage, host and promote dynamic and vibrant program of events and activities.	EDG	Tourism service providers	Number of events hosted	P2.2.1.1	Identify and invest in infrastructure and upgrades which facilitate the hosting of events in the LGA.	EDG	Number of upgrades undertaken. Number of investments.
					P2.2.1.2	Deliver, and build capacity of our community to host and attract regular and signature events.	EDG	Number of building capacity programs/training delivered.

P3: Recreation and Sporting Spaces

CSP Goal 5: We are a community of good sports

CSP P3.1 - Provide support to our sporting, recreation and community organisations which drives improved sporting and recreational opportunities for our community.
CSP P3.2 - Improve the quality of our parks, open spaces, sporting and recreational facilities, including the MacDonald Park Masterplan Precinct.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
P3.1.1	Build capacity through sporting, recreation and community initiatives to sustain and/or grow their offering to the community.	EDG, CS, ESPC	Local sporting organisations, community.	Improve community satisfaction with sporting and recreational opportunities.	P3.1.1.1	Deliver grant funding application support to sporting, recreation and community organisations to sustain and grow their offering to the community.	EDG CS	Number of grant applications applied. Number of grant applications successful.

our people

P3: Recreation and Sporting Spaces

CSP Goal 5: We are a community of good sports

CSP P3.1 - Provide support to our sporting, recreation and community organisations which drives improved sporting and recreational opportunities for our community.
CSP P3.2 - Improve the quality of our parks, open spaces, sporting and recreational facilities, including the MacDonald Park Masterplan Precinct.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
P3.1.2	Deliver Asset Management Plans for our sporting and recreational facilities.	CS	Local sporting organisations, community.	No. of Asset Management Plans completed against outstanding. Asset maintenance and renewal resourced.	P3.1.2.1	Asset Management Plans are progressed for all sporting and recreational facilities across the LGA, including the Coonamble Showgrounds Management Plan and the Recreational Facilities Management Plan	I CS	Total number of Asset Management Plans progressed.
P3.2.1	Progress the Masterplan for MacDonald Park Precinct.	CS	Local sporting organisations, community.	Completion of detailed design and funding sort & allocated.	P3.1.2.1.1	Community consultation for the MacDonald Park Masterplan completed.	I CS	Community consultation completed.
P3.2.2	Further advance the Coonamble Sportsground facility to meet the needs and expectations of our local, regional and state sporting and recreation stakeholders.	CS, EDG	Coonamble Sportsground users, community.	No. of funding applications submitted.	P3.2.2.1	Apply for grant funding to further advance the Coonamble Sportsgrounds facility.	EDG	Number of grants applied for. Number of grants successful.

ESPC – Environment, Strategic Planning and Community, CS – Corporate and Sustainability, I – Infrastructure, EDG – Economic Development and Growth, PRI – People, Risk and Improvement.

our economy

ED1: Economic Development and Growth

COONAMBLE SHIRE COUNCIL

CSP Goal 6: Our economy is sustainable, prosperous and diversified

CSP ED1.1 - Grow our reputation as an LGA of choice to live, work and invest.
CSP ED1.2 - Develop our economy including the visitor economy, e.g. the establishment of an Artesian Bore Bath experience.
CSP ED1.3 - Adopt strategies which produce adequate and quality education choices for our community, from early childhood to tertiary and beyond.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
ED1.1.1	Develop and deliver Coonamble LGA brand building initiatives as per the Economic Development Strategy 2021 and including the LGA's workforce challenges.	EDG	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators, Orana RDA, State Gov dept.	Progression of the Economic Development Strategy.	ED1.1.1.1	Deliver up-to-date tourism marketing collateral through a range of mediums including initiatives which encourage local businesses to increase and/or improve tourism product offering.	EDG	Number of initiatives established and offered.
					ED1.1.1.3	Deliver marketing collateral and content to support workforce attraction.	EDG	Number of marketing material delivered and offered.
ED1.1.2	Progress strategic Economic Development and Growth priority projects: Coonamble CBD precinct including laneway and carparking, and beautification projects at Quambone and Gulargambone.	EDG	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators.	Progression of priority projects and funding secured.	ED1.1.2.1	Finalise detailed design plans for upgrades to the Coonamble CBD precinct (laneway and carpark).	EDG	Detailed design plans finalised.
					ED1.1.2.2	Masterplan priority projects across the Coonamble LGA are shovel ready and funding opportunities actively pursued.	EDG	Number of Priority Projects delivered 'shovel ready'.

2022 – Annexure A: Operational Plan Actions

our economy

ED1: Economic Development and Growth

COONAMBLE SHIRE COUNCIL

CSP Goal 6: Our economy is sustainable, prosperous and diversified

CSP ED1.1 - Grow our reputation as an LGA of choice to live, work and invest.
CSP ED1.2 - Develop our economy including the visitor economy, e.g. the establishment of an Artesian Bore Bath experience.
CSP ED1.3 - Adopt strategies which produce adequate and quality education choices for our community, from early childhood to tertiary and beyond.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
ED1.2.1	Progress the Artesian Bore Bath facility.	EDG	Country and Outback Tourism Authority.	Funding being sort for project.	ED1.2.1.1	Complete the business case for the Artesian Bore Bath facility and source external funding.	EDG	Business case completed. Number of grants applied for.
ED1.3.1	Support and engage with our community and education providers to ensure our community's education needs from early childhood to tertiary, are understood and met.	EDG, ESPC	Education providers, community, AECG.	Number of polices/strategies introduced to address adequate and quality education choices.	ED1.3.1.1	Commence an education mapping exercise for the LGA to understand the needs and priorities of our community and education providers.	EDG ESPC	Education mapping exercise commenced.

2022 – Annexure A: Operational Plan Actions

our infrastructure

I1: Infrastructure and Assets

CSP Goal 7: Our road network makes it possible for our economy, industries, and community to prosper

CSP I1.1 - Employ a strategic approach to the management of our critical road network.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	DP Action Item No.	2022-23 Action	Function Area	Measure
I1.1.1	Complete, adequately resource and deliver upon the road network's Asset Management Plan.	I	Dept Main Roads.		I1.1.1.1	Develop and resource road infrastructure Asset Management Plans.	I	Resource for Asset Management Plans achieved.
I1.1.2	Plan and achieve strategic and efficient roads programs and operations.	I	Dept Main Roads.		I1.1.2.1	Improve and achieve efficiencies with our road maintenance practices.	I	As per DP measure
I1.1.3	Engage successfully with the community to achieve improved understanding of the needs and expectations of our community in regards to our road network.	I	Roads Committee, community.	Road maintenance expenditure ratio ($/km) within 20% industry benchmark.	I1.1.3.1	Progress our engagement with the community via the Roads committee.	I	Number of meeting in line with terms of reference.
I1.1.4	Develop and deliver strategies for our road network which maximises external funding opportunities.	I	Dept Main Roads.	Bridge inspections: 6 x structural inspections/yr, 16 x routine inspections/yr.	I1.1.4.1	Develop our systems to maximise opportunities for, and delivery of, Flood Damage funded road works.	I	Systems architect mapped out.
					I1.1.4.2	Maintain up-to-date condition register of our road network.	I	Register is live and utilised.
					I1.1.4.3	Maximum external funding opportunities for our road network. Block, Reg Road.	I	External funding to output ratio.
I1.1.5	Complete the Tooraweenah Road upgrade project, on time and on budget.	I	Project delivery stakeholders, community, State Gov Dept.		I1.1.5.1	Achieve 50% completion of the Toorweenah Rd upgrade project. Completed on time and on budget.	I	50% completion rat

2022 – Annexure A: Operational Plan Actions

our infrastructure

I1: Infrastructure and Assets

CSP Goal 8: Our water infrastructure and services are fit for our community and our future

CSP I1.2 - Strengthen our strategic approach to the management of our water infrastructure and services.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
I1.2.1	Complete, adequately resource and successfully implement strategic plans for our water infrastructure.	I	NSW State Dept.	Reduce LGA water consumption to 230 KL/annum (industry average) (290KL/annum as at Jun 22). Complete and up- to-date Water Asset Management Plan. Advanced Asset Management Plan adopted. Water supplied meets Australian Drinking Water Guidelines 100%/annum. Non revenue water reduced from 40% (2022) to 10%.	I1.2.1.1	Develop and implement the Drought Management Plan..	I	Developed Drought Management Plan. This Pl successfully leverages attraction of funding.
					I1.2.1.2	Adopt the Integrated Water Cycle Management Plan.	I	Adoption of IWCM. This Pl supports asset manageme and leverages funding opportunities.
					I1.2.1.3	Develop and resource a Water Infrastructure Asset Management Plan.	I	Water Infrastructure Asset management Plan developed and resourced.

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our infrastructure

I1: Infrastructure and Assets

CSP Goal 9: Our sewerage and urban drainage infrastructure and services are fit for our community and our futur

CSP I1.3 - Improve our strategic approach to the management of our sewerage infrastructure and services.
CSP I1.4 - Strengthen our strategic approach to the management of our urban drainage infrastructure and services.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
I1.3.1	Complete, adequately resource and successfully implement strategic plans for our sewerage infrastructure.	I	NSW State Dept.	Trade Waste Policy implemented, monitored and reviewed. Sewerage Infrastructure Asset Management Plan completed and resourced. Funding secured for Coonamble Sewerage Treatment Plant for preferred option's completed design. Decrease number of urban sanitary drainage complaints by 10%. Decrease number of urban rectification projects outstanding. No. of licence exceedances at Gulargambone and Coonamble STP to <2 each/annum. No. of pollution incidents <2/annum.	I1.3.1.1	Complete a feasibility analysis of options for the Coonamble Sewerage Treatment Plant.	I	Feasibility study completed.
					I1.3.1.2	Implement a Trade Waste Policy.	I	Policy adopted by Council and implemented.
					I1.3.1.3	Develop and resource the sewerage infrastructure Asset Management Plan.	I	Sewerage Infrastructure Asset Management Plan developed and resourced
I1.4.1	Complete, adequately resource and successfully implement strategic plans for our urban drainage infrastructure.	I	NSW State Dept.	Asset Management Plan for kerb and gutter infrastructure including the Replacement Program actioned and resourced. Asset Management Plan for storm water infrastructure actioned and resourced. Stormwater maintenance and inspections 12 x routine inspections/annum. Reduction in works required to alleviate localised flooding by 40%.	I1.4.1.1	Develop and resource the Asset Management Plan for kerb and gutter infrastructure including the Replacement Program.	I	Components considered in Asset Management Plan developed and resourced.
					I1.4.1.2	Develop and resource the Asset Management Plan for stormwater infrastructure.	I	Stormwater Infrastructure Asset Management Plan developed and resourced

2022 – Annexure A: Operational Plan Actions

our infrastructure

I1: Infrastructure and Assets

CSP Goal 10: Our essential assets and infrastructure enables our community and economy to prosper

CSPI1.5 - Adopt successful strategies which maximises our community's access to quality infrastructure and assets.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
I1.5.1	Successfully represent the interests of our community with regards to rail freight.	EDG	ARTC, Inland Rail, community, NSW Farmers.	Ongoing successful engagement with all stakeholders.	I1.5.1.1	Respond and engage where appropriate with the Inland Rail project and other rail infrastructure services and projects to advocate for best outcomes for our community.	EDG	Number of responses.
I1.5.2	Create and adopt strategies and operations which improve the quality and efficiency of the Coonamble Livestock Regional Market.	ESPC	Saleyards users and agents.	Implement and resource Coonamble Livestock Regional Market Asset Management Plan.	I1.5.2.1	Develop and resource the Asset Management Plan for the Coonamble Regional Livestock Market.	ESPC	Saleyard Asset Management Plan developed and resourced.
				MOU and operating protocols deliver operational effectiveness and governance.	I1.5.2.2	Sign the MoU and operating protocols which improve operations and governance at the Coonamble Livestock Regional Market	ESPC	MoU signed and operating.
I1.5.3	Develop and implement strategies and operations which deliver quality and well managed Council assets and infrastructure to the community.	I, CS	Community	Footpath maintenance and inspections: 2x routine insp/yr high traffic areas, 1x routine insp/yr med traffic areas, 0.5x routine insp/yr.	I1.5.3.1	Develop and implement strategies and operations which deliver quality and well managed Council assets and infrastructure to the community	I CS	Strategies implemented and monitored.

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our infrastructure

I1: Infrastructure and Assets

CSP Goal 10: Our essential assets and infrastructure enables our community and economy to prosper

CSPI1.5 - Adopt successful strategies which maximises our community's access to quality infrastructure and assets.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
I1.5.4	Develop and implement strategies, management processes and operations which optimise Quarry operations.	I	NSW State Dept	No. of licences exceedances at Quarry <2/annum. Quarry extraction >75,000 t/annum. Quarry Action Management Plan resourced. Quarry Rehabilitation Plan actioned where required.	I1.5.4.1	Deliver the Quarry Management Action Plan. Implement, where appropriate the Quarry Rehabilitation Plan.	I	Quarry Management Action Plan delivered and implemented.
I1.5.5	Deliver plant and fleet management efficiencies.	CS		No. of new processes adopted.	I1.5.5.1	Improve efficiencies within plant and fleet management through continuous review.	CS	Number of reviews undertaken.
I1.5.6	Deliver a Long Term Financial Plan (LTFP) which achieves balance between the Council's financial capabilities and the community's aspirations, and is a quality decision making and problem solving tool.	CS	OLG	Projections within the LTFP reflect the financial projections contained in the Asset Management Plans.	I1.5.6.1	The projections within the LTFP reflect the financial projections contained in the Asset Management Plans.	CS	Ratio to projections

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our environment

E1: Planning and Development

COONAMBLE SHIRE COUNCIL

CSP Goal 11: Our community has confidence in our strategic land use planning framework

CSP E1.1 - Amend and create planning frameworks that strengthen the balance of competing land use interests, and minimises risks to our community including the availability of suitable residential land and adequate affordable housing.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	CSP Action Item No.	2022-23 Action	Function Area	Measure
E1.1.1	Achieve flood risk management strategies and projects.	I, ESPC	DPIE, developers, community members	Delivery of DCP. Stage 5 Coonamble Levee complete.	E1.1.1.1	Complete Stage 5 of the Coonamble Flood Levee	I	Completion of Stage 5.
					E1.1.1.2	Draft Development Control Plans to include flood planning area development controls.	ESPC	DCP adopted by Council.
					E1.1.1.3	Implement Council's Floodplain Risk Management Study.	All	Number of recommendations and actions completed.
E1.1.2	Develop a housing strategy to address affordability and availability of residential land and housing.	ESPC, EDG	DPIE, developers and community.	Development of successful strategies and frameworks including Conditions of Consent framework.	E1.1.2.1	Prepare housing strategy,	ESPC	Housing Strategy prepared and finalised.
E1.1.3	Implement Planning and Development Approvals Process which enhances operational efficiencies.	ESPC	DPIE, developers, community.	Delivery of Development Control Plans.	E1.1.3.1	Deliver the Conditions of Consent Framework.	ESPC	Conditions of Consent Framework delivered and number of subsequent reviews.
					E1.1.3.2	Complete successful transition of our organisation and community to the eplanning portal.	ESPC	Number of portal applications without pre-lodgement enquiry.
					E1.1.3.3	Update and establish all Development Control Plans.	ESPC	DCPs reviewed and adopted.

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our environment

E2: Sustainable Environment

GUNNEDAH SHIRE COUNCIL

CSP Goal 12: We are more sustainable and we contribute to the bigger environmental picture

CSP E1.2 - Support environmental initiatives which grow our contribution to broader environmental outcomes for future generations.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
E1.2.1	Support stakeholders such as the Macquarie County Council, Local Land Services and Landcare whose plans and operations deliver greater environmental outcomes in our community.	ESPC, CS	Macquarie County Council, Local Land Services and Landcare, community.	Sustained relationship with partners.	E1.2.1.1	Continue our involvement and support with our environmental service partners.	CS ESPC	Continued involvement and participation.
E1.2.2	As community expectations evolve, simultaneously evolve our involvement with initiatives which deliver greater environmental outcomes in our community.	ESPC	Community.	Response level to emerging community expectation in relation to the environment.	E1.2.2.1	Engage with community on environmental expectations and adapt to evolving requirements for Local Government's role in delivering environmental outcomes.	ESPC	Number of engagements offered and uptake.

E3: Sustainable Waste

CSP Goal 13: We are winning our war on our waste

CSP E1.3 - Improve our strategies, plans and programs so that we successfully balance the sustainable waste expectations of our community within the resources available to us.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
E1.3.1	Create and adopt new and evolved waste management strategies and operations which reduce the gap between our community's sustainable waste expectations and satisfaction levels.	ESPC	Waste contractor, NSW State Dept, community.	Delivery of Waste Management Strategy	E1.3.1.1	Revise the Waste Management Strategy.	ESPC	Adoption of new strategy.
					E1.3.1.2	Review waste contract objectives and requirements to achieve improved sustainable waste outcomes for the community and Council.	ESPC	New tender specification in line with long term plan of management.
					E1.3.1.3	Procurement of a new waste contract.	ESPC	New contract established.

our leadership

L1: People, Risk & Improvement, Corporate Performance, and Strategic Planning

CSP Goal 14: Our community leaders enrich and empower us

CSP L1.1 - Support and contribute to initiatives which build our capacity within to grow and nurture leadership in our community.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
L1.1.1	Support and contribute to initiatives which fosters and recognises leadership within our community.	EDG, CS	Community, community groups.	Number of initiatives supported.	L1.1.1.1	Continue Council's involvement with recognising community leadership.	All	Number of initiatives and programs implemented.

CSP Goal 15: Our community believes in the integrity of Council's decision

CSP L1.2 - Strengthen our engagement and consultation with our local community and stakeholders including increasing community participatio in decision making.
CSP L1.3 - Deliver successful strategies and operations which increase the community's confidence in the integrity and capability of Coonamble Shire Council.
CSP L1.4 - Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
L1.2.1	Employ quality engagement and communication tools and strategies, including Council's Community Engagement Strategy, which achieves increased community's participation in decision making.	EDG, CS	Community, community groups.	Number of initiatives supported.	L1.2.1.1	Evolve community engagement tools and methods to achieve increased community participation.	All	Number of initiatives and programs implemented.

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our leadership

L1: People, Risk & Improvement, Corporate Performance, and Strategic Planning

CSP Goal 15: Our community believes in the integrity of Council's decision

CSP L1.2 - Strengthen our engagement and consultation with our local community and stakeholders including increasing community participatio in decision making.
CSP L1.3 - Deliver successful strategies and operations which increase the community's confidence in the integrity and capability of Coonamble Shire Council.
CSP L1.4 - Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
L1.3.1	Complete and adopt the Audit, Risk and Improvement Committee's (ARIC) Strategic Four Year Plan.	PRI	ARIC, OLG	ARIC's Strategic Plan complete.	L1.3.1.1	The Audit, Risk and Improvement Committee commence review and analysis of the organisation.	PRI	Review completed.
L1.3.2	Adopt the eight elements of good governance practices at the essence of operations and decision making.	PRI	Councillors, Council officers	Adoption of eight elements of good governance practices.	L1.3.2.1	Adopt the eight elements of good governance and receive adequate training to deliver.	All	Good Governance principles adopted. Training delivered a attended by all.
L1.3.3	Deliver communication and marketing strategies which achieve brand building and maximises engagement with our community.	EGP	Community	Number of initiatives supported.	L1.3.3.1	Develop more inclusive communication outreach to increase engagement and communication with target groups.	All	Number of engagement and communication to outreach ratio.
L1.3.4	Achieve organisational decision making which is strategic and not ad hoc.	PRI	Councillors, Council officers		L1.3.4.1	Continue to review, develop and adopt policies, strategies and plans which gives clear framework and leads to strategic decision making.	All	Number of policies reviewed and adopte

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our leadership

L1: People, Risk & Improvement, Corporate Performance, and Strategic Planning

COONAMBLE

CSP Goal 15: Our community believes in the integrity of Council's decision

CSP L1.2 - Strengthen our engagement and consultation with our local community and stakeholders including increasing community participatio in decision making.
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CSP L1.4 - Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
L1.3.5	Achieve redundancy within our organisational structure, and provide effective pathways for our people by successfully becoming a learning organisation.	PRI	OLG	Reduction in safety incidents. Implement WH&S systems and strategies. Resource the Annual Training Plan. Deliver innovative workplace solutions.	L1.3.5.1	Deliver innovative workplace solutions which increase our attraction and retention of talent.	PRI All	Number of solutions developed and uptak Attraction and retention rate agains state average.
					L1.3.5.2	Resource the Annual Training Plan which facilitates the successful delivery of commitments made in the Delivery Plan and Operational Plan.	PRI	ATP resourced and delivered.
					L1.3.5.3	Implement WH&S systems and strategies which achieve operational efficiencies and improves our safety culture.	PRI	WHS continuously updated and improved.
L1.3.6	Complete a Service Delivery Review for the whole of organisation and deliver a full Service Delivery Review Program for rollout in Jul 2024.	All	OLG	Service Delivery Review Program finalised.	L1.3.6.1	Establishment of specific functions and operations require a Service Delivery Review Program.	All	Service Delivery Review Program developed and actioned.

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our leadership

L1: People, Risk & Improvement, Corporate Performance, and Strategic Planning

COONAMBLE SHIRE COUNCIL

CSP Goal 15: Our community believes in the integrity of Council's decision

CSP L1.2 - Strengthen our engagement and consultation with our local community and stakeholders including increasing community participatio in decision making.
CSP L1.3 - Deliver successful strategies and operations which increase the community's confidence in the integrity and capability of Coonamble Shire Council.
CSP L1.4 - Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
L1.4.1	Develop and adopt strategies including Customer Service Excellence which positively influences the way we think and do business.	CS	Community	Develop customer focused procedures including; Customer Service Policy; Complaints Handling; Customer Response System.	L1.4.1.1	Develop customer focused procedures including; Customer Service Policy; Complaints Handling; Customer Response System so that our people and systems achieve closed loop/double loop learning.	CS	Relevant documentation and policies developed.
				Deliver a long term solution to records management.	L1.4.1.2	Deliver a long term solution to records management.	CS	Records Manageme system implemented

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COONAMBLE SHIRE OPERATIONAL PLAN BUDGET SUMMARY- 2022/23

Operational Plan Budget Summary	Operational Expenditure			Operational Revenues			Budget Summary Total		
	Actual 2020/21	Planned 2021/22	Estimated 2022/23	Actual 2020/21	Planned 2021/22	Estimated 2022/23	2020/21	2021/22	2022/23
Functions of Council									
Administration & Governance	7,561,278	7,725,506	5,715,698	11,043,786	9,980,435	8,778,208	3,482,508	2,254,929	3,062,51
Public Order & Safety	483,550	923,928	1,005,110	149,951	522,855	545,950	(333,599)	(401,073)	(459,160
Health	223,192	277,457	345,204	16,709	13,550	13,110	(206,483)	(263,907)	(332,094
Environment	915,692	1,097,146	1,161,880	513,221	486,477	484,443	(402,471)	(610,669)	(677,437
Community Services & Education	103,564	591,482	532,476	65,300	71,539	71,540	(38,264)	(519,943)	(460,936
Housing & Comm. Amenities	559,869	584,822	591,197	290,365	209,060	215,330	(269,504)	(375,762)	(375,867
Water Supplies	1,331,632	1,992,828	1,966,939	1,700,095	2,138,456	2,189,290	368,463	145,628	222,35
Sewerage Services	1,125,472	1,096,996	1,108,793	1,034,031	1,029,734	1,136,250	(91,441)	(67,262)	27,45
Recreation & Culture	2,137,049	2,413,276	2,414,547	846,143	384,701	184,900	(1,290,906)	(2,028,575)	(2,229,647
Mining, Manufacturing & Const.	1,743,841	2,104,895	2,114,325	2,423,809	2,808,140	2,625,550	679,968	703,245	511,22
Transport & Communication	7,563,625	10,751,446	10,985,571	8,461,577	12,074,992	12,946,828	897,952	1,323,546	1,961,25
Economic Services	680,816	1,262,745	1,413,174	949,455	885,329	268,685	268,639	(377,416)	(1,144,489
All Funds Operating Totals	**24,429,580**	**30,822,527**	29,354,914	**27,494,442**	**30,605,268**	29,460,084	**3,064,862**	**(217,259)**	105,17

Budget Summary	2021/22	2022/23
Operating Result	(217,259)	105,17
Add Back Non Cash Items:		
Depreciation	6,717,765	6,627,58
Provision for Bad and Doubtful Debts		
Amount Available for Non Operating Items	6,500,506	6,732,75
Non Operating Result (By Fund and Type)		
General Fund		
Non Operating Income	18,853,812	24,994,54
Loan Repayment	49,819	51,40
Capital Expenditure	25,114,674	31,310,08
General Fund Total	6,310,681	6,366,94
Water Fund		
Non Operating Income	2,162,932	981,35
Loan Repayments	0	
Capital Expenditure	2,308,560	1,203,70
Water Fund Total	145,628	222,35
Sewerage Fund		
Non Operating Income	1,107,179	1,597,54
Loan Repayments	0	
Capital Expenditure	1,039,917	1,400,00
Sewerage Fund Total	(67,262)	(197,543
Total Non Operating Expenditure	6,389,047	6,391,75
Position after Non Operating Expenditure	111,459	341,00

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						ADMINISTRATION					
General Purpose Revenues						**General Purpose Revenues**					
						Ordinary Rates - Farmland	3,942,363	3,942,363	4,003,854	4,206,540	4,311,700
						Ordinary Rates - Residential	623,405	623,405	638,512	670,830	687,600
						Ordinary Rates - Business	192,548	192,548	195,868	205,770	210,910
						Ordinary Rates - Small Rural Holdings	152,730	152,730	155,780	163,660	167,750
						Ordinary Rates - Rural Residential	75,232	75,232	77,254	81,150	83,170
						Ordinary Rates - Villages	58,560	58,560	60,760	63,820	65,410
						Pensioner Rates Abandoned	(43,965)	(64,505)	(65,790)	(69,700)	(71,700)
						Extra Charges on Ordinary Rates	24,600	24,600	24,800	26,200	26,900
						Grants Op (State)-Pens Rates Subsidy	23,741	36,269	36,990	39,100	40,200
						Financial Assistance Grant - General Component	2,853,390	1,588,530	3,082,890	3,201,140	3,261,960
General Purpose Revenues Total	**0**	**0**	**0**	**0**	**0**	**General Purpose Revenues Total**	**7,902,604**	**6,629,732**	**8,210,918**	**8,588,510**	**8,783,900**
Governance											
Civic Activities						**Civic Activities**					
Other Civic Expenses - Australia Day	11,000	35,000	11,000	11,570	11,860	Other Grants - Australia Day Grant	0	24,000	0	0	0
Other Civic Expenses - Christmas Carnival	17,000	17,000	17,000	17,870	18,320						
Other Civic Expenses - Anzac Day	3,000	3,000	3,000	3,160	3,240						
Other Civic Expenses - Flags and Banners	2,000	2,000	2,000	2,110	2,170						
Contributions and Donations	0	0	0	0	0						
- Mayoral Donation Allocation	5,000	5,000	5,000	5,000	5,000						
- Sponsorship - Coonamble Show Society	5,000	5,000	5,000	5,000	5,000						
- Sponsorship - Fishers Ghost	3,500	3,000	3,000	3,500	3,500						
- Sponsorship - Coonamble Rodeo Assoc.	12,000	12,000	12,000	12,000	12,000						
- Coonamble CWA Rates	1,100	1,100	1,100	1,100	1,100						
-Sponsorship - Coonamble Greyhounds	3,000	3,000	3,000	3,000	3,000						
-Sponsorship - Coonamble Challenge	2,000	2,000	2,000	2,000	2,000						
-Pre-approved minor donations	1,500	1,500	1,500	1,500	1,500						
- Unallocated Donations	41,900	42,400	42,400	41,900	41,900						
Councillors & Governance											
Councillors Training Expenses	17,405	17,405	13,500	14,190	14,550	Mayor Lease Back Vehicle Income	2,490	2,490	0	0	0
Governance - Other - Webcasting	2,000	2,000	2,040	2,160	2,220						
Election Expenses	38,900	38,900	0	0	40,000						
Mayoral Fees	21,280	21,280	21,920	23,040	23,620						
Mayoral Travel & Subsistence Exps	1,000	1,000	1,000	1,060	1,090						
Councillors Fees	100,930	100,930	103,950	109,220	111,960						
Cncirs Travel & Subsistence Exps	7,000	7,000	8,000	8,410	8,630						
Delegates Expenses - GST	14,000	14,000	14,280	15,010	15,390						
Delegates Expenses - NO GST	2,410	2,410	2,460	2,600	2,670						
Subscriptions & Membership Exps	24,190	25,220	25,720	27,030	27,710						
Governance Total =	**337,115**	**362,145**	**300,870**	**312,430**	**358,430**	**Governance Total =**	**2,490**	**26,490**	**0**	**0**	**0**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
ADMINISTRATION					
Corporate Services Support					
Corp Services Salaries & Allowances	1,897,780	1,867,780	2,207,715	2,496,870	2,559,300
Misc Costs - Corporate Support Staff - Housing	37,780	37,780	34,840	36,620	37,540
Staff Travelling Expenses	25,000	25,000	25,000	26,280	26,940
Staff Development - Other	52,500	52,500	35,000	36,780	37,700
Bank Fees & Charges	17,840	17,840	19,330	20,320	20,830
Administration Legal Expenses	90,000	110,000	84,000	88,260	90,470
Legal Expenses - Code of Conduct	60,000	60,000	60,000	63,040	64,620
Admin Telephone & Comms Charges	22,000	22,000	22,440	23,590	24,180
Administration - Rates & Charges	5,500	5,500	6,550	6,890	7,070
Misc. Administration Expenses GST	31,200	30,475	31,080	32,660	33,480
Advertising Expenses	24,240	24,240	18,360	19,300	19,790
Printing & Stationery	34,760	34,760	36,490	38,350	39,310
Postage Charges	22,500	22,500	22,690	23,850	24,450
Admin Subscriptions & Membership	20,000	20,000	31,100	32,680	33,500
Valuation Fees	21,460	22,185	22,630	23,780	24,380
Corporate Services Support - continued					
External Audit Fees	62,220	62,220	63,460	66,680	68,350
Internal Audit Costs	50,000	50,000	81,000	85,110	87,240
Other Admin - Contract Services	20,000	50,000	30,000	15,200	15,400
Crown Lands - Develop P.O.M	0	59,511	59,511	0	0
Insurance					
Administration Insurance Premiums	221,950	221,950	254,000	266,860	273,540
Administration Buildings & Grounds					
Council Offices Insurances	27,740	28,660	32,390	34,030	34,890
Council Offices Electricity	38,700	37,780	31,145	32,730	33,550
Council Offices Repairs & Mntce	64,500	64,500	64,190	59,760	61,260
Information Technology					
IT - Office Equipment Maintenance	29,890	29,890	30,890	32,470	33,290
IT - Cyber security	0	0	20,000	20,500	21,020
IT - Contract Services	2,700	2,700	2,700	2,840	2,920
IT - Software Licences & Renewals	84,000	84,000	111,000	116,630	119,550
IT - Wireless Hotspot Expenses	800	800	800	850	880
IT - Website Expenses	16,900	16,900	0	0	0
Asset Management					
Asset Management Salaries	269,930	204,930	456,096	615,280	630,670
Asset - Subs & Membership	7,500	7,500	7,500	7,890	8,090
Asset Management Improvement Program	0	80,858	70,000	50,000	50,000
Asset - Misc Expenses	10,000	10,000	10,000	10,510	10,780
Interest					
Interest Expenses	8,475	8,475	6,900	6,335	5,130
Interest on Overdraft	500	500	510	500	500
Corporate Support Total =	**3,278,365**	**3,373,734**	**3,989,317**	**4,393,445**	**4,500,620**

INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
Corporate Services Support					
Certificates - Sec 603	7,500	7,500	7,650	8,050	8,260
Sundry Sales & Services	5,000	5,000	5,100	5,370	5,510
Insurance Claim Recoveries	0	16,035	0	0	0
Legal Costs Recovered	50,000	70,000	51,400	54,010	55,370
Corporate Services Support - continued					
Tfr Reserve - Unspent Grant Funds	0	0	0	0	0
Insurance					
Administration Sundry Income	55,700	55,700	42,400	57,100	43,460
Administration Buildings & Grounds					
Information Technology					
Asset Management					
Interest					
Interest on Investments	81,270	81,270	203,000	213,290	218,630
Corporate Support Total =	**199,470**	**235,505**	**309,550**	**337,820**	**331,230**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						ADMINISTRATION					
Engineering Technical Support						**Engineering Technical Support**					
Engineering Staff Salaries	596,428	468,071	686,035	784,820	804,450						
Engineering Housing Subsidy	26,200	26,200	31,200	37,910	38,860						
Engineering Staff Travel Expenses	51,920	51,920	52,960	55,650	57,050						
Eng Supervision Telephone Expenses	3,600	3,600	3,670	3,870	3,970						
Engineering Printing & Stationery	12,500	12,500	12,750	13,400	13,740						
Engineering Office Sundry Expenses	5,000	5,000	5,100	5,370	5,510						
Engineering Equipment Mntce	10,000	10,000	10,200	10,730	11,000						
Engineering Subs & Memberships	37,000	37,000	37,740	39,660	40,660						
Engineering - Contract Services	35,000	259,762	139,960	42,050	43,110	Grant Funds - Flood Damage Funding	0	102,762	104,810	0	0
Software Licences & Renewals	15,000	15,000	15,300	16,090	16,500						
GIS General Expenses	10,000	10,000	10,000	10,510	10,780						
Stores & Depot Operations						**Stores & Depot Operations**					
Storekeeper Salaries and Wages	214,000	214,000	214,075	224,920	230,550	Sale of Surplus Materials	7,500	7,500	7,650	8,050	8,260
Depot Insurances	10,250	10,371	11,800	12,410	12,730						
Depot Electricity Charges	12,500	12,379	10,095	10,610	10,880						
Depot Telephone & Comms Charges	4,000	4,000	2,835	2,990	3,070						
Depot Rates & User Charges	4,965	4,965	4,560	4,800	4,920						
Depot Sundry Expenses	14,500	14,500	14,500	15,250	15,640						
Depot Operating Expenses	35,000	35,000	27,500	28,900	29,630						
Depot Maintenance Expenses	29,000	29,000	43,455	45,670	46,820						
Depot Cleaning Expenses	10,000	10,000	10,000	10,510	10,780						
Depot Stores Unaccounted for	2,000	2,000	2,000	2,000	2,000						
Engineering & Works Total =	**1,138,863**	**1,235,268**	**1,345,735**	**1,378,120**	**1,412,650**	**Engineering & Works Total =**	**7,500**	**110,262**	**112,460**	**8,050**	**8,260**
Clearing Accounts											
Workforce Operations						**Workforce Operations**					
Corp Services Leave Entitlements	1,176,834	1,176,834	1,137,518	1,195,110	1,224,990	Contributions to Leave Entitlements	0	13,556	0	0	0
Corp Services Public Holidays	272,565	272,565	283,121	297,460	304,900	Grants Operating - Staff Traineeship	6,000	6,000	6,000	6,000	6,000
COVID-19 Leave Provisions	0	0	15,000	15,000	15,000	Contributions to Functions	0	0	100	100	100
Other Miscellaneous Staff Exps	118,765	118,765	129,677	136,250	139,660						
Employee Superannuation	824,870	824,870	830,021	872,050	893,860						
Fringe Benefits Tax	25,000	25,000	25,000	26,280	26,940						
Staff Training & Development - GST	218,000	218,000	220,000	231,140	236,920						
Staff Recruitment Expenses	72,500	72,500	157,500	155,360	154,250	Employee Vehicle - Lease Back Income	25,550	25,550	23,230	24,420	25,040
General Safety Expenses	50,000	50,000	39,250	15,750	11,150	Sundry Income - Jury Service	750	750	750	750	750
Workers Compensation Insurance	442,580	442,580	366,620	385,190	394,820						
Extra Clerical Assistance	5,000	5,000	5,000	5,000	5,000						
Advertising - HR	40,000	40,000	70,000	73,550	75,390						
Printing and Stationery - HR	7,500	7,500	4,500	4,740	4,860						
Subscriptions and Memberships - HR	7,500	12,500	12,500	13,150	13,480						
Salaries & Allowances NEI	341,939	341,939	413,482	434,420	445,290						
WHS Other Expenses	172,510	172,510	170,285	178,920	183,400						
Organisational Change Costs	50,000	50,000	50,000	50,000	50,000						
Less - Contributions from Works											
Oncost Recoveries	(3,553,936)	(3,553,936)	(3,625,010)	(3,808,600)	(3,903,900)						
Training Contributions	(48,180)	(48,180)	(49,140)	(53,150)	(55,060)						
Employment Overheads Total =	**223,447**	**228,447**	**255,324**	**227,620**	**220,950**	**Employment Overheads Total =**	**32,300**	**45,856**	**30,080**	**31,270**	**31,890**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
Plant Operations					
Plant Running Expenses	1,436,200	1,436,200	1,704,527	1,790,830	1,835,610
Plant Hire Income Charged to Works	(2,812,590)	(2,812,590)	(2,971,042)	(3,121,460)	(3,199,500)
Small Plant & Tools Expenses	21,500	21,500	21,930	23,050	23,630
Workshop Operations					
Workshop Salaries and Wages	22,500	22,500	23,325	24,600	25,300
Workshop Other Expenses	20,000	20,000	20,000	15,400	15,800
Plant Running Expenses Total =	**(1,312,390)**	**(1,312,390)**	**(1,201,260)**	**(1,267,580)**	**(1,299,160)**
Administration - Depreciation					
Depn - Admin Vehicles	34,095	34,095	34,095	34,095	34,095
Depn - Admin Office Equipment	47,239	47,239	47,239	47,239	47,239
Depn - Admin Buildings Specialised	22,890	22,890	22,890	22,890	22,890
Depn - Admin Buildings Non -Specialised	0	0	0	0	0
Depn - Engineering Vehicles	877,269	877,269	877,269	877,269	877,269
Depn - Depot Buildings	43,031	43,031	43,031	43,031	43,031
Depn - Depot Other Structures	1,188	1,188	1,188	1,188	1,188
Administration - Depreciation Total	1,025,712	1,025,712	1,025,712	1,025,712	1,025,712
ADMINISTRATION TOTAL	**4,691,112**	**4,912,916**	**5,715,698**	**6,069,747**	**6,219,202**

INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
ADMINISTRATION					
Plant Operations					
Diesel Fuel Rebate Tax Credits	100,000	100,000	102,000	107,170	109,850
Sundry Plant Income	10,000	10,000	10,200	10,730	11,000
Private Works Sundry Income	3,000	10,000	3,000	3,000	3,000
Plant Running Expenses Total	**113,000**	**120,000**	**115,200**	**120,900**	**123,850**
ADMINISTRATION TOTAL	**8,257,364**	**7,167,845**	**8,778,208**	**9,086,550**	**9,279,130**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
PUBLIC ORDER & SAFETY											
Fire Services						**Fire Services**					
Cont. to Fire Board	24,030	24,030	22,440	23,350	23,820						
Rural Fire Services											
Coonamble Shire Contributions (Zone)	126,665	126,665	138,130	145,130	148,760						
Other Member Contributions	401,105	401,105	435,440	457,490	468,930	Other Revenue - Member Contributions	401,105	401,105	435,440	457,490	468,930
RFS Non Reimbursables	41,000	25,000	27,710	41,000	41,000	Private Works Income Hazard Reduction	41,000	90,500	92,310	96,050	97,980
Private Works Hazard Reduction	25,000	90,500	92,310	96,050	97,980						
Fire Protection Total =	**617,800**	**667,300**	**716,030**	**763,020**	**780,490**	**Fire Protection Total =**	**442,105**	**491,605**	**527,750**	**553,540**	**566,910**
Emergency Services						**Emergency Services**					
Contributions to Emergency Services	8,350	5,800	6,285	6,550	6,690						
SES Operating Expenses	7,500	10,050	15,000	15,610	15,930						
SES Building Exp	0	0	10,645	10,860	11,080						
Emergency Services Total =	**15,850**	**15,850**	**31,930**	**33,020**	**33,700**	**Emergency Services Total =**	**0**	**0**	**0**	**0**	**0**
Animal Control Services						**Animal Control Services**					
Animal Control Ranger Salaries	98,140	98,140	71,390	78,090	80,050	Animal Regulatory Fees & Fines	26,000	26,000	15,700	16,310	16,620
Animal Control Telephone Expenses	1,020	1,020	1,255	1,320	1,350	Impounding Fees & Charges	5,000	5,000	2,000	2,080	2,120
Other Animal General Expenses	7,570	7,570	23,315	24,270	24,760	Animal Control - Sundry Sales	250	250	500	520	530
Impounding & Pound Expenses	60,000	60,000	60,000	63,040	64,620						
Desexing program	0	0	10,000	10,510	10,780						
Animal Welfare Program	0	0	6,500	6,840	7,020						
Animal Control Total =	**166,730**	**166,730**	**172,460**	**184,070**	**188,580**	**Animal Control Total =**	**31,250**	**31,250**	**18,200**	**18,910**	**19,270**
Other Public Order & Safety											
Security Cameras Insurance	1,120	1,202	1,320	1,380	1,410						
Security Camera Electricity Charges	1,580	1,580	1,580	1,660	1,700						
Security Cameras Repairs & Mntce	7,500	7,500	8,000	8,330	8,500						
Other Public Order & Safety	**10,200**	**10,282**	**10,900**	**11,370**	**11,610**	**Other Public Order & Safety**	**0**	**0**	**0**	**0**	**0**
Public Order & Safety - Depreciation											
Depn - Plant & Equipment	2,047	2,047	2,090	2,047	2,047						
Depn - Buildings Specialised	61,719	61,719	71,700	61,719	61,719						
Public Order & Safety - Depreciation	63,766	63,766	73,790	63,766	63,766						
PUBLIC ORDER & SAFETY TOTAL	**874,346**	**923,928**	**1,005,110**	**1,055,246**	**1,078,146**	**PUBLIC ORDER & SAFETY TOTAL**	**473,355**	**522,855**	**545,950**	**572,450**	**586,180**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						HEALTH SERVICES					
Health Administration						**Health Administration**					
Health Salaries & Allowances	242,120	83,120	145,975	275,800	282,700	Health Licences & Inspection Fees	3,510	3,510	3,070	3,230	3,320
Housing Subsidy - Health	10,400	10,400	10,400	10,400	10,400						
Health Staff Travelling Expenses	20,000	10,000	10,200	10,600	10,810						
Health Sundry Expenses	10,000	10,000	10,200	10,730	11,000						
Health Services Contract Staff	30,000	130,000	132,600	39,320	40,310						
Admin. & Inspection Total	**312,520**	**243,520**	309,375	**346,850**	**355,220**	**Admin. & Inspection Total**	**3,510**	**3,510**	3,070	**3,230**	**3,320**
Medical & Health Services						**Medical & Health Services**					
Medical Housing - Insurance Premium	6,430	6,648	7,520	7,910	8,110	Health Services Rentals	10,040	10,040	10,040	22,640	23,210
Medical Housing - Rates & Charges	3,800	3,800	4,180	4,400	4,510						
Medical Housing - Repairs & Mntce	16,000	16,000	16,640	17,490	17,930						
Depreciation Dr Housing	7,489	7,489	7,489	7,489	7,489						
Total Medical & Health Services	**33,719**	**33,937**	35,829	**37,289**	**38,039**	**Total Medical & Health Services**	**10,040**	**10,040**	10,040	**22,640**	**23,210**
HEALTH TOTAL	**346,239**	**277,457**	345,204	**384,139**	**393,259**	**HEALTH TOTAL**	**13,550**	**13,550**	13,110	**25,870**	**26,530**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
COMMUNITY SERVICES & EDUCATION											
Education						**Education**					
Contributions- Coonamble Scholarship	3,000	3,000	3,000	3,000	3,000						
Education Total	**3,000**	**3,000**	**3,000**	**3,000**	**3,000**	**Education Total**	**0**	**0**	**0**	**0**	
Aged & Disabled						**Aged & Disabled**					
General Expenses - Aged & Disabled	12,000	12,000	12,000	16,400	16,900						
Aged & Disabled Total	**12,000**	**12,000**	**12,000**	**16,400**	**16,900**	**Aged & Disabled Total**	**0**	**0**	**0**	**0**	
Children & Youth Services						**Children & Youth Services**					
Salaries and Wages - Youth Services	86,610	86,610	85,500	89,390	91,620	Sundry Income - Youth Services	1,000	1,000	1,000	1,040	1,06
Youth Centre Insurance	3,710	3,710	3,780	3,960	4,050	Grants - Youth Services	2,000	2,000	2,000	2,080	2,12
Youth Services Telephone Expenses	500	500	510	530	540						
Rates Charges Gulargambone Youth Centre	1,710	1,710	1,740	1,820	1,860						
General Expenses - Youth Programs	58,000	58,000	23,000	24,150	24,750						
Youth Service - General Expenses	15,000	15,000	10,000	10,500	10,760						
Repairs & Mntce - Gular Youth Centre	10,000	10,000	10,200	10,710	10,970						
Cleaning - Gular Youth Centre	8,000	8,000	8,160	8,560	8,770						
Grant Expenditure - TARP Youth Services	0	58,000	58,000	0	0	Grants - Tarp Program	0	58,000	58,000	0	
Grant Funded Program - Youth Council	0	55,000	40,000	0	0	Grants - Youth Council	0	10,540	10,540	0	
Children & Youth Services Total	**183,530**	**296,530**	**240,890**	**149,620**	**153,320**	**Children & Youth Services Total**	**3,000**	**71,540**	**71,540**	**3,120**	**3,18**
Other Community Services						**Other Community Services**					
Community Services - Contract Services	20,000	50,000	20,000	20,000	20,000						
Community Services - Wages	242,091	212,091	238,725	362,430	369,670						
Other Community Services Total	**262,091**	**262,091**	**258,725**	**382,430**	**389,670**	**Other Community Services Total**	**0**	**0**	**0**	**0**	
Community Services - Depreciation						**Community Services - Depreciation**					
Depn - Buildings Specialised	17,861	17,861	17,861	17,861	17,861						
Community Services - Depreciation	**17,861**	**17,861**	**17,861**	**17,861**	**17,861**	**Community Services - Depreciation**	**0**	**0**	**0**	**0**	
COMMUNITY & EDUCATION SERVICES TOTAL	**478,482**	**591,482**	**532,476**	**569,311**	**580,751**	**COMMUNITY & EDUCATION SERVICES TOTAL**	**3,000**	**71,540**	**71,540**	**3,120**	**3,18**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						ENVIRONMENT					
Noxious Plants & Animals						**Noxious Plants & Animals**					
Contributions and Donations - CMCC	113,500	113,500	120,740	126,860	130,040						
Noxious Plants - Control Expenses	0	0	6,420	6,760	6,930						
Pest Control Expenses	7,830	7,830	7,830	8,240	8,450						
Admin. & Inspection Total	**121,330**	**121,330**	**134,990**	**141,860**	**145,420**	**Admin. & Inspection Total**	**0**	**0**	**0**	**0**	**0**
Other Environmental Services						**Other Environmental Services**					
Environmental - Other Expenses	5,200	5,200	3,450	3,630	3,730	Other Revenues - Env Services GST	0	1,720	0	0	0
Subs & Membership- Environ Services	3,565	3,565	4,480	4,670	4,770						
Flood Mitigation						**FLOOD MITIGATION**					
Levee Banks Maintenance Expenses	15,000	15,000	15,300	16,090	16,500						
Flood Mitigation - Contract Services	5,000	11,357	5,000	5,000	5,000	Flood Risk Management Studies	0	0	0	0	0
Other Environmental Protection Total	**28,765**	**35,122**	**28,230**	**29,390**	**30,000**	**Environmental Protection Total =**	**0**	**1,720**	**0**	**0**	**0**
Solid Waste Management - Collection						**SOLID WASTE MANAGEMENT**					
Contractors Solid Waste Collections	129,945	129,945	133,745	139,130	141,910	Domestic Waste Annual Charges	479,377	479,377	478,603	478,600	488,170
Bulk Waste - Kerbside Collection	60,000	60,000	60,000	62,420	63,660	DWM Extra Charges	5,985	5,985	6,460	6,580	6,640
						Less: Pension Write Off	(23,740)	(1,899)	(1,930)	(1,950)	(1,960)
						Pensioner Subsidy	13,180	1,044	1,060	1,080	1,090
Solid Waste Management - Disposal						**Solid Waste Management - Disposal**					
Waste Facility (Tip) Insurance	1,790	7,300	8,250	8,550	8,710						
Electricity - Waste Depot	1,500	1,500	1,125	1,160	1,180						
Telephone & Comms - Waste Depot	600	600	600	700	800						
Waste Depots - Rates & Charges	410	410	465	500	600						
General Expenses - Waste Disposal	25,000	25,000	92,685	56,800	38,300						
Contractors - Waste Depot Operations	177,870	172,360	175,805	182,500	185,900						
Waste Buildings Maintenance	5,000	5,000	10,000	10,510	10,780						
Clean up of Old Tip Facility - Coonamble	75,000	75,000	60,000	40,000	40,000						
Garbage Disposal Total =	**477,115**	**477,115**	**542,675**	**502,270**	**491,840**	**Garbage Disposal Total =**	**474,802**	**484,507**	**484,193**	**484,310**	**493,940**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						ENVIRONMENT					
Street Cleaning						**Street Cleaning**					
General Expenses - Street Cleaning	271,050	271,050	263,240	276,580	283,500						
Street Cleaning Total =	**271,050**	**271,050**	**263,240**	**276,580**	**283,500**	**Street Cleaning Total =**	**0**	**0**	**0**	**0**	**0**
STORMWATER / URBAN DRAINAGE						**STORMWATER / URBAN DRAINAGE**					
Stormwater Management						**Stormwater Management**					
Stormwater Drainage Maintenance	10,000	10,000	10,200	10,730	11,000	Drainage Diagram Fees - GST Free	250	250	250	250	250
Depreciation - Urban Drainage	0	0	0	0	0						
Stormwater/Urban Drainage Total =	**10,000**	**10,000**	**10,200**	**10,730**	**11,000**	**Stormwater/Urban Drainage Total =**	**250**	**250**	**250**	**250**	**250**
Environmental Services Depreciation											
Depn - Buildings Specialised	5,360	5,360	5,360	5,360	5,360						
Depn - Other Structures	7,462	19,134	19,150	7,462	7,462						
Depn - Storm Water Drainage	158,035	158,035	158,035	158,035	158,035						
Environmental Depreciation Total =	**170,857**	**182,529**	**182,545**	**170,857**	**170,857**	**Environmental Depreciation Total =**	**0**	**0**	**0**	**0**	**0**
EVNVIRONMET TOTAL	**1,079,117**	**1,097,146**	**1,161,880**	**1,131,687**	**1,132,617**	**EVNVIRONMET TOTAL**	**475,052**	**486,477**	**484,443**	**484,560**	**494,190**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
HOUSING & COMMUNITY SERVICES					
Council Housing					
Council Housing Insurance	10,100	10,387	11,737	12,350	12,660
Council Housing Rates & Charges	23,890	23,890	26,280	27,620	28,320
Council Housing Maintenance Expenses	45,000	45,000	46,800	49,200	50,500
Council Housing Total =	**78,990**	**79,277**	**84,817**	**89,170**	**91,480**
Public Cemeteries					
Cemeteries Rates & User Charges	14,495	14,495	16,135	16,960	17,390
Cemeteries Maintenance Expenses	117,500	117,500	131,585	138,260	141,720
Public Cemeteries Total =	**131,995**	**131,995**	**147,720**	**155,220**	**159,110**
Public Conveniences					
Public Conveniences Insurance	6,700	6,934	7,835	8,230	8,430
Public Conveniences Maintenance	106,500	106,266	113,345	119,070	122,040
Public Conveniences Total =	**113,200**	**113,200**	**121,180**	**127,300**	**130,470**
Street Lighting					
Street Lighting Electricity Charges	100,000	100,000	103,400	107,360	109,390
Street Lighting Maintenance	5,000	5,000	5,000	5,000	5,000
Street Lighting Total =	**105,000**	**105,000**	**108,400**	**112,360**	**114,390**
Town Planning					
Town Planning - Contract Services	7,500	57,500	58,650	61,010	62,230
Town Planning legal Expenses	10,000	25,000	15,000	15,600	15,910
Town Planning - Sundry Expenses	0	0	3,500	3,640	3,710
Town Planning - Portal Awareness Training	0	0	2,000	2,080	2,120
Town Planning Total =	**17,500**	**82,500**	**79,150**	**82,330**	**83,970**

INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
Council Housing					
Council Housing Rental Income	45,240	45,240	45,240	45,240	45,240
Council Housing Total =	**45,240**	**45,240**	**45,240**	**45,240**	**45,240**
Public Cemeteries					
Cemetery Fees	81,820	81,820	85,090	98,350	105,730
Public Cemeteries Total =	**81,820**	**81,820**	**85,090**	**98,350**	**105,730**
Public Conveniences					
Public Conveniences Total =	**0**	**0**	**0**	**0**	**0**
Street Lighting					
Street Lighting Subsidy	39,000	39,000	39,000	39,000	39,000
Street Lighting Total =	**39,000**	**39,000**	**39,000**	**39,000**	**39,000**
Town Planning					
Development Application Fees	20,000	25,000	25,500	26,800	27,470
Subdivision Fees	2,000	2,000	2,000	2,110	2,170
Certificates Sec 149	12,500	12,500	15,000	15,770	16,170
Certificates Sec 735A O/S Notices	2,000	3,000	3,000	3,160	3,240
Town Planning Sundry Income	500	500	500	540	560
Town Planning Total =	**37,000**	**43,000**	**46,000**	**48,380**	**49,610**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
HOUSING & COMMUNITY SERVICES											
Housing & Community Depreciation											
Depn - Buildings Specialised	10,345	10,345	10,345	10,345	10,345						
Depn - Buildings Non Specialised	15,484	15,484	15,484	15,484	15,484						
Depn - Other Structures	24,101	24,101	24,101	24,101	24,101						
Total Housing & Community Depn	**49,930**	**49,930**	**49,930**	**49,930**	**49,930**						
HOUSING & COMMUNITY AMENITIES TOTAL	**496,615**	**561,902**	**591,197**	**616,310**	**629,350**	**HOUSING & COMMUNITY AMENITIES TOTAL**	**203,060**	**209,060**	**215,330**	**230,970**	**239,580**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
WATER SUPPLY OPERATIONS					
Coonamble Water Operations					
Insurance Coonamble Water Supply	29,060	32,251	37,090	36,460	37,190
Electricity - Coonamble Water Supply	123,310	123,310	125,780	128,300	130,870
Coonamble Wtr Cont to Training Costs	20,360	20,360	20,760	22,450	22,900
Telephone & Comms - Coonamble Water	2,150	2,150	2,190	2,250	2,300
Rates & Charges Coonamble Water	2,120	3,402	3,470	2,260	2,310
Water Treatment & Misc Expenses	294,440	294,440	300,340	306,340	312,470
Repairs & Mntce Coonamble Water	481,720	481,720	422,421	487,480	497,230
Coonamble Water - Contract Services	38,440	38,440	14,210	24,340	24,830
Coonamble Water Meter Reading	24,040	24,040	24,520	23,540	24,020
Administration - Engineering	86,330	86,330	92,770	96,520	98,450
Development of IWCM Coonamble Shire C	0	269,700	275,090	0	0
Depreciation - Coonamble Water	316,055	316,055	316,055	316,055	316,055
Total Coonamble Water Operations	**1,418,025**	**1,692,198**	**1,634,696**	**1,445,995**	**1,468,625**
Quambone Water Operations					
Insurance Quambone Water Supply	220	237	240	280	290
Electricity - Quambone Water Supply	5,000	5,000	5,100	5,210	5,320
Other Expenses Quambone Water	15,810	15,810	16,120	16,460	16,790
Repairs & Mntce Quambone Water	59,780	59,780	73,210	74,675	76,170
Quambone Water Meter Reading	3,470	3,470	2,360	3,390	3,460
Depreciation - Quambone Water	18,189	18,189	18,189	18,189	18,189
Total Quambone Water Operations	**102,469**	**102,486**	**115,219**	**118,204**	**120,219**
Gulargambone Water					
Insurance Gular Water Supply	3,570	3,570	3,640	4,480	4,570
Electricity - Gular Water Supply	32,390	32,390	33,040	33,710	34,390
Gular Wtr Cont to Training Costs	2,770	2,770	2,820	3,060	3,130
Other Expenses Gular Water	24,620	24,620	25,110	25,350	25,860
Repairs & Mntce Gular Water	77,970	77,970	95,530	97,440	99,390
Gular Water Meter Reading	3,390	3,390	3,450	3,320	3,390
Depreciation - Gulargambone	53,434	53,434	53,434	53,434	53,434
Total Gulargambone Water Operations	**198,144**	**198,144**	**217,024**	**220,794**	**224,164**
WATER SUPPLY TOTAL	**1,718,638**	**1,992,828**	**1,966,939**	**1,784,993**	**1,813,008**

INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
Coonamble Water Operations					
Annual Charges Coonamble Water Access	608,417	627,907	662,460	676,032	689,550
Less: Pension Rebate Coonamble	(18,170)	(17,660)	(18,010)	(18,530)	(18,900)
Coonamble Water Extra Charges	12,500	12,500	12,750	13,010	13,270
Coonamble Water Connection Fees	2,000	2,000	2,040	2,090	2,130
Coonamble Water User Pays Water	886,130	886,130	888,100	995,020	1,014,920
Sundry Sales - Coonamble Water	15,500	15,500	15,810	16,130	16,400
Grant Op (State) Cmble Wtr Pens Subs	9,810	10,592	10,800	10,010	10,210
Insurance claim - Coonamble WTP	0	0	0	0	0
Interest on Invests Coonamble Water	7,450	7,450	7,590	7,760	7,900
Grant Funds - Develop IWCM	0	242,730	247,580	0	0
Total Coonamble Water Operations	**1,523,637**	**1,787,149**	**1,829,120**	**1,701,522**	**1,735,480**
Quambone Water Operations					
Annual Charges Quambone Water Access	47,570	48,040	50,083	50,605	51,600
Less: Pensioner Subsidy - Quambone	(700)	(962)	(980)	(700)	(700)
Quambone Water Extra Charges	500	1,000	1,020	530	500
Quambone Water User Pays Water	28,200	28,200	28,800	31,220	31,800
Sundry Sales Quambone	300	300	300	320	300
Total Coonamble Water Operations	**75,870**	**76,578**	**79,223**	**81,975**	**83,500**
Gulargambone Water					
Annual Charges Gular Water Access	164,540	165,010	172,027	175,040	178,500
Less: Pension Rebate	(3,330)	(2,931)	(2,980)	(3,330)	(3,420)
Gular Water Extra Charges	3,000	3,000	3,060	3,130	3,100
Gular Water User Pays Water	104,360	104,360	103,460	113,680	115,900
Sundry Sales - Gular Water	250	250	250	270	200
Grant Op (State) Gular Water Pens Subs	1,800	1,800	1,830	1,800	1,800
Interest on Invests Gular Water	3,240	3,240	3,300	3,380	3,400
Total Coonamble Water Operations	**273,860**	**274,729**	**280,947**	**293,970**	**299,480**
WATER SUPPLY TOTAL	**1,873,367**	**2,138,456**	**2,189,290**	**2,077,467**	**2,118,460**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						SEWERAGE SERVICES OPERATIONS					
Coonamble Sewerage Operations						**Coonamble Sewerage Operations**					
Insurance - Coonamble Sewer	1,060	788	906	1,150	1,290	Annual Charges Coonamble Sewer Access	649,025	657,575	721,230	791,100	832,950
Electricity - Coonamble Sewer	32,500	52,500	53,550	33,830	34,520	Less: Pension Rebate	(8,080)	(14,652)	(14,940)	(8,080)	(8,080)
Telephone & Comms - Coonamble Sewer	1,840	1,840	1,870	1,840	1,840	Coonamble Sewer Extra Charges	4,900	6,900	7,030	7,320	7,460
Coonamble Sewer Cont to Training	18,480	18,480	18,840	20,780	21,820	Coonamble Sewer - Connection Fees	1,500	1,500	1,530	1,500	1,500
Rates & User Charge Coonamble Sewer	21,630	21,630	22,060	23,420	24,130	Coonamble Sewer User Pays Charges	168,930	168,930	196,160	244,240	316,360
Other Expenses - Coonamble Sewer	9,750	9,750	9,940	10,350	10,560	Interest on Invests Coonamble Sewer	11,000	11,000	11,220	11,670	11,900
Repairs & Mntce - Coonamble Sewer	418,310	412,310	447,556	465,120	474,440	Sundry Sales - Coonamble Sewer	3,750	5,612	5,720	5,950	6,070
Coonamble Sewer - Contract Services	52,500	52,500	28,550	37,500	22,500	Grant Op (State) Cmble Swr Pens Subs	4,360	8,191	8,350	4,360	4,360
Administration - Engineering	58,560	58,560	45,693	47,540	48,490						
Depreciation - Sewerage Operations	259,564	259,564	259,564	259,564	259,564						
Total Coonamble Operations	**874,194**	**887,922**	**888,529**	**901,094**	**899,154**	**TOTAL SEWERAGE SERVICES**	**835,385**	**845,056**	**936,300**	**1,058,060**	**1,172,520**
Gulargambone Sewerage Operations						**Gulargambone Sewerage Operations**					
Insurance - Gular Sewer	870	1,189	1,210	1,530	1,720	Annual Charges Gular Sewer Access	151,240	145,635	157,910	162,520	166,280
Electricity - Gular Sewer	11,000	7,000	7,140	11,460	11,700	Less: Pension Rebate	(2,020)	(3,927)	(4,000)	(2,020)	(2,020)
Gular Sewer Cont. to Training	6,570	6,570	6,700	7,400	7,770	Gular Sewer Extra Charges	2,410	3,910	3,980	4,140	4,220
Other Expenses - Gular Sewer	3,750	3,750	3,825	3,990	4,070	Gular Sewer - Connection Fees	250	250	250	270	280
Repairs & Mntce - Gular Sewer	141,220	141,220	152,044	155,085	158,185	Gular Sewer User Pays Charges	31,450	31,450	34,310	37,890	42,360
						Interest on Invests Gular Sewer	4,600	4,600	4,690	4,880	4,980
						Grant Op (State) Gular Sewer Pens Subs	1,090	2,160	2,200	1,090	1,090
						Sundry Sales - Gulargambone Sewer	600	600	610	630	640
Depreciation - Sewerage Services	49,345	49,345	49,345	49,345	49,345						
TOTAL SEWERAGE SERVICES	**212,755**	**209,074**	**220,264**	**228,810**	**232,790**	**TOTAL SEWERAGE SERVICES**	**189,620**	**184,678**	**199,950**	**209,400**	**217,830**
SEWERAGE SERVICES OPERATIONS TOTAL	**1,086,949**	**1,096,996**	**1,108,793**	**1,129,904**	**1,131,944**	**SEWERAGE SERVICES OPERATIONS TOTAL**	**1,025,005**	**1,029,734**	**1,136,250**	**1,267,460**	**1,390,350**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
			RECREATION & CULTURE		
PUBLIC LIBRARIES					
Library Staff Salaries & Allowances	146,010	136,680	150,270	157,890	161,840
Library Staff Travel Expenses	1,970	1,970	1,000	1,060	1,090
Insurance - Library	12,340	12,737	14,395	15,130	15,510
Electricity - Library	10,000	9,603	7,615	8,010	8,220
Library Telephone & Comms Charges	4,800	4,800	3,980	4,920	4,080
Contributions - North West Library	60,675	60,675	61,100	62,200	62,630
Rates & User Charges - Libraries	3,890	3,890	3,980	3,990	4,080
Printing and Stationary - Libraries	6,320	6,320	5,940	6,480	6,090
Library Postage	2,000	2,000	2,000	2,050	2,050
General Expenses - No GST	1,000	1,000	1,000	1,030	1,030
General Expenses - Library	5,600	5,600	4,000	5,740	4,100
Repairs and Mntce - Libraries	18,775	18,775	17,355	19,250	17,790
Subscriptions and M'ships & Licences	1,000	1,000	2,250	1,030	2,310
Library - Contract Services	22,340	22,340	22,790	22,900	23,360
LSP Grant Expenditure - Library	10,000	3,696	5,000	5,000	5,000
Public Libraries Total =	**306,720**	**291,086**	**302,675**	**316,680**	**319,180**
Museums Operations					
Insurance - Museum	4,600	4,743	5,360	5,640	5,790
Electricity - Museum	2,410	2,267	1,000	1,060	1,090
Telephone & Comms - Museum	500	500	500	540	560
Rates & User Charges - Museum	1,000	1,000	1,040	1,100	1,130
Operations & Maintenance - Museum	12,500	13,749	10,780	11,330	11,620
General Expenses	0	0	200	220	230
Museum Total =	**21,010**	**22,259**	**18,880**	**19,890**	**20,420**
Public Hall Operations					
Insurance - Public Halls	3,830	3,961	4,475	4,710	4,830
Electricity - Public Halls	2,000	1,869	1,000	1,060	1,090
Repairs & Maintenance - Public Halls	27,500	27,500	27,500	28,900	29,630
Public Halls Total =	**33,330**	**33,330**	**32,975**	**34,670**	**35,550**
Other Cultural Services					
Contributions - Arts Council	10,000	10,907	11,125	11,700	12,000
General Exps - Other Cultural Services	2,000	2,000	2,200	2,320	2,380
Other Cultural Services Total =	**12,000**	**12,907**	**13,325**	**14,020**	**14,380**

INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
PUBLIC LIBRARIES					
Fees General - Library User Fees	260	260	0	0	0
Library Fines GST Free	260	260	0	0	0
Sundry Sales - Library	740	740	250	270	280
Grant Op (State) - Per Capita Grant	75,270	73,027	73,000	27,900	28,600
Public Libraries Total =	**76,530**	**74,287**	**73,250**	**28,170**	**28,880**
Museums Operations					
Sundry Sales & Services	200	200	200	210	220
Energy Rebate - Solar Bonus Scheme	0	1,249	0	0	0
Museum Total =	**200**	**1,449**	**200**	**210**	**220**
PUBLIC HALLS					
Public Halls Total =	**0**	**0**	**0**	**0**	**0**
Other Cultural Services					
Other Cultural Services Total =	**0**	**0**	**0**	**0**	**0**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						RECREATION & CULTURE					
Sporting Grounds Operations						**Sporting Grounds Operations**					
Electricity - Sporting Grounds	13,000	13,000	12,000	12,610	12,930	User Charges - Sportsgrounds	8,690	8,690	10,500	12,705	13,976
Rates & User Charges Sports Grounds	57,500	57,500	53,655	56,380	57,790	DCP Grant Income - DCP000461	253,775	253,775	60,450	0	0
Repairs & Mntce - Sporting Grounds	130,000	130,000	140,400	147,510	151,200						
Sportsground - Specific Works Power Upgrade	60,000	60,000	0	0	0						
Sporting Grounds Total =	**260,500**	**260,500**	**206,055**	**216,500**	**221,920**	**Sporting Grounds Total =**	**262,465**	**262,465**	**70,950**	**12,705**	**13,976**
Swimming Pools						**Swimming Pools**					
Salaries and Wages- Swimming Pool	136,470	146,470	149,400	156,970	160,900	Swimming Pools User Fees	24,500	24,500	23,500	24,700	25,320
Insurance - Swimming Pools	30,330	31,366	35,445	37,250	38,190	Grant - Active Youth Pilot Program	0	5,000	0	0	0
Electricity - Swimming Pools	44,960	44,960	45,860	48,190	49,400						
Telephones - Swimming Pools	1,500	1,500	1,500	1,580	1,620						
Rates & User Charges - Swim Pools	43,830	43,830	45,455	47,770	48,970						
Pool- EPA Licence Fees	2,500	2,500	2,500	2,640	2,710						
Operating Costs - Swimming Pools	15,000	10,000	15,000	15,770	16,170						
Repairs & Mntce - Swimming Pools	218,600	217,564	222,970	234,270	240,130						
Swimming Pools Total =	**493,190**	**498,190**	**518,130**	**544,440**	**558,090**	**Swimming Pools Total =**	**24,500**	**29,500**	**23,500**	**24,700**	**25,320**
Parks & Gardens Operations						**Parks & Gardens Operations**					
Insurance & Electricity- Parks and Gardens	9,655	11,005	12,050	12,670	12,990	Parks & Reserves Fees	1,000	1,500	1,000	1,200	1,300
Rates & User Chgs - Parks & Gardens	78,740	78,740	77,165	81,080	83,110						
Repairs & Mntce - Parks & Gardens	251,620	251,620	296,675	311,710	319,510						
Repairs & Mntce - Gulargambone River Walk	5,600	5,600	0	0	0						
Parks & Gardens Total =	**345,615**	**346,965**	**385,890**	**405,460**	**415,610**	**Parks & Gardens Total =**	**1,000**	**1,500**	**1,000**	**1,200**	**1,300**
Showground Operations						**Showground**					
Insurance - Showground	13,810	14,285	16,290	17,120	17,550	Rents & Fees	15,000	15,000	16,000	15,400	15,800
Electricity - Showground	13,000	13,000	13,000	13,670	14,020	Donations - RV Camping	0	500	0	0	0
Rates & User Chgs - Showgrounds	18,920	18,920	25,295	26,330	26,860						
General Exps - Event Preparation	20,000	20,000	21,000	22,070	22,630						
Showground - Replacement of Tables & Chairs	25,000	23,712	0	0	0						
Repairs & Maintenance - Showground	101,780	103,068	112,200	117,890	120,840						
Rodeo Arena/Showground Total =	**192,510**	**192,985**	**187,785**	**197,080**	**201,900**	**Rodeo Arena/Showground Total =**	**15,000**	**15,500**	**16,000**	**15,400**	**15,800**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						RECREATION & CULTURE					
Other Sport & Recreation						**Other Sport & Recreation**					
Insurance - Other Sport and Rec	14,720	15,227	17,205	18,090	18,550						
Electricity - Other Sport and Rec	800	800	800	850	880						
Contributions - Coonamble Racecourse	5,000	5,000	5,000	5,260	5,400						
Rates & User Charges Other Sport & Rec	4,350	4,350	6,165	6,480	6,650						
Repairs & Mntce Other Sport and Rec	2,300	2,300	0	0	0						
Town Approaches Maintenance	50,200	50,200	58,590	61,570	63,110						
Other Sport & Recreation Total	**77,370**	**77,877**	**87,760**	**92,250**	**94,590**	**Other Sport & Recreation Total**	**0**	**0**	**0**	**0**	**0**
Recreation & Culture Depreciation											
Depn - Plant & Equipment	166,228	166,228	164,554	166,228	166,228						
Depn - Furniture & Fittings	7,201	7,201	7,260	7,201	7,201						
Depn - Buildings Specialised	282,669	282,669	242,108	282,669	282,669						
Depn - Buildings Non Specialised	991	991	450	991	991						
Depn - Other Structures	220,088	220,088	246,700	220,088	220,088						
Recreation & Culture Depreciation Total	**677,177**	**677,177**	**661,072**	**677,177**	**677,177**						
RECREATION & CULTURE TOTAL	**2,419,422**	**2,413,276**	**2,414,547**	**2,518,167**	**2,558,817**	**RECREATION & CULTURE TOTAL**	**379,695**	**384,701**	**184,900**	**82,385**	**85,496**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						MINING, MANUFACTURING & CONSTRUCTION					
Building Control						**Building Control**					
General Exps - Building Control	5,000	5,000	5,100	5,400	5,600	Fees General- Building Control	22,500	22,500	22,950	23,800	24,23
						Commissions - Building Control	500	500	510	530	54
Building Control Total =	**5,000**	**5,000**	**5,100**	**5,400**	**5,600**	**Building Control Total =**	**23,000**	**23,000**	**23,460**	**24,330**	**24,77**
Other Mining, Manufacturing & Construction						**Other Mining, Manufacturing & Construction**					
Quarries, Pits & Crusher Operations						**Quarries, Pits & Crusher Operations**					
Salaries and Wages - Quarry & Pits	366,040	366,040	417,075	460,570	472,090	Fees - Quarry Public Sales	1,119,990	1,519,990	1,577,610	1,739,330	1,826,30
Royalties - Quarry & Crusher Ops	89,470	89,470	99,125	104,160	106,770	Fees - Quarry Internal Sales	1,565,150	1,265,150	1,024,480	1,129,500	1,185,98
Insurance - Quarry Operations	2,140	2,140	2,490	2,630	2,700						
Electricity - Quarry Operations	64,160	64,160	70,040	73,600	75,440						
Telephone & Comms Quarry Operations	2,000	2,000	1,495	1,580	1,620						
Rates & User Charges - Quarry Ops	2,000	2,000	2,035	2,150	2,210						
General Exps - Q & C No GST	2,000	10,000	10,000	10,510	10,780						
General Exps - Quarry & Crusher Ops	184,800	176,800	174,545	183,390	187,980						
Printing & Stationery - Quarry Ops	1,500	1,500	750	790	810						
Quarry & Crusher Operating Costs	304,000	304,000	388,375	408,050	418,260						
Repairs & Mntce Quarry & Crush Ops	160,000	160,000	140,000	147,090	150,770						
Contractors - Quarry Operations	216,950	316,950	247,775	260,320	266,830						
Plant and equipment - Quarry Ops	258,600	258,600	326,625	343,170	351,750						
Quarry Loam Pit Operations	110,000	110,000	50,000	52,540	53,860						
Quarries, Pits & Crusher Operations	**1,763,660**	**1,863,660**	**1,930,330**	**2,050,550**	**2,101,870**	**Quarries, Pits & Crusher Operations**	**2,685,140**	**2,785,140**	**2,602,090**	**2,868,830**	**3,012,28**
Mining & Const Depreciation											
Depn - Plant & Equipment	223,567	223,567	166,965	166,965	223,567						
Depn - Buildings Specialised	6,981	6,981	6,000	6,000	6,981						
Depn - Other Structures	5,687	5,687	5,930	5,930	5,687						
Mining & Const Depreciation Total	**236,235**	**236,235**	**178,895**	**178,895**	**236,235**						
MINING, MANUFACTURING & CONSTRUCTION TOTAL	**2,004,895**	**2,104,895**	**2,114,325**	**2,234,845**	**2,343,705**	**MINING, MANUFACTURING & CONSTRUCTION TOTAL**	**2,708,140**	**2,808,140**	**2,625,550**	**2,893,160**	**3,037,05**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						TRANSPORT & COMMUNICATION					
Urban Roads - Local						**Operating Grants**					
Sealed Urban Roads Maintenance	81,730	81,730	100,000	104,500	182,200	Financial Assist Grant- Roads	1,569,730	839,343	1,623,490	1,685,780	1,717,810
Unsealed Urban Roads Maintenance	42,380	42,380	50,000	93,300	95,700	Roads to Recovery Grant Funds	929,818	929,818	929,818	929,818	929,818
						Grant Funds - Local Roads & Community Infrastructure	723,922	723,922	0	0	0
						Grant Funds - Fixing Local Roads	569,943	569,943	0	0	0
Urban Roads Mntce Total =	**124,110**	**124,110**	**150,000**	**197,800**	**277,900**	**Operating Grant Funds Total =**	**3,793,413**	**3,063,026**	**2,553,308**	**2,615,598**	**2,647,628**
Sealed Rural Roads - Local						**Sealed Rural Roads - Local**					
Sealed Rural Roads Maintenance	233,480	233,480	300,000	315,190	423,100						
Sealed Rural Roads - Local	**233,480**	**233,480**	**300,000**	**315,190**	**423,100**	**Sealed Rural Roads - Local**	**0**	**0**	**0**	**0**	**0**
Unsealed Rural Roads - Local						**RURAL ROADS - UNSEALED**					
Unsealed Rural Roads Maintenance	600,000	600,000	612,000	435,700	446,600	Flood Damage Funding	0	1,685,916	2,950,230	0	0
RTR SR 53 and SR 152	0	30,000	0	0	0						
Unsealed Rural Roads - Local	**600,000**	**630,000**	**612,000**	**435,700**	**446,600**	**Unsealed Rural Roads - Local**	**0**	**1,685,916**	**2,950,230**	**0**	**0**
Local Bridges - M & R						**BRIDGES - RURAL UNSEALED ROADS**					
Local Bridges Maintenance	5,250	5,250	50,000	52,540	53,860						
Bridges - Rural Roads Total =	**5,250**	**5,250**	**50,000**	**52,540**	**53,860**	**Bridges - Rural Roads Total =**	**0**	**0**	**0**	**0**	**0**
Regional Roads						**Regional Roads**					
Sealed Rural Roads - Regional											
Reg Roads Sealed Maintenance	306,925	476,925	486,460	496,240	501,200	Regional Roads Block Funding	1,364,000	1,364,000	1,364,000	1,391,420	1,405,340
Unsealed Rural Roads - Regional											
Reg Roads Unsealed Maintenance	60,000	60,000	61,200	62,440	63,070						
Bridges SRR - Regional											
Reg Roads Bridges Maintenance	20,000	20,000	20,400	20,820	21,030						
Main Roads Total =	**386,925**	**556,925**	**568,060**	**579,500**	**585,300**	**Main Roads Total =**	**1,364,000**	**1,364,000**	**1,364,000**	**1,391,420**	**1,405,340**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						TRANSPORT & COMMUNICATION					
Aerodromes						**Aerodromes**					
Aerodrome Insurances	3,370	4,165	4,240	4,460	4,580	Lease Rental Income	11,850	12,050	12,290	11,800	11,800
Aerodrome Electricity	6,000	5,205	5,300	5,580	5,720						
Aerodrome Telephones & Comms	500	500	510	550	570						
Aerodrome Rates & Charges	14,380	14,380	14,660	15,410	15,800						
Aerodrome Maintenance	25,700	25,700	26,210	27,550	28,240						
Aerodrome Contractors Costs	41,200	41,200	42,020	41,200	41,200						
Aerodromes Total =	**91,150**	**91,150**	**92,940**	**94,750**	**96,110**	**Aerodromes Total =**	**11,850**	**12,050**	**12,290**	**11,800**	**11,800**
Ancillary Services						**Ancillary Services**					
Kerb & Guttering											
Kerb & Gutter Maintenance	20,000	20,000	22,610	23,760	24,360						
Footpaths											
Footpaths Maintenance	133,930	133,930	135,150	142,000	145,550						
Street Tree Maintenance	70,000	70,000	65,110	68,410	70,130						
Street Tree - Replacement Program	100,000	100,000	100,000	100,000	100,000	Grant Funding Income - Street Tree Replacement	100,000	100,000	100,000	100,000	100,000
Ancillary Services Total =	**323,930**	**323,930**	**322,870**	**334,170**	**340,040**	**Ancillary Services Total =**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**
Bus Shelters & Parking						**BUS SHELTERS & SERVICE**					
Other Transport Maintenance	5,000	5,000	5,100	5,370	5,510						
Bus Shelters & Service Total =	**5,000**	**5,000**	**5,100**	**5,370**	**5,510**	**Bus Shelters & Service Total =**	**0**	**0**	**0**	**0**	**0**
State Roads - M & R						**State Roads - M & R**					
State Roads Maintenance & Ordered Works	1,900,000	5,150,000	5,253,000	5,518,940	5,656,920	State Highways Routine Maint	300,000	559,000	570,180	599,060	614,040
						State Highway 11 - Work Orders	2,300,000	5,291,000	5,396,820	5,670,050	5,811,810
State Roads Total =	**1,900,000**	**5,150,000**	**5,253,000**	**5,518,940**	**5,656,920**	**State Roads Total =**	**2,600,000**	**5,850,000**	**5,967,000**	**6,269,110**	**6,425,850**
Transport & Communication Depreciation											
Depn - Urban Roads	237,359	237,359	237,359	237,359	237,359						
Depn - Unsealed Urban Roads	14,499	14,499	14,499	14,499	14,499						
Depn - Sealed Rural Roads	794,145	794,145	794,145	794,145	794,145						
Depn - Unsealed Rural Roads	1,040,844	1,040,844	1,040,844	1,040,844	1,040,844						
Depn - Local Bridges	99,187	99,187	99,187	99,187	99,187						
Depn - Sealed Regional Roads	1,112,591	1,112,591	1,112,591	1,112,591	1,112,591						
Depn - Unsealed Regional Roads	37,500	37,500	37,500	37,500	37,500						
Depn - Regional Bridges	55,428	55,428	55,428	55,428	55,428						
Depn - Aerodrome Buildings	27,518	27,518	27,518	27,518	27,518						
Depn - Aerodrome Other Structures	78,461	78,461	78,461	78,461	78,461						
Depn - Kerb & Gutter	84,636	84,636	84,636	84,636	84,636						
Depn - Footpaths	29,164	29,164	29,164	29,164	29,164						
Depn - Transport Other Structures	20,269	20,269	20,269	20,269	20,269						
Transport & Communication Depreciation Total	**3,631,601**	**3,631,601**	**3,631,601**	**3,631,601**	**3,631,601**						
TRANSPORT & COMMUNICATION TOTAL	**7,301,446**	**10,751,446**	**10,985,571**	**11,165,561**	**11,516,941**	**COMMUNICATION =**	**7,869,263**	**12,074,992**	**12,946,828**	**10,387,928**	**10,590,618**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						ECONOMIC AFFAIRS					
Farming						**Farming**					
Rates & User Charges - Farming	1,750	2,892	3,180	3,350	3,440	Lease Rental - Farming lease	25,240	25,240	25,315	26,600	27,270
General Expenses - Farming	4,000	2,858	4,345	4,580	4,700						
Farming Total =	**5,750**	**5,750**	**7,525**	**7,930**	**8,140**	**Farming Total =**	**25,240**	**25,240**	**25,315**	**26,600**	**27,270**
Commons - Trust						**Commons - Trust**					
Commons Rates & Charges	1,000	1,500	1,470	1,550	1,590	Sundry Income - Common Fees	500	1,450	1,470	1,550	1,590
Repairs & Mntce - Common Operations	24,500	24,950	25,500	26,810	27,490	Lease Rental - Common Farming	25,000	25,000	25,500	26,800	27,470
Farming Total =	**25,500**	**26,450**	**26,970**	**28,360**	**29,080**	**Farming Total =**	**25,500**	**26,450**	**26,970**	**28,350**	**29,060**
Caravan Parks						**Caravan Parks**					
Caravan Park Insurance	5,810	5,850	6,610	6,950	7,130	Caravan Park Site Fees	14,250	14,250	16,000	16,810	17,240
Caravan Park Mntce & Repairs	55,500	17,460	52,645	55,320	56,710	Caravan Park Redevelopment - RNSW2225	0	38,000	0	0	0
Caravan Park Marketing Expenses	0	38,000	0	0	0	Grant Funds - Cabin Refurbishment	38,000	286,296	0	0	0
Caravan Parks Total =	**61,310**	**61,310**	**59,255**	**62,270**	**63,840**	**Caravan Parks Total =**	**52,250**	**338,546**	**16,000**	**16,810**	**17,240**
Tourism & Area Promotion						**Tourism & Area Promotion**					
Salaries & Wages - Visitor Centre	142,850	124,120	155,396	163,280	167,370	Sundry Sales	500	500	500	700	800
Tourism Staff Travel Expenses	5,000	5,000	5,000	5,260	5,400	Tourism Sale of Merchandise	5,000	5,000	3,000	3,000	3,100
Tourism Electricity Charges	12,000	12,000	10,080	10,600	10,870	Tourism Sundry Income	0	0	0	0	0
Tourism Telephones	2,000	2,000	1,000	1,060	1,090	Grant Funds - Drought Stimulus Package	0	125,093	0	0	0
Tourism Insurance	12,340	340	340	360	370						
Tourism Rates & Charges	4,000	4,000	2,905	3,060	3,140						
Tourism Advertising & Promotion Exps	23,000	35,000	28,320	29,760	30,510						
Tourism Printing and Stationery	2,500	2,500	2,500	2,640	2,710						
Tourism Sundry Expenses	7,500	7,500	12,160	12,790	13,110						
Tourism VIC Maintenance	10,620	10,620	10,410	10,950	11,230						
Tourism - Contract Services	0	8,200	0	0	0						
Tourism - Wayfinding Signage package	50,000	50,000	50,000	0	0	Grant Funds - Wayfinding Signage	50,000	50,000	0	0	0
Business Case - Artisan Bathing Experience	0	40,050	0	0	0						
Tourism - Contract Services	0	10,530	10,000	0	0						
Tourism & Area Total =	**271,810**	**311,860**	**288,111**	**239,760**	**245,800**	**Tourism & Area Total =**	**55,500**	**180,593**	**3,500**	**3,700**	**3,900**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						ECONOMIC AFFAIRS					
Economic Development						**Economic Development**					
Salaries and Wages - Economic Development	213,970	213,970	497,540	529,540	542,780						
Housing Subsidy			10,400	17,740	18,190						
Edo Travel Expenses	10,000	9,280	9,315	9,790	10,040						
Economic Promotion Expenses	28,500	28,500	28,500	29,960	30,710						
Economic Development - General Expenses	10,000	27,500	27,500	28,900	29,630	Grant Funds - Small Business Grant	0	2,500	0	0	0
Financial Support for Local Business Groups	7,000	7,000	7,000	7,360	7,550	Grant Funds - Summer Fun	0	15,000	0	0	0
Sponsorship of local events and initiatives	15,000	15,000	15,000	15,770	16,170						
Hosting and facilitating events and initiatives	15,000	15,000	15,000	15,770	16,170						
Chamber of Commerce Initiatives	18,000	18,720	18,720	18,450	18,920						
Business Case - Artisan Bathing Experience	0	0	0	0	0						
Subscriptions and Memberships	7,600	7,600	7,600	7,990	8,190						
CBD Carpark - Upgrade to Power supply	0	0	0	0	0						
Grant Program - Covid Stimulus Program		90,000	0			Grant Funds - Covid Stimulus Program	0	90,000	0	0	0
Tourism & Area Total =	**325,070**	**432,570**	**636,575**	**681,270**	**698,350**	**Tourism & Area Total =**	**0**	**107,500**	**0**	**0**	**0**
Industrial Development						**Industrial Development**					
Rates & User Chgs - Indust Estate	5,800	6,050	6,595	6,930	7,110						
Industrial Promotion Expenses	2,270	2,020	2,100	2,220	2,280						
Industrial Estate Maintenance Exps	5,200	5,200	5,410	5,690	5,840						
Industrial Develop Total =	**13,270**	**13,270**	**14,105**	**14,840**	**15,230**	**Industrial Develop Total =**	**0**	**0**	**0**	**0**	**0**
Saleyards						**Saleyards**					
Saleyards Insurances	8,940	8,940	3,755	3,950	4,050	Saleyards Fees & Charges - Casual	4,000	4,000	3,000	3,160	3,240
Saleyards Electricity Charges	8,800	8,800	6,580	6,920	7,100	Saleyards Fees & Charges - Sales	55,000	75,000	66,500	69,880	71,630
Saleyards Telephone Expenses	1,000	1,000	630	670	690						
Saleyards Rates & Charges	11,000	11,000	10,615	11,170	11,450						
Saleyards Operating Expenses	15,000	20,000	19,005	19,980	20,480						
Saleyards Maintenance Expenses	60,000	70,000	63,995	67,240	68,930						
Saleyards Total =	**104,740**	**119,740**	**104,580**	**109,930**	**112,700**	**Saleyards Total =**	**59,000**	**79,000**	**69,500**	**73,040**	**74,870**
TRUCKWASH						**TRUCKWASH**					
Truck wash Insurance	120	120	100	300	400	Truck Wash User Fees	30,500	30,500	29,000	30,560	31,370
Truck Wash Electricity Charges	4,200	4,200	2,790	3,000	3,100						
Truck wash Rates and User Charges	15,960	15,960	13,565	14,400	14,800						
Truck Wash Mntce & Repairs	10,000	15,000	16,020	17,000	17,500						
Truck wash Total =	**30,280**	**35,280**	**32,475**	**34,700**	**35,800**	**Truck wash Total =**	**30,500**	**30,500**	**29,000**	**30,560**	**31,370**
Service NSW Agency						**Service NSW Agency**					
Salaries & Wages Service NSW Agency	70,647	70,647	82,035	90,470	92,740	Agency Commissions	95,000	95,000	96,900	102,110	104,820
RMS General Expenses GST	7,000	7,000	7,000	7,360	7,550						
Service NSW Agency Total =	**77,647**	**77,647**	**89,035**	**97,830**	**100,290**	**Service NSW Agency Total =**	**95,000**	**95,000**	**96,900**	**102,110**	**104,820**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						ECONOMIC AFFAIRS					
Council Property NEI -						**Council Property NEI -**					
Other Building Mntce & Repairs	4,000	2,445	4,000	4,210	4,320	Council Leases	2,500	2,500	1,500	1,590	1,640
Council Property NEI Insurances	5,990	7,545	7,696	8,090	8,300						
Council Property NEI Rates & Charges	37,000	37,000	37,740	39,660	40,660						
Council Property NEI Maintenance	3,000	3,000	3,000	3,160	3,240						
Council Properties N.E.I. Total =	**49,990**	**49,990**	**52,436**	**55,120**	**56,520**	**Council Properties N.E.I. Total =**	**2,500**	**2,500**	**1,500**	**1,590**	**1,640**
Economic Affairs Depreciation											
Depn - Caravan Park Buildings Spec	27,518	27,518	22,720	27,518	27,518						
Depn - Caravan Park Other Structures	9,303	9,303	1,000	9,303	9,303						
Depn - Tourism Buildings Non Spec	28,836	28,836	30,100	28,836	28,836						
Depn - Saleyards Buildings Spec	22,737	22,737	11,038	22,737	22,737						
Depn - Saleyards Other Structures	11,740	6,540	2,744	11,740	11,740						
Depn -Truck Wash Other Structures	4,639	9,839	10,400	4,639	4,639						
Depn - Council Property NEI Other Structures	24,105	24,105	24,105	24,105	24,105						
Economic Affairs Depreciation	**128,878**	**128,878**	**102,107**	**128,878**	**128,878**						
TOTAL ECONOMIC AFFAIRS	**1,094,245**	**1,262,745**	**1,413,174**	**1,460,888**	**1,494,628**	**TOTAL ECONOMIC AFFAIRS**	**345,490**	**885,329**	**268,685**	**282,760**	**290,170**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						GENERAL FUND NON-OPERATING					
Corporate Support Services						**Corporate Support Services**					
Computer Purchase / Operating System	31,655	31,655	28,655	40,000	40,000	Tfr Reserve - Financial Assistance Grant	0	1,610,772	0	0	0
Installation of Electronic Document Management System	45,000	45,000	45,000	0	0	Tfr Reserve - Office Equipment	76,655	76,655	73,655	0	0
						Tfr Reserve - Unspent Crown Lands Grant Funds	0	59,511	59,511	0	0
						Tfr Reserve - Unspent Youth Council Grant	0	44,461	29,460	0	0
						Tfr Reserve - Unspent Planning Portal Grant	0	22,920	0	0	0
Environment						**Public Order & Safety**					
Quambone Waste Depot - installation of fencing	0	37,105	0	0	0	Tfr Reserve - Domestic Waste Management Reserve	0	37,105	0	0	0
Public Order & Safety						**Public Order & Safety**					
Security Camera Upgrade	20,000	20,000	20,400	15,000	15,000						
Coonamble SES Station Project	550,000	550,000	950,000	0	0	Tfr Reserve - Emergency Services Building	200,000	200,000	200,000	0	0
						Grant Funds - SES Station Project	350,000	350,000	400,000	0	0
						Loan Funds	0	0	350,000	0	0
Cemetery						**Cemetery**					
Cemetery - Capital Improvement Program	0	0	20,000	20,000	20,000	Tfr Reserve - Cemetery	0	0	0	0	0
Plant Acquisitions						**Plant Acquisitions**					
Plant Acquisitions Nett	1,774,000	1,774,000	1,648,000	1,963,000	628,000	From Plant Reserve	1,774,000	1,774,000	1,648,000	1,963,000	628,000
Tfr Reserve - Plant Fund	1,210,000	1,210,000	1,210,000	1,210,000	1,210,000						
Loan Repayments											
Principal on Loans	49,819	49,819	51,400	51,962	53,174						
Council Buildings						**Council Buildings**					
Specific Works - Buildings	69,000	69,000	70,380	69,120	70,000	Tfr Reserve-Premises Refurb	69,000	286,500	318,880	0	0
LRCI Grant Program - Quambone Toilet Block	0	54,675	33,024	0	0	LRCI Grant Program - Quambone Toilet Block	0	54,675	33,024	0	0
SCG Grant Program - Coonamble CBD Toilet Block	0	42,178	0	0	0	Tfr Reserve - SCC Grant Matching cont.	0	13,057	0	0	0
SCC Grant Program - Museum Stables	0	67,945	62,745	0	0	Sale of Council Housing	120,000	120,000	0	0	0
SCC Grant Program - Gulargambone Youth Centre	0	66,664	0	0	0	SCC Grant Program - Grant Funds	0	140,902	62,745	0	0
Coonamble Visitors Information Centre Const.	0	315,950	0	0	0						
Library LSP Grant Funds - Upgrades	0	15,634	15,000	15,000	15,000						
Renovations / Repairs - Quambone Hall & Library	0	50,000	50,000	0	0						
Renovations / Repairs - Coonamble Library	0	17,500	0	0	0						
Renovations / Repairs - Coonamble Aerodrome Terminal	0	40,000	40,000	0	0	Tfr Reserve - Aerodrome	0	40,000	40,000	0	0
Renovations / Repairs - Crusher Plant and Change Room (Quarry)	0	32,500	0	0	0	Tfr Reserve - Quarry	0	32,500	0	0	0
Renovations / Repairs - Chemical Storage Shed (Rubbish Depot)	0	50,000	50,000	0	0	Tfr Reserve - Domestic Waste Reserve	0	50,000	50,000	0	0
Renovations / Repairs - Residential Premises	0	150,000	198,500	0	0						
Tfr Reserve - Premise Refurb	900,000	900,000	0	150,000	150,000						
Sport and Recreation						**Sport and Recreation**					
PRMFP - Warrena Weir CCTV & Power upgrades	0	64,497	0	0	0	PRMFP - Warrena Weir CCTV & Power upgrades	0	64,497	0	0	0
SCCF Netball Courts - Installation of Fence	0	49,748	0	0	0	Tfr Reserve - Unspent Grant SCC	0	49,748	0	0	0
Smith Park - Irrigation system Extensions	0	10,079	0	0	0	Tfr Reserve - Carry Over Works	0	16,000	0	0	0
Coonamble Sportsground - Irrigation system modifications	0	36,000	0	0	0	Tfr Reserve - Sportsground	0	20,000	0	0	0
SCCF4 -0492 Grant Program - Construction of Women's Changerooms	0	0	450,000	0	0	SCCF Grant Program - Round 4	0	0	777,083	0	0
SCCF40958 Grant Program - Installation of Walking Loop	0	0	327,083	0	0						
Coonamble Pool - Capital Renewal / Upgrade Program	0	0	466,957	0	0	Grant Funds - Recreational Facilities Upgrade	0	0	466,957	0	0
DCP Funding - Coonamble Sportsground DCP000461	193,775	193,775	119,450	0	0						
Coonamble Showground Upgrades	0	0	25,000	0	0	Tfr Reserve - Showground Reserve	0	0	25,000	0	0
Mining, Manufacturing & Const.						**Mining, Manufacturing & Const.**					
Tfr Reserve - Crusher	131,000	131,000	131,000	131,000	131,000						

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
GENERAL FUND NON-OPERATING - CONTINUED											
Transport & Communication						**Transport & Communication**					
Urban Roads - Road Safety Program - Tooloon St Pedestrian Crossing	0	45,000	0	0	0	Grant Funds - Road Safety Program School Zones	0	45,000	0	0	0
Urban Roads - Maule lane Reconstruct Project	0	234,970	0	0	0						
Urban Roads - Betram Street Reconstruction Project	350,000	350,000	350,000	0	0	Loan Funds - Unspent	350,000	350,000	350,000	0	0
Urban Roads - Capital Renewal Program	0	0	200,000	200,000	200,000	Tfr Reserve - Sealed Road Reserves	0	0	200,000	0	0
Unsealed Rural Roads - Reconstruction program	0	300,000	350,000	300,000	300,000	Tfr Reserve - Unsealed Road Reserves	0	300,000	350,000	300,000	0
Sealed Rural Local - Heavy Patch and Resealing program	0	0	200,000	200,000	200,000	Tfr Reserve - Sealed Road Reserves	0	0	200,000	0	0
FCR - MR7515 - Joint Project Warren Shire	637,016	0	0	0	0	Grant Funds - Fixing Country Roads Program	426,800	0	506,875	0	0
R.O.S.I. - MR7515 Warren Road	630,172	0	0	0	0	Grant Funds - R.O.S.I. - MR7515 Warren Road	630,172	0	506,875	0	0
Regional Roads - Capital Renewal Program	0	620,216	100,000	0	0						
Regional Roads - Capital Renewal Program - Pilliga Rd Floodway	0	0	0	0	0						
Regional Roads - Capital Renewal Program - Warren Road upgrade	0	0	1,267,188	0	0	Tfr Reserve - Financial Assistance Grant	0	791,366	0	0	0
Repair Program - MR 383 Pilliga Rd Rehab - Ch:36.97 - 37.97km	340,000	0	0	0	0	Grant Funds - Repair Program	170,000	0	0	0	0
Repair Program - MR 383 Pilliga Rd Rehab - Ch:0.00-1.03km	350,200	350,200	0	0	0	Grant Funds - Repair Program	175,100	175,100	0	0	0
HVSP Program - MR7515 Warren Road / Highway Intersection	820,000	0	820,000	0	0	Grant Funds - HVSP Program	410,000	0	410,000	0	0
Roads to Recover - Local Roads Renewal	0	570,000	0	0	0						
Roads to Recovery -Shanklin Rd- Unsealed Renewal	0	0	375,000	729,818	929,818						
Roads to Recovery - SR 3 Goorianawa Road - Unsealed Renewal	182,900	182,900	0	0	0	Tfr Reserve - Unspent Roads to Recovery Grant Funds	0	383,543	0	0	0
Roads to Recovery - Wingadee Rd Renewal & Drainage	600,000	0	150,000	200,000	0						
Roads to Recovery - Local Roads Renewal - Yalcogrin St Gular	0	0	400,000	0	0	Tfr Reserve - Sealed Road Reserves matching comp R2R	0	0	0	0	0
Roads to Recovery - SR 26 Vafua Lane - Unsealed Renewal	45,000	45,000	0	0	0						
Roads to Recovery - SR 86 Carinda Road - Unsealed Renewal	101,918	101,918	0	0	0						
Roads to Recovery - SR 16 Mungery Rd - Unsealed Renewal	0	17,791	0	0	0						
Roads to Recovery - SR 4 Emby Road - Unsealed Renewal	0	100,782	0	0	0						
L.R.C.I. Grant Program - Box Ridge Road - Reconstruction	263,922	320,000	1,859,636	0	0	Grant Funds - Local Roads & Community Infrastructure	0	0	1,859,636	0	0
L.R.C.I. Grant Program - Beanbah Rd - Bridge Abutments	60,000	0	0	0	0						
L.R.C.I. Grant Program - Upgrades to selected flood damage sites	400,000	0	0	0	0						
L.R.C.I. Grant Program - Quambone Road - Euronne Gully culverts	0	280,000	0	0	0						
L.R.C.I. Grant Program - Quabathoo Rd Replacement of causeway	0	63,922	0	0	0	Grant Funds - Local Roads & Community Infrastructure	0	61,890	0	0	0
L.R.C.I. Grant Program - Sandycamp Rd Stabilise causeway	0	15,000	0	0	0	Grant Funds - Fixing Local Roads Rd 1	0	227,017	0	0	0
L.R.C.I. Grant Program - Installation of VIC Driveway	0	45,000	0	0	0	Tfr Reserve - Sealed Road Reserve	0	110,000	0	0	0
L.R.C.I. Grant Program - P1 Wingadee Road Renewal	0	61,890	0	0	0						
FLR R1- Carinda Road Heavy Patch and Culvert	0	337,017	0	0	0	Grant Funds - Fixing Country Roads	0	228,303	0	0	0
FLR R2 - SR86 Carinda Rd	569,943	569,943	0	0	0						
FLR R3 - SR86 Carinda Rd HP & Culverts	0	2,265,840	2,265,840	0	0	Grant Funds - Fixing Local Roads Rd 3	0	2,265,840	2,265,840	0	0
FCR MR383 Pilliga Road Floodway (75/25)	0	304,405	0	0	0						
Stormwater Drainage - Improvement Program for Coonamble	100,000	100,000	175,000	100,000	100,000	Grant Funds - Tooraweenah Road	7,358,000	7,358,000	13,566,000	9,044,000	0
Tooraweenah Road - Extension of Sealed length	7,538,000	7,538,000	13,566,000	9,044,000	0	Tfr Reserve - Unspent Grant Funds	0	219,790	0	0	0
Tooraweenah Rd - Preliminary Studies	0	219,790	0	0	0						
Flood Damage - Restoration of Roads Network	0	1,685,916	2,950,226	0	0						
						0					
Ancillary Road Facilities											
Kerb & Gutter Construction WIP	362,000	362,000	75,000	50,000	50,000	Tfr Reserve - Kerb & Gutter	13,730	13,730	0	0	0
Footpaths Construction WIP	45,400	45,400	45,000	51,250	52,540	Tfr Reserve - Footpath Replacement	45,400	45,400	45,000	0	0
Economic Services						**Economic Services**					
Caravan Park Redevelopment - RNSW2225	0	286,296	0	0	0						
Coonamble Caravan Park Upgrade	200,000	253,000	200,000	0	0	Tfr Reserve - Unspent Loan Funds	200,000	200,000	200,000	0	0
Town Entrance Signage Upgrades	0	197,164	0	0	0	Tfr Reserve - Caravan Park	0	0	0	0	0
Coonamble CBD revitalisation project Design Costs	0	296,698	0	0	0	Tfr Reserve - Carry Over Works	0	578,316	0	0	0
Coonamble CBD - Skillmans Land & CBD Precinct upgrades	300,000	300,000	0	0	0	Tfr Reserve - Unspent Grants	0	40,050	0		
Public Art Installation - DCP Funded	0	125,093	0	0	0	Tfr Reserve - Town Entrance Signage	0	197,164	0	0	0
Artesian Baths - Business Case Study	0	198,618	0	0	0	Unspent Grant - Coming to Coonamble Transport	0	0	0	0	0
Coonamble Mineral Spa- Design and development costs	300,000	300,000	0	0	0	Tfr Reserve - Bore Bath Establishment	300,000	300,000	0	0	0
General Fund Non Operating Total	**19,170,720**	**25,164,493**	**31,361,484**	**14,540,150**	**4,164,532**	**Total Capital General Fund**	**12,668,857**	**18,853,812**	**24,994,541**	**11,307,000**	**628,000**

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						WATER FUND NON-OPERATING					
Coonamble Water Supply Capital Works						**Coonamble Water Supply Capital Works**					
Mains Replacement Program - Coonamble	0	0	0	294,117	301,086	Tfr Reserve - Water Fund	553,931	613,032	663,384	354,966	351,757
- Calga St.	35,420	35,420	0	0	0						
- Maule St.	15,068	15,068	0	0	0						
- Sydney St.	70,285	70,285	70,285	0	0						
- Mundooren St	183,527	183,527	183,527	0	0						
- Wingadee St	0	0	271,399	0	0						
- Broad St	0	0	99,431	0	0						
Relocate Chlorine Storage	0	0	20,000	0	0						
Reservoir Improvements - Lockable Access water	0	0	24,000	0	0						
Construction of new Sedimenfation Lagoon - Coonamble	1,750,000	1,750,000	0	0	0	Grant Fund Income - Construct Sedimentation Lagoon	1,400,000	1,400,000	0	0	0
Quambone - WATER SUPPLY CAPITAL WORKS											
Mains Replacement - Quambone	0	0	0	60,849	50,671						
- Gidgerah Street	43,560	43,560	0	0	0						
- Mungie Street	10,800	10,800	0	0	0						
- Tucka Street	0	0	61,170	0	0						
Construct new chlorine room Quambone	0	50,000	45,000	0	0						
Quambone - Chlorine Residual Monitors	0	0	20,000	0	0						
Quambone - Chlorine Scales and Auto changeover	0	0	12,000	0	0						
Reservoir Improvements - Lockable Access water	0	0	15,000	0	0						
GULARGAMBONE - WATER SUPPLY CAPITAL WORKS						**GULARGAMBONE - WATER SUPPLY CAPITAL WORKS**					
Mains Replacement Program - Gulargambone	0	0	0	87,929	29,405	Tfr Reserve - Water Fund	149,900	149,900	317,970	87,929	29,405
- Coonamble Street	48,968	48,968	48,968	0	0						
- Munnell Street	23,165	23,165	23,165	0	0						
- Kirban Street	77,767	77,767	77,767	0	0						
- Munnell Street ?	0	0	139,688	0	0						
- Breelong Street	0	0	28,305	0	0						
Gulargambone - Chlorine Residual Monitors	0	0	40,000	0	0						
Gulargambone - Chlorine Scales and Auto changeover	0	0	24,000	0	0						
Loan Repayments											
Principal on Loans	0	0	0	0	0						
Total Water Fund Non-operating program	2,258,560	2,308,560	1,203,705	442,895	381,162	**Total Water Fund Non-operating program**	2,103,831	2,162,932	981,354	442,895	381,162

EXPENDITURE	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025	INCOME	Original Estimate 2021/22	Planned 2021/22	Estimated 2022/23	Estimated 2023/24	Estimated 2024/2025
						SEWERAGE FUND NON-OPERATING					
Coonamble Sewerage Capital Works						**Coonamble Sewerage Capital Works**					
Mains relining	211,570	211,570	535,000	210,540	208,582	Tfr Reserve - Sewer Fund	587,570	654,832	777,543	210,540	208,582
Coonamble Sewer - Stage 3 Rising Main Augmentation	376,000	0	0	0	0						
Installation of Flowmeters and Scada	0	84,500	0	0	0						
Capital renewals - Pump Station and Treatment works	0	145,000	0	0	0						
Reconstruct Storage lagoon banks	0	8,500	0	0	0						
SPS1 Vent Stack	0	0	20,000	0	0						
STP Replacement Option Report and Concept Design	0	0	250,000	0	0	SSWP 403 Grant Funding			225,000		
Gulargambone Sewerage Capital Works						**Gulargambone Sewerage Capital Works**					
Gular Mains - Relining	102,347	102,347	235,000	100,946	95,982	Tfr Reserve - Sewer Fund	452,347	452,347	595,000	100,946	95,982
Gulargambone Sewer Treatment Plant - Pasveer Channel Renewal	150,000	215,000	0	0	0						
Gulargambone Sewer Treatment Plant - Reline Maturation Pond	0	60,000	60,000	0	0						
Gulargambone Sewer Treatment Plant - Tertiary Ponds	100,000	100,000	200,000	0	0						
Gulargambone Sewer Treatment Plant - SCADA and Aeration Control	100,000	100,000	100,000	0	0						
Gulargambone Sewer Treatment Plant - Replace Lids and Guide Rail	0	13,000	0	0	0						
Loan Repayments											
Principal on Loans	0	0	0	0	0						
Total Sewer Fund Non-operating program	1,039,917	1,039,917	1,400,000	311,486	304,564	**Total Sewer Fund Non-operating program**	1,039,917	1,107,179	1,597,543	311,486	304,564


Fees & Charges
Coonamble Shire Council
2022-2023

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Fees & Charges					
General & Administration					
Certificates					
Certificate of Rates (S603)	$85.00	$85.00	$0.00	$85.00	N
Section 10.7(2) Certificate	$53.00	$53.00	$0.00	$53.00	N
Section 10.7 (2) & (5) Certificate	$80.00	$156.00	$0.00	$156.00	N
608 Certificate	$70.00	$70.00	$0.00	$70.00	N
735A Certificate	$70.00	$70.00	$0.00	$70.00	N
735A inspection required	$120.00	$120.00	$0.00	$120.00	N
Drainage Plan (Internal)	$60.00	$55.45	$5.55	$61.00	Y
Sewer Plan (External)	$110.00	$100.91	$10.09	$111.00	Y
Meter Reading for 603 cert or at request – Coonamble	$102.00	$107.10	$0.00	$107.10	N
Meter Reading for 603 cert or at request – Gulargambone	$102.00	$107.10	$0.00	$107.10	N
Meter Reading for 603 cert or at request – Quambone	$102.00	$107.10	$0.00	$107.10	N
Urgency Fee – within 24 hours	$118.00	$119.50	$0.00	$119.50	N
Informal request to view property file	$0.00	$60.00	$0.00	$60.00	N
Administration Services to Public					
To be used only if Library and other Providers are unavailable					
Photocopying/Printing A3(B&W)	$2.30	$2.18	$0.22	$2.40	Y
Photocopying/Printing A4(B&W)	$1.25	$1.18	$0.12	$1.30	Y
Colour Photocopying/Printing A3	$22.00	$5.00	$0.50	$5.50	Y
Colour Photocopying/Printing A4	$13.20	$2.73	$0.27	$3.00	Y
Fax – first page(Australia)	$13.20	$7.27	$0.73	$8.00	Y
Fax – all pages after(Australia)	$3.30	$3.18	$0.32	$3.50	Y
Fax – Overseas	$22.00	$20.00	$2.00	$22.00	Y
Decollator (Folding Machine)	$43.50	$40.91	$4.09	$45.00	Y
Per 1,000 Sheets					
Hire of Chambers / Hall (Room Only)					
Half Day	$147.50	$136.36	$13.64	$150.00	Y
Full Day	$195.50	$181.82	$18.18	$200.00	Y
Sundry Sales & Services					
Postage of Maps	$19.00	$18.18	$1.82	$20.00	Y
Property Maps – Small B&W	$22.00	$22.73	$2.27	$25.00	Y
Plus Postage Charge					
Property Maps - Small Colour	$26.00	$27.27	$2.73	$30.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Sundry Sales & Services [continued]					
Property Maps – Large B&W Plus Postage Charge	$39.00	$36.36	$3.64	$40.00	Y
Property Maps - Large Colour	$47.00	$45.45	$4.55	$50.00	Y
LEP Map Plus Postage Charge	$39.00	$36.36	$3.64	$40.00	Y
LEP Plan Plus Postage Charge	$59.00	$54.55	$5.45	$60.00	Y
Paper Copy of Accounts (Past Due)	$10.00	$10.00	$0.00	$10.00	N
Paper Copy of Rates / Water Notice	$10.00	$10.00	$0.00	$10.00	N
Search Fees – Per hour	$74.50	$75.00	$0.00	$75.00	N
Formal Access of Information (GIPAA) – Application including 1st hour	$30.00	$30.00	$0.00	$30.00	N
Formal Access of Information (GIPAA) – Processing per addition hour	$30.00	$30.00	$0.00	$30.00	N
Formal Access of Information (GIPAA) – Internal Review of Decision	$40.00	$40.00	$0.00	$40.00	N
Waste Bins Supply					
Waste Bins Supply including delivery. Service charges for wasted bins collection will be separate and will be part of Rates & Sewer charges. If the address didn't have service included, then fees will be added on their rates notices. Replacement of any parts of the bins e.g., wheels, lids will cost etra charges which will be advised.					
Waste Bins Including Delivery- Coonamble	$0.00	$160.00	$0.00	$160.00	N
Waste Bins Including Delivery- Gulargambone	$0.00	$160.00	$0.00	$160.00	N
Waste Bins Including Delivery- Quambone	$0.00	$160.00	$0.00	$160.00	N
Waste Bins Parts Replacement Cost		Fees would be advised by Council			N
Other Miscellaneous Receipts					
Dishonoured Cheque Fee Raised through Rates, Debtors or ledger journal	$82.00	$85.00	$0.00	$85.00	N
Council Rentals					
M. White Tenancy WHITEM	$28.00	$25.45	$2.55	$28.00	Y
K. Buckley BUCKLEYK - Part Lane King St to McCullough St - fixed	$50.00	$45.45	$4.55	$50.00	Y
Coonamble Pre-School CPRESCH Lease DP758282 Lot1 Sec23 - fixed	$1.00	$0.91	$0.09	$1.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Council Rentals [continued]					
Lions Club Gular GULALION - (plus Water) - fixed	$350.00	$318.18	$31.82	$350.00	Y
K Presnell PRESNELP Crown Land - King Street	$100.00	$90.91	$9.09	$100.00	Y
MW & SA Jones JONESMS - Land at Quambone	$170.00	$154.55	$15.45	$170.00	Y
Public Reserves, Parks and Gardens					
B Shields Former Go Cart Area SHIELDSB	$500.00	$454.55	$45.45	$500.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Public Order & Safety					
Ranger Call-Out Fees - Where Council's Ranger is required to attend a call-out after their normal rostered working hours and it can be established who the responsible party is, Council may recover actual costs from the responsible party if the call-out is a result of negligence or the actions of a repeat offender.					
Payments from Local Government for registration of animals				TBA	N
Companion Animal Act Fees					
Registration for the Life of the Animal with Micro Chip					
Dog Non-desexed	$224.00	$234.00	$0.00	$234.00	N
Dog owned by a registered breeder	$66.00	$69.00	$0.00	$69.00	N
Dog Desexed	$66.00	$69.00	$0.00	$69.00	N
Dog Desexed (by relevant age eligible pensioner)	$27.00	$29.00	$0.00	$29.00	N
Dog Desexed (pound/shelter)	$0.00	$0.00	$0.00	$0.00	N
Working dog				No Charge	N
Dog - Service of the State / Assistance Animal				No Charge	N
Annual permit for restricted breed / declared dangerous dog	$197.00	$206.00	$0.00	$206.00	N
Cat - Desexed or Not Desexed or recognised breeder	$56.00	$59.00	$0.00	$59.00	N
Cat - Eligible Pensioner	$27.00	$29.00	$0.00	$29.00	N
Cat - Desexed (pound/shelter)	$0.00	$0.00	$0.00	$0.00	N
Annual permit for non-desexed cat	$81.00	$85.00	$0.00	$85.00	N
Late Fee	$18.00	$19.00	$0.00	$19.00	N
If the registration fee has not been paid 28 days after the date on which the animal is required to be registered.					
Dog Impounding Per Dog					
Release Fee	$61.50	$70.00	$0.00	$70.00	N
Release Fee – for dog seized on second or subsequent	$172.50	$185.00	$0.00	$185.00	N
Occasion within twelve (12) month period	$172.50	$185.00	$0.00	$185.00	N
Plus Sustenance (Maintenance) – Charges per day at pound	$32.00	$35.00	$0.00	$35.00	N
Microchipping (must be microchipped by council staff)	$60.00	$60.00	$0.00	$60.00	N
Penalty Notices			Refer to Fines - Police Infringement		N
Hire of Traps and Collars					
Dog Trap – Security Deposit (Max 2 weeks)	$127.00	$130.00	$0.00	$130.00	N
Dog Trap – Hire per week	$44.00	$45.45	$4.55	$50.00	Y
Cat Traps – Security Deposit (Max 2 weeks)	$63.00	$65.00	$0.00	$65.00	N
Cat Trap – Hire per week	$16.60	$22.73	$2.27	$25.00	Y
Impounding Act 1993					
Cattle etc					

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Pound - Sustenance Charges					
Set fee per day – plus additional sustenance per head per day	$29.50	$35.00	$0.00	$35.00	N
Large Animals – Horse, Ass, Mule, Cow, Camel, Goat, Pig Per head per day, Plus $31.50 base fee	$35.00	$40.00	$0.00	$40.00	N
Sheep – Rams, Ewes, Lambs Per head per day, Plus $19.80 base fee	$5.00	$5.00	$0.00	$5.00	N
Release Fees					
Large Animals – First Head	$172.50	$180.00	$0.00	$180.00	N
Large Animals – Subsequent	$36.00	$40.00	$0.00	$40.00	N
Sheep – First Head	$172.50	$180.00	$0.00	$180.00	N
Sheep – Subsequent	$19.20	$20.00	$0.00	$20.00	N
Call Out Fee (First Hour)	$172.50	$200.00	$0.00	$200.00	N
Transportation				At cost	N
Sale of Impounding Stock				Auction/Tender	Y
Impounding - Other					
Per day					
Vehicles – Towing/Transport at cost plus daily impounding	$12.80	$20.00	$0.00	$20.00	N
Articles – Transport at cost plus daily impounding	$6.40	$10.00	$0.00	$10.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Health Services					
Footpath Dining, Signage Display & Street Trading					
Application fee	$42.00	$45.00	$0.00	$45.00	N
Street Dining	$16.40	$20.00	$0.00	$20.00	N
Per table p.a.					
Display of Goods	$7.20	$10.00	$0.00	$10.00	N
Per lineal metre of property frontage p.a.					
Advertising Boards	$7.20	$10.00	$0.00	$10.00	N
Per sign p.a.					
Street Vending	$97.00	$100.00	$0.00	$100.00	N
p.a					
Busking				No Charge	N
Raffle Ticking Selling				No Charge	N
Inspection Fees					
Hairdressers Shop Inspection Fee	$164.50	$170.00	$0.00	$170.00	N
Mobile Hairdressing	$164.50	$170.00	$0.00	$170.00	N
Beauty Salons Inspection Fee	$164.50	$170.00	$0.00	$170.00	N
Food Inspections	$164.50	$170.00	$0.00	$170.00	N
First follow up				No Charge	N
Additional follow up	$164.50	$170.00	$0.00	$170.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Housing & Community Amenity					
Memorial Fees					
Lawn Cemetery - Adult/Child					
Right of Burial-Coonamble	$420.00	$440.00	$0.00	$440.00	N
Includes Interment fee & Permission to erect Headstone					
Right of Burial - Infant (Under 2 Years)-Coonamble	$206.00	$210.00	$0.00	$210.00	N
Standard Grave digging-Coonamble	$525.00	$500.00	$50.00	$550.00	Y
Surcharge 50% outside normal hrs. & Sat, 75% Sun & Public Holidays					
Grave Digging - Infant (Under 2 Years)-Coonamble	$252.00	$236.36	$23.64	$260.00	Y
Large Grave digging-Coonamble				TBA	Y
Surcharge 50% outside normal hrs. & Sat, 75% Sun & Public Holidays					
Plot-Coonamble	$1,890.00	$1,813.64	$181.36	$1,995.00	Y
Includes perpetual maintenance					
Monumental Section-Coonamble & Gulargambone					
Right of Burial-Coonamble-Coonamble & Gular	$420.00	$440.00	$0.00	$440.00	N
Includes Interment fee & Permission to erect Headstone					
Standard Grave digging-Coonamble-Coonamble & Gular	$594.00	$563.64	$56.36	$620.00	Y
Surcharge 50% outside normal hrs. & Sat, 75% Sun & Public Holidays					
Large Grave digging-Coonamble & Gular				TBA	Y
Surcharge 50% outside normal hrs. & Sat, 75% Sun & Public Holidays					
Plot: Adult - Coonamble-Coonamble & Gular	$1,240.00	$1,190.91	$119.09	$1,310.00	Y
Monumental Section-Quambone					
Right of Burial-Quambone	$0.00	$440.00	$0.00	$440.00	N
Standard Grave digging-Quambone	$0.00	$740.91	$74.09	$815.00	Y
Large Grave digging-Quambone	$0.00	$0.00	$0.00	$0.00	Y
Plot: Adult-Quambone	$0.00	$1,190.91	$119.09	$1,310.00	Y
Monumental Section - Infant (Under 2 Years)-Coonamble & Gulargambone					
Right of Burial- Coonamble	$210.00	$220.00	$0.00	$220.00	N
Includes Interment fee & Permission to erect Headstone					
Grave digging- Coonamble	$262.50	$250.00	$25.00	$275.00	Y
Surcharge 50% outside normal hrs. & Sat, 75% Sun & Public Holidays					
Plot: Infant (under 2 years) - Coonamble	$594.00	$563.64	$56.36	$620.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Monumental Section - Infant (Under 2 Years)-Quambone					
Right of Burial	$0.00	$220.00	$0.00	$220.00	N
Grave digging	$0.00	$363.64	$36.36	$400.00	Y
Plot: Infant (under 2 years)	$0.00	$563.64	$56.36	$620.00	Y
Private Burial Lots					
Application for Burial on Private Land	$220.00	$220.00	$0.00	$220.00	N
Council Dwellings - Rent					
As per Employment Contract					
Council Housing – Rent	$230.00	$230.00	$0.00	$230.00	N
Garbage Charges					
Gulargambone Garbage					
Charges per year	$365.00	$365.00	$0.00	$365.00	N
Vacant land	$48.00	$48.00	$0.00	$48.00	N
Quambone Garbage					
Charges per year	$315.00	$315.00	$0.00	$315.00	N
Vacant land	$48.00	$48.00	$0.00	$48.00	N
Coonamble Garbage					
Charges per year	$280.00	$280.00	$0.00	$280.00	N
Vacant land	$48.00	$48.00	$0.00	$48.00	N
Other					

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Recreation & Culture Amenities					
Library Fees					
As per North Western Library Price Schedule					
Library Fines & Costs					
Replacement Library Card	$2.00	$2.00	$0.00	$2.00	N
Lost Item Processing Charge	$5.50	$5.50	$0.00	$5.50	N
Lost Item		Replacement Cost less deprecation			N
Loans & Postage – National Library Inter-Library Loans	$16.50	$15.00	$1.50	$16.50	Y
Loans & Postage – Inter-Library Loans (Charging Libraries Only)	$6.00	$5.45	$0.55	$6.00	Y
Co-Op Library Fines					
Overdue DVD	$1.50	$1.50	$0.00	$1.50	N
Per Item Per Day Charge					
Internet					
Research (30 Minutes)				No Charge	Y
Emails and Recreation (30 minutes)				No Charge	Y
Internet Access (per hour)				No Charge	Y
Scanning					
Scanning to email	$1.00	$0.91	$0.09	$1.00	Y
Printing and Photocopying (Rates at Library)					
Size A4					
Black & White	$0.40	$0.36	$0.04	$0.40	Y
Colour	$3.00	$2.73	$0.27	$3.00	Y
Black & White (Bulk)- Min 50 Pages	$0.30	$0.27	$0.03	$0.30	Y
Colour (Bulk) - Min 50 Pages	$1.00	$0.91	$0.09	$1.00	Y
Black & White (Double Sided)	$0.50	$0.45	$0.05	$0.50	Y
Size A3					
Black & White	$0.50	$0.45	$0.05	$0.50	Y
Colour	$6.00	$5.45	$0.55	$6.00	Y
Facsimile Income					
Faxing First Page	$3.30	$3.00	$0.30	$3.30	Y
Faxing Subsequent Pages	$1.20	$1.09	$0.11	$1.20	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Museum					
Admission per Adult	$2.00	$1.82	$0.18	$2.00	Y
Admission per Child	$1.00	$0.91	$0.09	$1.00	Y
Use of grounds for functions and community events – incl toilets and electricity, excl access to exhibition buildings	$100.00	$90.91	$9.09	$100.00	Y
Use of grounds for functions and community events – incl toilets, electricity and access to the exhibition buildings	$150.00	$136.36	$13.64	$150.00	Y
Swimming Pools					
Coonamble Pool					
All users of the Pool for Swimming Carnivals are required to clean the amenities after use					
For the 2 day Western District Carnival & 1 day Annual Carnival. A fee set for use of pool per day is set with the Club to have the takings					
School aged children will be admitted for a GOLD coin fee during periods of School holidays					
Staff / Children attending pools for School organised activities will be admitted for a GOLD coin fee during periods					
Individuals with a either a Companion card or a valid pension card displaying a residential address in Coonamble shire address will be admitted for a GOLD coin fee					
Entry Fees					
Adult	$3.00	$2.73	$0.27	$3.00	Y
Children	$3.00	$2.73	$0.27	$3.00	Y
10 Day Pass Card	$25.00	$22.73	$2.27	$25.00	Y
This card can be used to enter either Coonamble or Gulargambone's pool, a total of 10 times					
Season Tickets					
Family	$245.00	$222.73	$22.27	$245.00	Y
Medicare Card is required for proof of immediate family					
Adult	$138.00	$125.45	$12.55	$138.00	Y
Children	$87.00	$79.09	$7.91	$87.00	Y
Other					
Coonamble Swimming Club	$419.00	$409.09	$40.91	$450.00	Y
CSWIMCL					

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Gulargambone Pool					
School aged children will be admitted for a GOLD coin fee during periods of School holidays					
Staff / Children attending pools for School organised activities will be admitted for a GOLD coin fee during periods					
Individuals with a either a Companion card or a valid pension card displaying a residential address in Coonamble shire address will be admitted for a GOLD coin fee					
A fee will be set for the Annual Carnival for use of pool per day with the Club to have the takings.					
Entry Fees					
Adult	$3.00	$2.73	$0.27	$3.00	Y
Children	$3.00	$2.73	$0.27	$3.00	Y
10 Day Pass Card	$25.00	$22.73	$2.27	$25.00	Y
Season Tickets					
Family	$245.00	$222.73	$22.27	$245.00	Y
Medicare Card is required for proof of immediate family					
Adult	$138.00	$125.45	$12.55	$138.00	Y
Children	$87.00	$79.09	$7.91	$87.00	Y
Quambone Pool					
School aged children will be admitted for a GOLD coin fee during periods of School holidays					
Staff / Children attending pools for School organised activities will be admitted for a GOLD coin fee during periods					
Individuals with a either a Companion card or a valid pension card displaying a residential address in Coonamble shire address will be admitted for a GOLD coin fee					
Entry Fees					
Family	$90.00	$81.82	$8.18	$90.00	Y
Day Passes	$6.00	$5.45	$0.55	$6.00	Y
Other					
Key Charges refundable	$10.00	$10.00	$0.00	$10.00	N
Time Trials & Coaching					
Coaching private per hr/ per lane	$23.00	$27.27	$2.73	$30.00	Y
Maximum of three (3) lanes					
Season Coaches (Swim Season)	$278.50	$272.73	$27.27	$300.00	Y
Learn to Swim Program	$105.00	$109.09	$10.91	$120.00	Y
Up to 4 weeks within normal pool hours					

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Coonamble Showground					
Hire Charges					
Use of Ground Only	$252.00	$236.36	$23.64	$260.00	Y
Rodeo Arena: Lights per night	$119.00	$118.18	$11.82	$130.00	Y
Hot Showers - Per Day	$71.50	$68.18	$6.82	$75.00	Y
Showground Pavilion: Community Group / Not For Profit Organisation					
Hire including Kitchen, Bar and Pavilion	$229.00	$218.18	$21.82	$240.00	Y
Showground Pavilion					
Hire including Kitchen, Bar and Pavilion	$525.00	$509.09	$50.91	$560.00	Y
Ground Security Deposit					
Refundable upon Hall being cleaned after function to Council's satisfaction, & key returned. GST applies if damage done & cleaning is required					
Pavilion Security Deposit	$400.00	$400.00	$0.00	$400.00	N
Refundable upon inspection by Council staff.					
Key Deposit – per Season	$250.00	$250.00	$0.00	$250.00	N
Keys to be returned at end of the season, if not returned key deposit will be forfeited and required to be repaid for the next season/ booking.					
Cleaning Deposit	$250.00	$250.00	$0.00	$250.00	N
Refundable upon inspection by Council staff.					
Pony Club					
Fees below do not include additional Electricity costs (meters to be read)					
Club required to clean toilets during camp					
Annual Fee for Hire of ground use only	$306.00	$281.82	$28.18	$310.00	Y
Charged 1st July annually CPONYC					
Fee for Annual Pony Club Camp – Includes Pavilion	$890.00	$836.36	$83.64	$920.00	Y
Hot Showers – per day	$71.50	$68.18	$6.82	$75.00	Y
Annual Show / Field Day					
Fees below do not include additional Electricity costs (meters to be read)					
Association RESPONSIBLE to employ a cleaner for the toilet/ amenities					
Annual Fee – 2 day Show	$3,460.00	$3,322.73	$332.27	$3,655.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Rodeo / Campdrafting Event					
Fees below do not include additional Electricity costs (meters to be read) or Pavilion. Pavilion booking fees will be charged as additional if required.					
Cleaning Deposit - cleaning grounds stalls and yards see below GST applies if damage done and cleaning is required Responsible to employ a cleaner for the toilet/amenities Rodeo Association responsible for collecting rental from caravans with proceeds retained by Rodeo Assoc.					
Security Deposit – cleaning stalls and yards	$250.00	$250.00	$0.00	$250.00	N
Refundable upon inspection by Council staff.					
Day &/or night Rodeo:	$830.00	$800.00	$80.00	$880.00	Y
3 Day Rodeo (3 days & 2 nights)	$3,460.00	$3,322.73	$332.27	$3,655.00	Y
Use of Grounds Only (Daily)	$266.50	$254.55	$25.45	$280.00	Y
Miscellaneous Charges					
Circus/Carnivals					
Deposit	$1,028.00	$1,000.00	$0.00	$1,000.00	N
Refundable upon inspection by Council staff.					
Ground Fee	$407.00	$409.09	$40.91	$450.00	Y
Stud Sales (Horse, Cattle, Sheep & Pigs)					
Per head	$1.30	$1.27	$0.13	$1.40	Y
Minimum charge	$123.50	$136.36	$13.64	$150.00	Y
Casual use - Cattle, Horses, Pigs & Sheep in yards					
Casual use – Cattle, Horses, Pigs & Sheep in yards	$51.50	$50.00	$5.00	$55.00	Y
Per 100 or part there of					
Other					
Lease of Showground	$24.00	$22.73	$2.27	$25.00	Y
Leases expires 1/7/2024					
Sportsgrounds					
Coonamble Sportsground					
All sporting groups using the sportsground are required to have security, cleaning and key deposit to be held in Council trust fund					
Users are required to clean up the fields and amenities after use and place the garbage bins in the designated areas for collection					
All uses are required to book the facilities and advise requirements on the standard booking forms					

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Coonamble Sportsground [continued]					
Lights per night (training/event)	$108.50	$109.09	$10.91	$120.00	Y
Lights per season	$3,285.00	$3,000.00	$300.00	$3,300.00	Y
Cleaning Deposit	$250.00	$250.00	$0.00	$250.00	N
Refundable upon inspection by Council staff.					
Security Deposit (Refundable)	$400.00	$400.00	$0.00	$400.00	N
Key Deposit per Season	$250.00	$250.00	$0.00	$250.00	N
Keys to be returned at end of the season, if not returned key deposit will be forfeited and required to be repaid for the next season/ booking.					
Line Marking per Season (Senior Clubs Rugby League, Rugby Union)	$1,210.00	$1,181.82	$118.18	$1,300.00	Y
Line Marking per season (Junior Clubs Rugby League, Rugby Union, Soccer) & Not for profit Organisations	$462.00	$436.36	$43.64	$480.00	Y
Venue Hire (Daily Fee)	$440.00	$418.18	$41.82	$460.00	Y
Line Marking (One off Event)	$275.00	$272.73	$27.27	$300.00	Y
Ground Hire - Cricket (per season)	$250.00	$240.91	$24.09	$265.00	Y
Incudes linemarking					
Gulargambone Sportsground					
All sporting groups using the sportsground are required to have security, cleaning and key deposit to be held in Council trust fund					
Users are required to clean up the fields and amenities after use and place the garbage bins in the designated areas for collection					
All uses are required to book the facilities and advise requirements on the standard booking forms					
Line Marking per Season	$583.00	$563.64	$56.36	$620.00	Y
Lights per night (training/event)	$67.50	$68.18	$6.82	$75.00	Y
Lights Per Season	$1,265.00	$1,181.82	$118.18	$1,300.00	Y
Security Deposit (Refundable)	$400.00	$400.00	$0.00	$400.00	N
Cleaning Deposit	$250.00	$250.00	$0.00	$250.00	N
Refundable upon inspection by Council staff.					
Venue Hire (Daily Fee)	$440.00	$418.18	$41.82	$460.00	Y
Key Deposit per season	$250.00	$250.00	$0.00	$250.00	N
Keys to be returned at end of the season, if not returned key deposit will be forfeited and required to be repaid for the next season/ booking.					
Line Marking (One off Event)	$275.00	$272.73	$27.27	$300.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Smith Park - Netball Courts					
All sporting groups using the sportsground are required to have security, cleaning and key deposit to be held in Council trust fund Users are required to clean up the fields and amenities after use and place the garbage bins in the designated areas for collection All uses are required to book the facilities and advise requirements on the standard booking forms					
Lights per night (training/event)	$108.50	$109.09	$10.91	$120.00	Y
Cleaning Deposit Refundable upon inspection by Council staff.	$250.00	$250.00	$0.00	$250.00	N
Security Deposit (Refundable)	$400.00	$400.00	$0.00	$400.00	N
Line Marking per season per grass court (Senior Clubs)	$317.00	$290.91	$29.09	$320.00	Y
Line Marking per season per grass court (Junior Clubs and Non-Profit Organisations)	$253.00	$236.36	$23.64	$260.00	Y
Artificial Courts per annum	$1,155.00	$1,090.91	$109.09	$1,200.00	Y
Artificial Courts per Court (One off Event)	$110.00	$109.09	$10.91	$120.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Mining, Manufacture & Construction					
Development Applications					
EP&A Reg 2021					
Plus Advertising					
Estimated Cost					
Up to $5,000	$110.00	$129.00	$0.00	$129.00	N
$5,001 to $50,000	$198, plus an additional $3.00 for each $1,000 (or part of $1,000) of the estimated cost **Last year fee** $170, plus an additional $3.00 for each $1,000 (or part of $1,000) of the estimated cost				N
$50,001 to $250,000	$412, plus an additional $3.64 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $50,000 **Last year fee** $352, plus an additional $3.64 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $50,000				N
$250,001 to $500,000	$1,356, plus an additional $2.34 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000 **Last year fee** $1,160, plus an additional $2.34 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000				N
$500,001 to $1,000,000	$2,041, plus an additional $1.64 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000 **Last year fee** $1,745, plus an additional $1.64 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000				N
$1,000,000 to $10,000,000	$3,058, plus an additional $1.44 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000 **Last year fee** $2,615, plus an additional $1.44 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000				N
More than $10,000,000	$18,565, plus an additional $1.19 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000 **Last year fee** $15,875, plus an additional $1.19 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000				N
Other					
Dwellings under $100,000 in value	$455.00	$455.00	$0.00	$455.00	N
Designated Development (+ Advertising Cost)				POA	N
Concurrence of a public /statutory authority to a development application-Paid through the NSW Planning Portal	$320.00	$320.00	$0.00	$320.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Other [continued]					
Advertised Development (+ Advertising cost)				POA	N
Home Industry/Occupation Application only	$195.00	$195.00	$0.00	$195.00	N
Rezoning Application	$1,200.00	$2,000.00	$0.00	$2,000.00	N
25% application fee balance payable upon submission to Dept.					
Supply of DA, CDC and CC Schedule	$60.00	$60.00	$0.00	$60.00	N
Per year					
Search of Development Records(Per Hour)	$60.00	$60.00	$0.00	$60.00	N
Per hour					
Certificate under Local Govt. Act	$65.00	$65.00	$0.00	$65.00	N
Application to vary building line	$65.00	$65.00	$0.00	$65.00	N
Change of Use/Classification			Min $150 plus inspection fee		N
Designated Development-- Paid through the NSW Planning Portal	$920.00	$920.00	$0.00	$920.00	N
Plus DA fee will be calculated on the estimated cost of development using the above table					
Voluntary Planning Agreement			As per Quote - GST Free		N
(Division 7.1 Development Contributions of the Environmental Planning and Assessment Act 1979)					
Inspection under Local Gov. Act Certificate (septic)	$0.00	$310.00	$0.00	$310.00	N
Development Consent Modifications					
Modification of consent under s4.55 (1) [previously known as s96(1)] Environmental Planning & Assessment Act - minor error by applicant, miscalculation, incorrect description	$71.00	$83.00	$0.00	$83.00	N
Modification of consent under s4.55 (1) [previously known as s96(1)] Environmental Planning & Assessment Act - typographical error on notice of determination				n/a	N
Modification of Consent under s4.55 (1A) [previously known as s96(1A)]. Or under s4.56(1) [previously known as s96AA(1)] (Consent originally approved by court) of the Environmental Planning and Assessment Act, if the modification is of minimal environmental impact	$745.00 Or 50% of original fee or whichever is the lesser **Last year fee** $645.00 Or 50% of original fee or whichever is the lesser				N
If the modification is of minimal environmental impact					
Original fee was for the erection of dwelling house with estimated cost < $100,000	$190.00	$222.00	$0.00	$222.00	N
If original fee less than $100			50% of original fee		N
If original fee $100 or more and does not involve the erection of a building, carrying out of work, demolition of work or building			50% of original fee		N
Estimated cost of development up to $5,000	$55.00	$64.00	$0.00	$64.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
If the modification is of minimal environmental impact [continued]					
Estimated cost of development $5,001 - $250,000	$99.00, Plus $1.50 for each $1,000 or part thereof of the estimated cost, plus S101 Advertising if required **Last year fee** $85.00, Plus $1.50 for each $1,000 or part thereof of the estimated cost, plus S101 Advertising if required				N
Estimated cost of development $250,001 - $500,000	$585.00, Plus $0.85 for each $1,000 or part thereof over $250,000, plus S101 Advertising if required **Last year fee** $500.00, Plus $0.85 for each $1,000 or part thereof over $250,000, plus S101 Advertising if required				N
Estimated cost of development $500,001 - $1,000,000	$883.00, Plus $0.50 for each $1,000 or part thereof over $500,000, plus S101 Advertising if required **Last year fee** $712.00, Plus $0.50 for each $1,000 or part thereof over $500,000, plus S101 Advertising if required				N
Estimated cost of development $1,000,001 - $10,000,000	$1,154.00, Plus $0.40 for each $1,000 or part thereof over $1,000,000, plus S101 Advertising if required **Last year fee** $987.00, Plus $0.40 for each $1,000 or part thereof over $1,000,000, plus S101 Advertising if required				N
Estimated cost of development more than $10,000,001	$5,540.00, Plus $0.27 for each $1,000 or part thereof over $10,000,000, plus S101 Advertising if required **Last year fee** $4,737.00, Plus $0.27 for each $1,000 or part thereof over $10,000,000, plus S101 Advertising if required				N
Review of Determination under Division 8.2 of the Environmental Planning and Assessment Act					
Review of rejection of development application - If estimated cost less than $100,000	$55.00	$64.00	$0.00	$64.00	N
Review of rejection of development application - If estimated cost is more than $100,000 and less than $1,000,000	$150.00	$175.00	$0.00	$175.00	N
Review of rejection of development application - If estimated cost is more than $1,000,000	$250.00	$292.00	$0.00	$292.00	N
Review of a Modified consent decisions d8.2 [Previously known as s96(AB)]				50% of original fee	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
NSW Fire Brigades Fire Safety Reports					
Inspections					
Subdivision Fees					
EP&A Reg 2021					
Involving the opening of a road	$665.00	$777.00	$0.00	$777.00	N
Plus each additional lot created	$65.00	$65.00	$0.00	$65.00	N
Not including the opening of a road	$330.00	$386.00	$0.00	$386.00	N
Plus each additional allotment created	$65.00	$53.00	$0.00	$53.00	N
Strata	$330.00	$386.00	$0.00	$386.00	N
Plus each additional allotment created	$65.00	$65.00	$0.00	$65.00	N
Complying Development and Construction Certificates					
The value of the building shall mean the contract price or if there is no contract price, the value of the building as determined by council					
Where council staff does not hold the necessary certification for a class of building and finds it necessary to obtain outside consulting services, then the applicant will be required to pay the additional costs associated therewith					
Class 10 (sheds, carports pools and the like for residential use)	$0.00	$200.00	$20.00	$220.00	Y
Class 1 (a) Dwellings (includes alterations and extensions)					
$0 - $100,000	$0.00	$300.00	$30.00	$330.00	Y
$100,001 - $200,000	$0.00	$400.00	$40.00	$440.00	Y
$200,001 - $400,000	$0.00	$500.00	$50.00	$550.00	Y
$400,001 – above	$0.00	$700.00	$70.00	$770.00	Y
Class 2 – 9 (Commercial)					
< 500m2	$0.00	$600.00	$60.00	$660.00	Y
≥ 500m2 – < 2000m2	$0.00	$1,000.00	$100.00	$1,100.00	Y
≥ 2000m2				by quotation only	Y
Building Information Certificate 6.26					
EP&A Act					
Application Fee					
EP&A Act Reg 2021					

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
(a) in the case of a Class I building (together with any Class X Building on the site on the site) or a class X building					
Fee	$250.00	$250.00	$0.00	$250.00	N
(b) in the case of any other class of building - floor area of building or part					
Not exceeding 200 square metres	$250.00	$250.00	$0.00	$250.00	N
Exceeding 200 sq. metres but not exceeding 2,000 sq. metres	$250, plus an additional 50 cents per sq. metre for each additional sqm over 200				N
Exceeding 2,000 sq. metres	$1,165, plus an additional 75 cents per sq. metre over 2,000				N
(c) in any case where the application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area					
Fee	$250.00	$250.00	$0.00	$250.00	N
Other					
Fee for certified copy of document	$53.00	$53.00	$0.00	$53.00	N
Compliance Certificate – Section 22F Swimming Pools Act – 1st Inspection	$165.00	$136.37	$13.64	$150.00	Y
Compliance Certificate – Section 22F Swimming Pools Act – 2nd Inspection	$110.00	$90.91	$9.09	$100.00	Y
Registration Fee where Council registers pool on behalf of owner	$0.00	$10.00	$0.00	$10.00	N
Commission	B.C.I. % of contract (GST applies)				N
Inspections					
Fee for additional Inspection for Building Certificate	$90.00	$100.00	$0.00	$100.00	N
Building/Drainage/General Inspection	$310.45	$300.00	$30.00	$330.00	Y
Reinspection Fee	$343.00	$295.45	$29.55	$325.00	Y
Compliance Certificate	$343.00	$327.27	$32.73	$360.00	Y
Occupation Certificate	$220.00	$213.64	$21.36	$235.00	Y
Class 1 & 10 of Occupation Certificate including final insprection per application - multi residential unit per dwelling unit.					
Additional Inspection	$176.00	$168.18	$16.82	$185.00	Y
Private Certifiers/Lodgement - Paid through NSW Planning Portal	$36.00	$36.00	$0.00	$36.00	N
Licenses and Fees					
Buildings, Temporary Structures					
A1 Install a manufacturer home, movable dwelling or associated structure on land	$419.00	$430.00	$0.00	$430.00	N
Additional Inspection	$160.00	$165.00	$0.00	$165.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Water/Sewer/Drainage Works					
Sewerage Waste Management					
C5 & C6 Combined Application S.68 LG Act	$0.00	$315.00	$0.00	$315.00	N
Part C s. 68 - Transfer of Approval to Operate (OSSM)	$0.00	$65.00	$0.00	$65.00	N
C1 For fee or reward, transport waste over or under a public place	$140.50	$145.00	$0.00	$145.00	N
C2 Place waste in a public place	$79.00	$80.00	$0.00	$80.00	N
C3 Place waste storage container in a public place	$79.00	$80.00	$0.00	$80.00	N
C4 Dispose of waste into a sewer of the Council	$140.50	$145.00	$0.00	$145.00	N
C5 Install, construct or alter a waste treatment device or a human waste storage facility or drain connected to any such device	$209.00	$250.00	$0.00	$250.00	N
C6 On site Sewerage Management – Registration Fee	$59.00	$65.00	$0.00	$65.00	N
C6 On site Sewerage Management – Inspection Fee	$214.00	$200.00	$0.00	$200.00	N
Additional Inspections	$160.00	$170.00	$0.00	$170.00	N
Community Land					
D1 Engage in a trade or business	$117.50	$120.00	$0.00	$120.00	N
D2 Direct or procure theatrical musical or other entertainment for public	$117.50	$120.00	$0.00	$120.00	N
D3 Temporary enclose for entertainment	$117.50	$120.00	$0.00	$120.00	N
D4 Play musical instrument or sing for fee or reward	$117.50	$120.00	$0.00	$120.00	N
D5 Use loudspeaker or amplifier set-up, operate or use	$117.50	$120.00	$0.00	$120.00	N
D6 Deliver public address, religious service or public meeting	$117.50	$120.00	$0.00	$120.00	N
Public Roads					
E1 Swing or hoist goods across or over any part of a public road by means of a lift, hoist or tackle projecting over the footway	$140.50	$145.00	$0.00	$145.00	N
E2 Erect a structure over public road, expose/allow to be exposed for sale or otherwise any article in or on or so as to overhang any part of the road or outside a shop window or doorway abutting the road, or hang an article beneath an awning over the road	$140.50	$145.00	$0.00	$145.00	N
Other Activities					
F1 Operate a public car park	$210.00	$220.00	$0.00	$220.00	N
F2 Operate a caravan park/Camping – per site	$15.60	$20.00	$0.00	$20.00	N
F2 Operate a caravan park/Camping – min charge	$108.00	$120.00	$0.00	$120.00	N
F3 Operate a manufactured home estate – per site	$15.60	$20.00	$0.00	$20.00	N
F3 Operate a manufactured home estate – min charge	$108.00	$120.00	$0.00	$120.00	N
F4 Install a domestic oil or solid fuel heating appliance, other than a portable appliance	$140.50	$150.00	$0.00	$150.00	N
F5 Install or operate amusement devices	$140.50	$250.00	$0.00	$250.00	N
F7 Use a standing vehicle or any article for the purpose of selling any article in a public place	$140.50	$65.00	$0.00	$65.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Other Activities [continued]					
Approvals under S68 of the act for charitable organisations be set at zero				No Charge	N
F10 Carry out an activity prescribed by the regulations or an activity of a class or description prescribed by the regulations				As per quote	N
Transport & Communication					
Aerodrome - Rent and Fees					
Estimate only all Leased to be Confirmed by CPI Increase					
Coonamble Aero Club – Council Hanger Rental – p.a. CAEROCL	$1,185.00	$1,118.18	$111.82	$1,230.00	Y
Coonamble Aero Club – Clubhouse Site Rental – p.a. CAEROCL	$751.00	$682.73	$68.27	$751.00	Y
Tony Wiatkowski – Hanger Site Rental – p.a. WAITKOWT	$786.00	$714.55	$71.45	$786.00	Y
Yong Cao – Hanger Site Rental – p.a. CAOY	$786.00	$714.55	$71.45	$786.00	Y
Incitec – Site Rental – p.a.	$9,685.00	$9,113.64	$911.36	$10,025.00	Y
Roads					
Vehicle Crossing, Footpath K&G Security Deposit	$1,000.00	$1,000.00	$0.00	$1,000.00	N
Inspection Fee	$163.50	$170.00	$0.00	$170.00	N
Kerb & Gutter Contribution Set at $600 per/m (50% charged to rate payer)	$306.00	$306.00	$0.00	$306.00	N
Plant Inspection Fee	$275.50	$280.00	$0.00	$280.00	N
Signs Borrowed from Council (Refundable)	$296.00	$300.00	$0.00	$300.00	N
Supply and install rural addressing post	$337.00	$318.18	$31.82	$350.00	Y
Supply rural addressing post only	$61.50	$59.09	$5.91	$65.00	Y
Heavy Mass Limit Vehicle Route Inspection Fee (Over Dimension Vehicle Routes)	$4,060.00	$4,060.00	$0.00	$4,060.00	N
Rural Access inspection	$0.00	$222.73	$0.00	$222.73	N
Urban Access inspection	$0.00	$222.73	$0.00	$222.73	N
Stock grid and public gates inspection	$0.00	$222.73	$0.00	$222.73	N
Application for private access of a public road	$0.00	$186.36	$0.00	$186.36	N
Section 138 Application Assessment	$0.00	$159.09	$0.00	$159.09	N
Section 138 Approval	$0.00	$236.36	$0.00	$236.36	N
Section 138 Bond Unsealed Road	$0.00	$1,500.00	$0.00	$1,500.00	N
Section 138 Bond Sealed Road	$0.00	$3,000.00	$0.00	$3,000.00	N
Engineering Inspections as PCA or for other works (per inspection)	$0.00	$222.73	$22.27	$245.00	Y
Conversion of WAE information DWG files (per page)	$0.00	$1,363.64	$0.00	$1,363.64	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	Year 22/23 GST	Year 22/23 Fee (incl. GST)	GST
Roads [continued]					
Advertising closure of public road	$0.00	$409.09	$0.00	$409.09	N
Application for temporary closure of public road	$0.00	$809.09	$0.00	$809.09	N
Road & Footway Restoration					
Establishment Fee (Within 5KM of Depot)	$0.00	$272.73	$27.27	$300.00	Y
Concrete Surface per m2 (100mm thick)	$0.00	$181.82	$18.18	$200.00	Y
Asphalt surface per m2 (100mm thick)	$0.00	$154.54	$15.45	$169.99	Y
Gravel surface per m2 (100mm thick)	$0.00	$95.45	$9.55	$105.00	Y
Driveway slab (100mm thick no reinforcement) per m2	$0.00	$181.82	$18.18	$200.00	Y
Driveway slab (150mm thick with 1SL72 per) m2	$0.00	$209.09	$20.91	$230.00	Y
Kerb and Gutter, Vehicular Kerb Crossing per metre	$0.00	$318.18	$31.82	$350.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Economic Affairs					
Saleyards					
The Housing of Cattle in Yards from other Places – Per head per overnight stay	$1.15	$1.05	$0.10	$1.15	Y
Camping Cattle in Sheep Saleyards Paddock – Per head / stay less than 1 wk.	$2.30	$2.09	$0.21	$2.30	Y
Dues and Rent					
Fat Cattle, Store Cattle Per head	$4.70	$4.27	$0.43	$4.70	Y
Special Booking Fee Not refundable	$41.50	$37.73	$3.77	$41.50	Y
Unbooked Sales	$87.50	$79.55	$7.95	$87.50	Y
Other					
NLIS Tag	$9.80	$10.00	$1.00	$11.00	Y
Cleaning Fee To be charged to associated agents per sale for cleaning of building facilities after a sale	$136.50	$124.09	$12.41	$136.50	Y
Agents Levies: Fat Cattle, Store Cattle Per head	$1.65	$1.50	$0.15	$1.65	Y
Scale Fees: Fat Cattle Per head	$2.30	$2.09	$0.21	$2.30	Y
Mouthing Fee per head (to be shared equally by the agents and Council)	$5.00	$4.55	$0.45	$5.00	Y
Preg-testing Fee per head	$5.00	$4.55	$0.45	$5.00	Y
Casual Use / Weighing					
Casual Weighing	$5.20	$4.73	$0.47	$5.20	Y
Casual Use – per 100 or part thereof	$44.00	$40.00	$4.00	$44.00	Y
Casual Use – Minimum Fee	$62.50	$56.82	$5.68	$62.50	Y
Sheepyards					
Dues and Rent					
Sheep Per head	$0.65	$0.59	$0.06	$0.65	Y
Sheep Bookings – Flat booking fee	$39.00	$35.45	$3.55	$39.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Agents Levies					
Sheep	$0.35	$0.32	$0.03	$0.35	Y
Per head					
Casual Use / Camping					
Per 1,000 or part thereof	$41.50	$37.73	$3.77	$41.50	Y
Minimum fee	$62.00	$59.09	$5.91	$65.00	Y
Camping Sheep in Saleyards Paddock – per 1,000 or part thereof per night	$42.50	$38.64	$3.86	$42.50	Y
Truck Wash Fees					
Provision of Key (on completion of application)	$49.00	$45.45	$4.55	$50.00	Y
Water Charge(Per Minutue)	$0.75	$0.91	$0.09	$1.00	Y
55 cents / minute Money handled by Avdata & paid to Council monthly					
Casual Charge(Per 20 minutues)	$12.20	$13.64	$1.36	$15.00	Y
$11 / 20 minutes					
Grain Sales					
East Common Fees					
(Note: The second calves (not twins) on cows are agisted free until they reach six months of age). Commoners are permitted to agist 8 head					
Horses and Cattle	$5.00	$4.55	$0.45	$5.00	Y
Per head/week					
Levy on Late Payment	$12.00	$13.64	$1.36	$15.00	Y
Per head/month					
Sundry Fees And Charges - Sale of Old Materials					
Subject to availability					
Sale of Old Materials – Misc. (Tendered Items & Sundry Items)				Per invoice	Y
Used Grader Blades (each)	$27.50	$27.27	$2.73	$30.00	Y
Used Culvert Pipe (per length)	$122.00	$118.18	$11.82	$130.00	Y
Used Headwalls to suit pipe culverts (each)	$100.00	$109.09	$10.91	$120.00	Y
Used Box Culvert (per length)	$16.80	$18.18	$1.82	$20.00	Y
New Headwalls to suit pipe culverts as per quote				As per Quote	Y
Sign Package Deal – Package 1	$276.50	$263.64	$26.36	$290.00	Y
Sign Package Deal – Package 2	$210.00	$200.00	$20.00	$220.00	Y
Sign Package Deal – Package 3	$56.00	$54.55	$5.45	$60.00	Y
Sign Package Deal – Package 4	$779.00	$736.36	$73.64	$810.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Private Works					
All sundry debtor works MUST have a sundry debtor form					
Debtor/Job No. will be created on producing an official work order					
Rate per square metre is to be interpreted as meaning a minimum charge /deposit on final cost					
Rate per metre is a minimum charge for restoration of road openings up to one sq. metre					
Restoration of Footpath or Road Rates Per Sq. Metre					
Where actual restoration costs exceed by more than $200, the total Charge calculate by applying the appropriate rate per square metre, actual costs may be charged and any amount received in accordance with the above scale of rates would be regarded as a deposit on final costs					
Actual costs are to be charged for restoration of road openings over 10 square metres					
Several openings made at the one time less than 50 metres apart maybe grouped as one, unless otherwise determined by council					
Where earth and gravel shoulders exist adjacent to pavements (a) to (c) inclusive (as above) and where restoration by the Council is necessary to the shoulders, the charge shown under (d) is to be made additional to the pavement charge					
(a) Asphaltic concrete with cement/ concrete base openings up to 10 sq. m – rate per sq. metre	$959.00	$922.73	$92.27	$1,015.00	Y
(b) Cement concrete	$959.00	$922.73	$92.27	$1,015.00	Y
(c) Tar and bituminous surfaces on all classes of base other than cement concrete	$353.00	$345.45	$34.55	$380.00	Y
(d) Earth and gravel, water bound macadam and all other classes of unsealed pavement or shoulders	$169.50	$163.64	$16.36	$180.00	Y
Sundry Debtor Work					
Sundry debtor account to be established - all works need works order					
Labour – Hourly Rate (min. 1 hour)	$163.50	$154.55	$15.45	$170.00	Y
Materials supply @ cost				Quote	Y
Removal of Old Car Bodies – As per quote GST applies				Quote	Y
Removal of Beast (Saleyards) – As per quote GST applies				Quote	Y
Fee for truck and backhoe (1/2 hour minimum) as per plant rates				Quote	Y
Trust - Security Deposits					
Vehicle Crossing – Security Deposit (Works not carried out by Council)	$696.00	$700.00	$0.00	$700.00	N
Vehicle Crossing – Inspection Fee required for works not performed by council	$142.00	$170.00	$0.00	$170.00	N
Vehicle Crossing (works carried out by Council)				As per quote - GST Free	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	Year 22/23 GST	Year 22/23 Fee (incl. GST)	GST
Coonamble Water Fees & Charges					
Private Water Sales – per kilolitre (GST Free Subdivision 38l)	$6.70	$7.00	$0.00	$7.00	N
Tapping / Connection Fees – 20mm	$1,595.00	$1,675.00	$0.00	$1,675.00	N
Tapping / Connection Fees – 25mm	$2,025.00	$2,130.00	$0.00	$2,130.00	N
Reconnect existing service	$526.00	$526.00	$0.00	$526.00	N
Disconnect existing service	$317.00	$500.00	$0.00	$500.00	N
Replacement of damaged meter/service	$431.00	$500.00	$0.00	$500.00	N
Removal of Water Restrictor	$285.00	$300.00	$0.00	$300.00	N
Water Meter Test – Refundable if found to be faulty	$215.00	$215.00	$0.00	$215.00	N
Coonamble Standpipe					
Based on Actual Costs					
Provision of Key (on completion of application)	$73.00	$72.73	$7.27	$80.00	Y
Water Charge – per Kilolitre Money handled by Avdata & paid to Council monthly	$6.70	$7.00	$0.00	$7.00	N
Contributions – Mains Extensions				As per quote - GST Free	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	Year 22/23 GST	Year 22/23 Fee (incl. GST)	GST
Gulargambone Water Fees & Charges					
Private Water Sales – per kilolitre (Subdivision 38l)	$6.70	$7.00	$0.00	$7.00	N
Tapping / Connection Fees – 20mm	$1,960.00	$1,960.00	$0.00	$1,960.00	N
Tapping / Connection Fees – 25mm	$2,360.00	$2,360.00	$0.00	$2,360.00	N
Reconnect existing service	$526.00	$600.00	$0.00	$600.00	N
Disconnect existing service	$317.00	$600.00	$0.00	$600.00	N
Replacement of damaged meter/riser/service	$431.00	$600.00	$0.00	$600.00	N
Removal of Water Restrictor	$285.00	$300.00	$0.00	$300.00	N
Water Meter Test – Refundable if found to be faulty	$315.00	$315.00	$0.00	$315.00	N
Gulargambone Standpipe					
Based on Actual Costs					
Provision of Key (on completion of application)	$73.00	$72.73	$7.27	$80.00	Y
Water Charge – per Kilolitre Money handled by Avdata & paid to Council monthly	$6.70	$7.00	$0.00	$7.00	N
Contributions – Mains Extensions				As per quote - GST Free	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	Year 22/23 GST	Year 22/23 Fee (incl. GST)	GST
Quambone Water Fees & Charges					
Private Water Sales – per kilolitre (Subdivision 38I)	$6.70	$7.00	$0.00	$7.00	N
Replacement of damaged meter/riser/service	$431.00	$600.00	$0.00	$600.00	N
Removal of Water Restrictor	$285.00	$300.00	$0.00	$300.00	N
Water Meter Test – Refundable if found to be faulty	$315.00	$315.00	$0.00	$315.00	N
Tapping / Connection Fees – 20mm	$1,960.00	$2,060.00	$0.00	$2,060.00	N
Tapping / Connection Fees – 25mm	$2,360.00	$2,360.00	$0.00	$2,360.00	N
Reconnect existing service	$526.00	$600.00	$0.00	$600.00	N
Disconnect existing service	$317.00	$600.00	$0.00	$600.00	N
Quambone Standpipe					
Based on Actual Costs					
Provision of Key (on completion of application)	$73.00	$72.73	$7.27	$80.00	Y
Water Charge – per Kilolitre Money handled by Avdata & paid to Council monthly	$6.70	$7.00	$0.00	$7.00	N
Quambone Water Sundries					

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Coonamble Sewerage Fees & Charges					
Connection Fee and Installation of sewer junction	Connection Fee and Installation of sewer junction **Last year fee** As per Quote - GST Free				N
As per quote - GST Free					
Contributions – Mains Extensions		As per quote - GST Free			N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Gulargambone Sewerage Fees & Charges					
Connection Fee and Installation of sewer junction		As per Quote - GST Free			N
As per quote - GST Free					
Contribution Mains Extension		As per quote - GST Free			N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST

Section 355 Committees Fees & Charges

Gulargambone War Memorial Mechanic Institute Hall Committee Fees

Hire of Gulargambone Memorial Hall

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST

Quarry Products

All product prices quoted are per tonne

All Prices are GST inclusive

DELIVERY IS NOT INCLUDED IN THESE PRICES:

<1 Tonne (backhoe) = $55.30 per half hour (minimum)

>1 Tonne (loader) = $61.00 per half hour (minimum)

From Quarry

Crusher Dust	$14.00	$12.73	$1.27	$14.00	Y
Rockfill 40mm	$16.20	$15.00	$1.50	$16.50	Y
Rockfill 20mm	$16.20	$15.00	$1.50	$16.50	Y
20mm Crusher run	$22.50	$20.45	$2.05	$22.50	Y
Aggregate Mix	$29.50	$26.82	$2.68	$29.50	Y
Concrete Mix	$48.00	$43.64	$4.36	$48.00	Y
7mm Aggregate	$48.00	$43.64	$4.36	$48.00	Y
10mm Aggregate	$48.00	$43.64	$4.36	$48.00	Y
14mm Aggregate	$48.00	$43.64	$4.36	$48.00	Y
20mm Aggregate	$48.00	$43.64	$4.36	$48.00	Y
7mm Precoated Aggregate	$59.00	$53.64	$5.36	$59.00	Y
10mm Precoated Aggregate	$59.00	$53.64	$5.36	$59.00	Y
14mm Precoated Aggregate	$59.00	$53.64	$5.36	$59.00	Y
20mm Precoated Aggregate	$59.00	$53.64	$5.36	$59.00	Y
40mm DGS 40	$24.00	$22.27	$2.23	$24.50	Y
20mm DGS 20	$24.00	$22.27	$2.23	$24.50	Y
20mm DGB 20	$35.00	$31.82	$3.18	$35.00	Y
Oversize 500mm to 1000mm	$27.50	$25.00	$2.50	$27.50	Y
Blast Rock (Dirt to 300mm)	$22.00	$20.45	$2.05	$22.50	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	Year 22/23 GST	Year 22/23 Fee (incl. GST)	GST
From Depot					
Crusher Dust	$28.00	$25.45	$2.55	$28.00	Y
Rockfill 40mm	$30.50	$27.73	$2.77	$30.50	Y
Rockfill 20mm	$29.50	$26.82	$2.68	$29.50	Y
7mm Precoated Aggregate	$71.50	$65.00	$6.50	$71.50	Y
10mm Precoated Aggregate	$71.50	$65.00	$6.50	$71.50	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST

Plant Hire Rates

All External Hire Rates are GST Inclusive

1Hr Minimum on all Plant Hire, Costed to Sundry Debtor and to be paid for prior to use.

No Dry Hire

NOTE: All external Hire rates apply ONLY during normal business hours and don't include establishment costs

Overtime rates must be calculated for ANY work conducted outside normal work hours, together with establishment costs

Grader External Wet Only Hire	$167.00	$154.55	$15.45	$170.00	Y
Roller - Pad Foot External Wet Only Hire	$154.00	$140.91	$14.09	$155.00	Y
Roller - Smooth Drum External Wet Only Hire	$126.00	$118.18	$11.82	$130.00	Y
Roller - Multi-tyred External Wet Only Hire	$126.00	$118.18	$11.82	$130.00	Y
Loader External Wet Only Hire	$196.00	$181.82	$18.18	$200.00	Y
Backhoe Loader External Wet Only Hire	$130.50	$122.73	$12.27	$135.00	Y
Mini Excavator External Wet Only Hire	$119.50	$109.09	$10.91	$120.00	Y
Skidsteer External Wet Only Hire	$132.50	$122.73	$12.27	$135.00	Y
Watercart External Wet Only Hire	$191.50	$181.82	$18.18	$200.00	Y
Rigid 12t Tipper External Wet Only Hire	$207.50	$190.91	$19.09	$210.00	Y
Tipper Truck External Wet Only Hire	$96.50	$90.91	$9.09	$100.00	Y
Grader P7065	$167.00	$154.55	$15.45	$170.00	Y
Grader P7066	$167.00	$154.55	$15.45	$170.00	Y
Caterpillar Grader P3062	$167.00	$154.55	$15.45	$170.00	Y

Plant Hire Rates [continued]

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	Year 22/23 GST	Year 22/23 Fee (incl. GST)	GST
Caterpillar Grader P3063	$167.00	$154.55	$15.45	$170.00	Y
Caterpillar Grader P3064	$167.00	$154.55	$15.45	$170.00	Y
Dozer P0113	$250.50	$231.82	$23.18	$255.00	Y
Padfoot P6071	$154.00	$145.45	$14.55	$160.00	Y
Ammann Smooth Drum 17T Roller P3084	$126.00	$118.18	$11.82	$130.00	Y
Bomag Multi-tyred Roller P3085	$126.00	$118.18	$11.82	$130.00	Y
Bomag Multi-tyred Roller P3086	$126.00	$118.18	$11.82	$130.00	Y
Bomag Multi-tyred Roller P3087	$126.00	$118.18	$11.82	$130.00	Y
Dynapac Multi-tyred Roller P5088	$126.00	$118.18	$11.82	$130.00	Y
Backhoe Loader JCB (Gular) P2100	$130.50	$122.73	$12.27	$135.00	Y
Backhoe Loader Case Komatsu P9100	$130.50	$122.73	$12.27	$135.00	Y
Loader Caterpillar P7110	$196.00	$181.82	$18.18	$200.00	Y
Mini Hydraulic Excavator CAT P5106	$119.50	$113.64	$11.36	$125.00	Y
Skidsteer Loader & Attachments P0109	$132.50	$122.73	$12.27	$135.00	Y
Skidsteer Trailer (when required) P0108	$12.60	$13.64	$1.36	$15.00	Y
Excavator P9102	$192.00	$177.27	$17.73	$195.00	Y
Excavator & Hammer P9102	$215.00	$200.00	$20.00	$220.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	Year 22/23 GST	Year 22/23 Fee (incl. GST)	GST
Plant Hire Rates [continued]					
Excavator (P9102) & Flip Screen P9101	$215.00	$200.00	$20.00	$220.00	Y
Compressor P0116	$155.00	$145.45	$14.55	$160.00	Y
Sewer Water Jetter & Trailer P0131	$135.00	$127.27	$12.73	$140.00	Y
Sewer Camera P0132	$135.00	$127.27	$12.73	$140.00	Y
Outfront Mower John Deere P5126	$72.00	$68.18	$6.82	$75.00	Y
Outfront Mower John Deere (Gular) P5127	$72.00	$68.18	$6.82	$75.00	Y
Ferris IS2100Z Zero Turn P4129	$74.50	$72.73	$7.27	$80.00	Y
Outfront Mower 4x4 Toro P2250	$95.00	$90.91	$9.09	$100.00	Y
Outfront Mower 4x4 Toro P2251	$95.00	$90.91	$9.09	$100.00	Y
Tractor New Holland P2260	$95.00	$90.91	$9.09	$100.00	Y
Tractor John Deere (Qbone) P0092	$111.00	$104.55	$10.45	$115.00	Y
Kubota Tractor P4261	$137.00	$127.27	$12.73	$140.00	Y
Rigid Tipper Caterpillar (12t cap.) P5143	$207.50	$190.91	$19.09	$210.00	Y
Rigid Tipper Caterpillar (12t cap.) P5145	$207.50	$190.91	$19.09	$210.00	Y
Rigid Tipper Caterpillar (12t cap.) P5148	$207.50	$190.91	$19.09	$210.00	Y
Plant Trailer P0178	$45.00	$45.45	$4.55	$50.00	Y
Rigid Tipper/Plant Trailer Combination	$256.00	$236.36	$23.64	$260.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	Year 22/23 GST	Year 22/23 Fee (incl. GST)	GST
Plant Hire Rates [continued]					
Sloanebuilt Tipping Dog Trailer (18t cap) P5186,P5189,P5190	$32.00	$31.82	$3.18	$35.00	Y
Rigid Tipper / Dog Trailer (18t cap) Combination	$244.50	$227.27	$22.73	$250.00	Y
Rigid Tipper / Watercart Combination	$214.00	$200.00	$20.00	$220.00	Y
Wartcart Mack (17KL) P0146	$191.50	$177.27	$17.73	$195.00	Y
Wartcart Caterpillar P5147	$191.50	$177.27	$17.73	$195.00	Y
Jetpatcher Truck Isuzu P7152	$167.00	$154.55	$15.45	$170.00	Y
Patching Truck Isuzu P0153	$135.00	$127.27	$12.73	$140.00	Y
Rigid Tipper / Watercart Combination	$135.00	$127.27	$12.73	$140.00	Y
Street Sweeper P2300	$155.00	$145.45	$14.55	$160.00	Y
Tipper Truck Hino P0156	$96.50	$90.91	$9.09	$100.00	Y
Table Top Truck P0158	$144.00	$136.36	$13.64	$150.00	Y
Table top truck with hiab crane P1581	$190.00	$177.27	$17.73	$195.00	Y
Table top truck with water tank P1586	$175.50	$163.64	$16.36	$180.00	Y
Prime Mover Western Star P5170	$165.00	$154.55	$15.45	$170.00	Y
Prime Mover & Low loader Trailer Combination	$232.00	$218.18	$21.82	$240.00	Y
Prime Mover & Side tipping Trailer Combination	$211.00	$200.00	$20.00	$220.00	Y
Prime Mover – Roadtrain Combination, P30179 & P30180	$251.50	$236.36	$23.64	$260.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	Year 22/23 GST	Year 22/23 Fee (incl. GST)	GST
Plant Hire Rates [continued]					
Toyota Forklift P0191	$109.00	$109.09	$10.91	$120.00	Y
Canteen Van	$66.00	$68.18	$6.82	$75.00	Y
P5863 - Daily hire fee					
Canteen Van – Security Deposit	$100.00	$150.00	$0.00	$150.00	N

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST

Coonamble Waste Landfill Depot Charges

PAYMENT IS TO BE MADE AT TIP OFFICE ON ARRIVAL

Should you have further queries please do not hesitate to call the Council

Recyclables placed as directed				No Charge	Y
Clean, Dry Fill				No Charge	Y
Lawn Clippings, Clean Straw, Trees & Branches, etc				No Charge	Y
Unsorted Car Boot – each	$9.00	$8.18	$0.82	$9.00	Y
Unsorted Ute – each	$9.00	$8.18	$0.82	$9.00	Y
Unsorted Single Axle Box Trailer – each	$9.00	$8.18	$0.82	$9.00	Y
Unsorted Double Axle Box Trailer – each	$13.00	$11.82	$1.18	$13.00	Y
Unsorted Tri-axle Box Trailer – each	$27.00	$24.55	$2.45	$27.00	Y
Unsorted domestic not listed above - per cubic metre	$16.00	$14.55	$1.45	$16.00	Y
Matresses, lounges, armchairs - per item	$16.00	$14.55	$1.45	$16.00	Y
Trees & Branches – per cubic meter	$9.00	$8.18	$0.82	$9.00	Y
Non-recyclables - per cubic metre	$17.00	$15.45	$1.55	$17.00	Y
Compacted Non-Recyclable – per cubic meter	$32.00	$29.09	$2.91	$32.00	Y
Asbestos - per cubic metre plus burying costs	$106.00	$96.36	$9.64	$106.00	Y

Hazardous Waste Not Accepted

Animal Waste

Small Carcases (Cats, Dogs, Chooks, Possums, etc)	$22.00	$20.00	$2.00	$22.00	Y
Medium Carcases (Sheep, Calves, Pigs, Goats, etc)	$27.00	$24.55	$2.45	$27.00	Y
Large Carcases (Cattle. Horses, etc)	$54.00	$49.09	$4.91	$54.00	Y
Feathers – per cubic meter	$106.00	$96.36	$9.64	$106.00	Y
Offal – per cubic meter	$106.00	$96.36	$9.64	$106.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST
Oil & Chemical Drums (Triple-rinsed & Punctured)					
Applies to drums accepted outside DRUM MUSTER					
Hazardous Waste: Not Accepted					
20 litre nominal plastic – per drum	$1.00	$0.91	$0.09	$1.00	Y
20 litre nominal steel – per drum	$1.00	$0.91	$0.09	$1.00	Y
205 litre drums – per drum	$11.00	$10.00	$1.00	$11.00	Y

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (excl. GST)	GST	Fee (incl. GST)	GST

Gulargambone Transfer Station Charges

PAYMENT IS TO BE MADE AT TIP OFFICE ON ARRIVAL

Should you have further queries please do not hesitate to call the Council

Recyclables placed as directed				No Charge	Y
Clean, Dry Fill				No Charge	Y
Lawn Clippings, Clean Straw, Trees & Branches, etc				No Charge	Y
Unsorted Car Boot – each	$9.00	$8.18	$0.82	$9.00	Y
Unsorted Ute – each	$9.00	$8.18	$0.82	$9.00	Y
Unsorted Single Axle Box Trailer – each	$9.00	$8.18	$0.82	$9.00	Y
Unsorted Double Axle Box Trailer – each	$13.00	$11.82	$1.18	$13.00	Y
Unsorted Tri-axle Box Trailer – each	$27.00	$24.55	$2.45	$27.00	Y
Unsorted domestic not listed above - per cubic metre	$16.00	$14.55	$1.45	$16.00	Y